

صباحنا من الامم

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World Business Newspaper

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Russia likely to introduce private pensions system

Russia's parliament is set to consider the country's first private pensions system in legislation expected to be introduced within a fortnight. It is likely that pension funds initially would invest almost exclusively in Treasury bills, although as securities markets evolve, investment in equities would expand. The Russian legislation relies on advice from UK experts for whom finance was provided by the British government's "Know-How" fund for Russia. Page 16; A rising star in Moscow, Page 12

French Socialists rally behind Jospin: France's Socialists overwhelmingly chose Lionel Jospin as their presidential candidate in the forthcoming campaign against prime minister Edouard Balladur, the Gaullist frontrunner. Page 16

Clinton's budget calls for big cuts: US president Bill Clinton's administration today presents a 1995-96 federal budget which is expected to prompt economic and political debate over both the projected deficit of \$196.7bn and large cuts in spending. Page 20 16

Dutch flood evacuees return home: Most of the 250,000 people who were evacuated from Dutch towns after river dykes threatened to collapse returned home at the weekend, ending the biggest flood emergency in the Netherlands for more than 40 years. Page 2

Israel to keep Gaza and West Bank sealed: Israel is to maintain a two-week-old closure of the Gaza Strip and occupied West Bank despite appeals by Palestinian and Israeli officials that it is harming the Palestinian economy and morale. Page 4

Bosnia allies agree deal to calm tensions: Bosnian Croats and Muslims agreed to submit all disputes between them to an international arbitrator, in an attempt to prevent tensions between the two communities tearing apart the year-old federation. Page 3

Mitterrand plan angers Algiers: Relations between France and Algeria were strained by a proposal from French president Francois Mitterrand that the European Union should sponsor peace talks between the military-backed regime in Algiers and its Islamic opponents. Page 4

Ecuador and Peru suspend ceasefire talks: Ceasefire talks between Ecuador and Peru aimed at ending a 11-day armed border conflict were suspended after Ecuador asked for more time to evaluate a preliminary peace proposal. Efforts to implement a ceasefire are to be co-ordinated from Brazil.

German group moves towards sell-off: Deutsche Postbank, Germany's largest savings institution, took a first step towards the private sector by appointing Salomon Brothers of the US as financial adviser. Page 17

Britain to tackle tariff disputes: European Union foreign ministers are expected today to allow trade commissioner Sir Leon Brittan to negotiate compensation deals with countries outside the EU which face losses from higher tariffs because of the accession of Austria, Sweden and Finland to the Union. Page 3

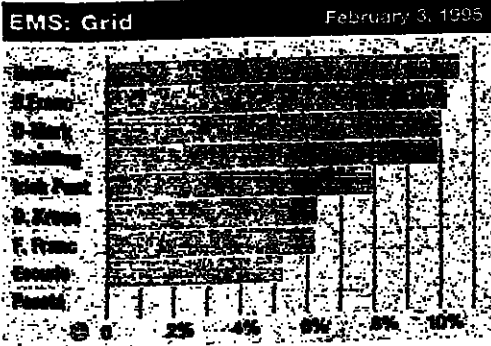
US-UK microprocessor venture: Advanced RISC Machines, the British microprocessor design group, and Digital Equipment of the US are to develop a range of microprocessors that combine Digital's high performance semiconductor technology with ARM's expertise in low power consumption chips. Page 18

Lowndes buys marine broker: London-based insurance broker Lowndes Lamont is to acquire marine "protection and indemnity" broker Godfrey Merritt Robertson for \$2m (\$3.1m). The payment will be raised if certain income and profit criteria are met. Page 18

Born expects fastest growth in G7: Germany expects to be the fastest growing of the Group of Seven leading industrial countries next year and should also have the G7's smallest budget deficit, finance minister Theo Waigel said. Page 5

Thorn EMI set to reorganise Rumbelows: UK music and rentals group Thorn EMI is expected to announce that it is reorganising its loss-making Rumbelows electricals chain when it reports its third-quarter results tomorrow. Page 17

European Monetary System: The D-Mark and Austrian schilling changed places in the EMS grid last week against a background of continued D-Mark strength. The Danish krone and French franc did the same. The spread between strongest and weakest currency was little changed. Currencies, Page 27



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the system. Most of the currencies are permitted to fluctuate within 15 per cent of agreed central rates against the other members of the mechanism. The exceptions are the D-Mark and the quidder which move in a 2.25 per cent band.

G7 unity on Mexico rescue veils discord on tactics

By Robert Chote in London

The Group of Seven leading industrial countries put on a show of unity at the weekend in support of last week's US-led rescue package for Mexico, but differences remain over methods for dealing with financial crises. Meeting in Toronto, G7 finance ministers and central bank governors expressed "total satisfaction" with the \$50bn package. Resentment lingers, however, after Britain and Germany abstained last week in a vote on the International Monetary Fund's contribution to the package. They argued that the US plan offered Mexico too much, too quickly.

Mr Robert Rubin, the US treasury secretary, said after the meeting: "I really don't think we left with any ill will." He said consultations on the package had not been as full as he would have liked, but that his fellow G7 finance ministers - from France, Canada, Italy and Japan, as well as the UK and Germany - understood that quick action had been essential. Some details of the package remain to be finalised. These include the contributions from Europe and Japan via the Basel-based Bank for International Settlements. Mr Eddie George, governor of the Bank of England, saw no reason to doubt its completion: "The commitment is there."

The G7 concluded that more effort had to be put into the IMF's "surveillance" of the world economy. This might provide an early warning of when countries were getting into difficulties. Mr George said it was important to keep a closer eye on countries' liquidity, but Mr Rubin warned that it might be difficult to take action, even if a potential problem was identified: "If you trumpet it about you may precipitate a crisis you don't want."

Mr Edmond Alphandery, the French finance minister, argued for a permanent mechanism allowing the IMF to raise funds quickly for countries facing sudden outflows of capital. But Mr Kenneth Clarke, the British

chancellor, warned against "piling up huge funds of this kind". Mr Hans Tietmeyer, the Bundesbank president, said such a facility would give countries in trouble less incentive to take the tough steps necessary. The meeting included broader talks on the future of international financial institutions, including the IMF, World Bank and UN agencies. Mr Paul Martin, the Canadian finance minister, said the G7 was "not looking at fundamental reconstruction, but continuous improvements".

The ministers and central bank governors also had an upbeat assessment of world economic prospects, agreeing that neither the Mexican crisis nor the Kobe earthquake in Japan were likely to halt economic growth and low inflation. The governments reaffirmed their determination to bear down harder on government borrowing and to raise interest rates when necessary.

Chechnya 'threat to Moscow's budget', Page 5
Observer, Page 15

Beijing prepares tit-for-tat sanctions in copyright violation dispute with US

China retaliates in trade row

By Tony Walker in Beijing and Nancy Dunne in Washington

China and the US yesterday edged closer towards a trade war, as Beijing threatened wide-ranging retaliation against American business if a vexed dispute over copyright violations is not resolved by the end of the month.



Risky disc: Mickey Kantor displays the type of item at the heart of the rift with Beijing - a pirated CD made in China from a US original

In a forceful, yet measured response to Washington's announcement on Saturday of proposed sanctions against \$1bn worth of Chinese products, Beijing expressed "great regret" and outlined retaliatory action.

Ms Wu Yi, China's trade minister, dismissed the likely impact of US sanctions, saying: "This is nothing terrible. There are countless markets abroad for Chinese products."

In Washington, Mr Mickey Kantor, the US trade representative, said the US sanctions would take effect on February 26. This leaves 20 days for the two sides to avert a damaging trade rift over efforts to curb widespread piracy in China of such items as compact and laser discs, and computer software.

In Beijing, western officials and companies believe that a compromise will be struck, but there are fears that political uncertainties in light of the falling health of senior leader Deng Xiaoping may interfere with a settlement.

China's trade ministry said among measures taken against US business would be the suspension of imports of a number of US products and a freeze on negotiations with US carmakers. This would affect the "big three" manufacturers - GM, Ford and Chrysler - which are all negotiating new projects.

Beijing also said it would impose 100 per cent tariffs on imports such as switchboards, cigarettes, cosmetics, alcoholic drinks, films and cassette tapes. It would also freeze discussions on the establishment by US firms of holding companies in China. US pharmaceuticals and chemical companies would also have

their applications for registration of drugs and products frozen. The trade ministry did not put a value on items that would be targeted by the Chinese. The US sanctions list, which includes plastic items, answering machines and cellular phones and sporting goods, amounts to \$1.08bn of imports annually. US officials are likely to view China's counterattack as more face-saving than substantive. Mr Kenneth DeWoskin, a professor at the University of Michigan business school and an adviser in the car trade negotiations, says the approval US car companies are seeking for joint ventures would not be awarded until next year in any case. Cigarettes and

alcoholic drinks are commonly smuggled into China, Mr DeWoskin said. The Chinese government already has a quota on US films, 10 a year, and prohibiting imports of items commonly counterfeited, including pharmaceuticals and compact discs, puts little pressure on the US government to relent. Washington wants Beijing to take immediate "concrete" action against factories producing counterfeit items in breach of China's own regulations. The US is also pressing the Chinese to open their markets wider to entertainment and information products. "We cannot stand by while the interests of our fastest-growing,

most competitive industries are sacrificed in China," Mr Kantor said in Washington. China accused the US of interference, saying that Washington was demanding measures against counterfeiters that were "unreasonable and would not be possible under US law. US negotiators have identified 29 factories in

southern and central China, responsible for the bulk of compact disc forgeries. They want these plants either closed or subjected to closer police attention. Editorial Comment, Page 15
US calls 'fine in the sand' on piracy, Page 6

Figures published today by the Bank of England show that gilt-edged market makers (Gemm's) lost \$20m during last year's bear market, after profits of \$50m in 1993. But the Gemm's moved back into profit in the final quarter of last year, and the Bank thinks that will now add to

Continued on Page 20

EU allies hope for Labour rule in UK to aid closer union

By Lionel Barber in Brussels

Britain's allies in Europe are losing faith in Mr John Major and are waiting for a new UK government to agree on the next phase of European integration, say diplomats in Brussels. The consensus is that divisions within the ruling Tory party over Europe are so deep that there can be no agreement in the 1996 intergovernmental conference until after the UK general election, due by April 1997.

The assessment is shared by countries usually friendly to the UK such as Denmark, Germany, the Netherlands and Spain. There are indications that Mr Jacques Santer, the new president of the European Commission, also leans toward that view.

Some EU countries are considering spinning out the 1996 negotiations in the hope that a future Labour government under Mr Tony Blair may prove more flexible, although his policies on Europe remain sketchy.

Even without the "British problem", the 1996 IGC threatens to be a protracted affair. Member states remain divided over how far the Union must reform itself to prepare for the entry of central and eastern European countries, and are nervous of provoking a Maastricht-style public backlash. However, fears of a deadlock over institutional reform and the dynamic of eastward enlargement are encouraging those in France, Germany and the Benelux countries who are pressing for a "multi-speed Europe".

That would allow a core of countries to move faster to a single European currency and closer co-operation on defence and foreign policy, sidelining Britain. "The more strident Britain's position, the more it helps to clear the minds of my government [on a multi-speed Europe]," a senior European diplomat said. Since the new year, Mr Major has hardened his rhetoric in order to bridge party divisions over Europe and to entice back

nine rebels who are vital to restoring his technical majority in the House of Commons. Last week, Mr Major warned that Britain could not accept a single currency by 1996 or 1997, and signalled that he intended shortly to lay down new conditions for the creation of economic and monetary union. He did not, however, close off Britain's options of joining Emu in 1999 or beyond.

Reaction on the continent has been partly sympathetic to Mr Major's domestic balancing act, but hostile to British threats to block adjustments to the EU's decision-making procedures, without which an expanded union risks becoming paralysed. Alarm has spread after hints that the UK may try to dismantle or weaken union policies or European institutions such as the common agricultural policy, the common fisheries policy, or the

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Tory ministers split, Page 8



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Campaign to improve defences

Dutch evacuees return as dykes resist floods

By Ronald van de Krol in Amsterdam

Most of the 250,000 people who were evacuated last week from Dutch towns threatened by the collapse of river dykes returned home at the weekend, bringing to an end the biggest flood emergency in the Netherlands for more than 40 years.

The river dykes held up in the end in spite of worries that the worst flooding in northern Europe this century might cause them to crumble, putting extensive areas of the countryside under water.

The return of evacuees was organised in two stages, with nearly 55,000 people in the eastern part of Gelderland province travelling home on Saturday and 180,000 people going back to other parts of the province yesterday.

Almost 15,000 people returned home to Limburg province on Friday.

The transport of millions of farm animals hurriedly moved to safer ground last week was expected to be completed by the end of today.

With flood waters now receding and most families back home, the political pressure on the government to draw up detailed plans for bolstering river defences will increase.

Last week Mr Wim Kok, the Dutch prime minister, said the country should launch an ambitious plan of dyke-strengthening to rival the

Delta Plan that was executed along the sea coast after severe and sudden flooding in February 1953 caused the death of more than 1,800 people.

At the weekend, the government also promised to pay every evacuated family £1,500 (£185) towards their out-of-pocket expenses while living with relatives or in evacuation centres.

Compensation for water damage to homes will also be paid, though home-owners will have to pay the first £12,000. Those who had also been hit by the Christmas 1993 floods will have their excess reduced to £11,000.

Businesses will also be compensated. But there was anger from some companies that the government will pay only for water damage, not for the loss of turnover during the week-long evacuation.

Two-thirds of water damage above a £12,000 threshold will be reimbursed. However, companies hit twice, in both 1993 and 1995, will receive compensation of 90 per cent.

The Federation of Dutch Industry, the country's largest business group, argued that the government should be held liable not only for physical damage but also for lost turnover because the crisis had been caused by the poor maintenance of inland river dykes.

Editorial Comment, Page 15

Drop-out Jospin leaps back into political fray

By David Buchanan in Paris

Mr Lionel Jospin, endorsed yesterday as the French Socialist party's presidential candidate by a two-to-one majority, has made a spectacular comeback for someone who was a recent political drop-out.

When his hopes of regaining his Toulouse parliamentary seat were buried in the conservative landslide of March 1993, the 57-year-old Socialist announced he was abandoning politics. He put himself back on the roster of the Quai d'Orsay, the French foreign office, where he started his working life in 1965 but of which he took "temporary" leave in 1970. Not surprisingly, the call from Mr Alain Juppé, the Gaullist foreign minister, never came, and by autumn 1993 the ever-ready Mr Jospin was back championing at the political hit.

Mr Juppé may yet regret not parking Mr Jospin away in some embassy. For, according to all the opinion polls, Mr Jospin stands a slightly better chance than the man he beat for the Socialist nomination, Mr Henri Emmanuelli, of making it into the two-man May 7 run-off against Mr Edouard Balladur, the front-running prime minister.

In other words, Mr Jospin might edge Mr Jacques Chirac, the Gaullist mayor of Paris for whom Mr Juppé himself is rooting, out of second place in the preliminary vote on April 23.

In choosing Mr Jospin, the party has gone for the candidate with more appeal to the middle classes and a somewhat more "moral" image than Mr Emmanuelli, but in policy terms just as much to the left of the party.

presidential nomination yesterday, Mr Jospin paid tribute to the Socialist president. He also noted that this was the second time he had succeeded Mr François Mitterrand: when the latter went to the Elysée in 1981, Mr Jospin succeeded him as the party's first secretary until 1988. But he has long been critical of the scandals that marked much of the president's second seven-year term, and now calls for "a new Republican pact" on political and moral values to mark the difference. Mr Jospin is, like Mr Michel Rocard, a Protestant, a minority that is often regarded even by the country's Catholic majority as being more moralistic.

But Mr Jospin is also a whole-hearted upholder of lay education in the state school system. Son of a teacher, he himself went on to teach economics after his spell as a dip-



Mr Lionel Jospin waves to supporters yesterday at the Socialist party congress in Paris

lomat, and eventually to become education minister in 1988-92. State school teachers have always been an important constituent of the Socialist electorate, as was clear when thousands took to the streets a year ago to protest at government plans to increase

aid to private schools. Mr Jospin says he accepts the market economy and supports European integration, but with certain leftwing qualifications, as he made clear yesterday. He declared his backing for European monetary union, "but as an instru-

ment for stable international exchange rates, not as a carrot for economic growth and not just to promote free commerce". Indeed, one of his few specific policy proposals yesterday was for "a tax of 0.1 per cent of the value of speculative capital movements".

Brittan to tackle fallout from growth of EU

By Caroline Southey in Brussels

EU foreign ministers are expected today to give Sir Leon Brittan, the EU's trade commissioner, a mandate to negotiate compensation deals with countries facing losses from higher tariffs because of the accession of Austria, Sweden and Finland to the Union.

The issue has already sparked a row between the EU and US, which is claiming large losses following import tariff rises triggered by

enlargement on January 1. The two sides signed an interim six-month deal in December after Washington threatened retaliation unless Brussels took swift action.

The negotiations are expected to be difficult. A Commission official said the EU wanted to make the process "as painless as possible" but it would have to "balance political resistance from EU ministers to any tariff reductions against the political push from our trading partners".

The US estimates losses from the tariff rises will amount to \$400m, a figure dismissed by EU officials. "The figure appears to be a calculation of overall US exports affected, rather than a fair calculation of compensation warranted by the US. An eventual EU figure would probably be well below that estimate," one said.

There have also been disagreements between the two over interpretation of the Gatt rules on how compensation should be calculated and over what period tariff changes should be assessed.

The EU insists it will take an overall view of the impact on US rather than compensating sector by sector. "We do not want to change all the tariff lines and will argue certain products should be grouped together," an official said. The Commission contends that taking the three new countries together, lower tariffs in agriculture will more than offset higher tariffs in industrial goods, and that enlargement carries extra benefits, such as a bigger market.

The US has so far insisted the EU must offset each tariff increase and dismissed the argument that lower duties on some products will offset increases on others. It has argued that the tariff rises could impose large additional duties on a range of products such as semiconductors, forest products and chemicals.

Under the interim agreement, the EU reduced tariffs on a range of goods such as crayfish and certain categories of semiconductors, chemicals, plastics and medical equipment. EU officials expect that compensation in the final agreement will take the form of temporarily reduced import duties or the abolition of suspended tariffs.

INTERNATIONAL PRESS REVIEW

Ex-ally heaps scorn on 'peasant' Lech

POLAND

By Christopher Bobinski

Mr Lech Walesa, the Polish president, has grown accustomed to large dollops of political and personal vitriol. The years when, as leader of the anti-communist Solidarity trade union movement, he could do no wrong have long been a distant memory. For the press, too, the Nobel peace prize winner has long ceased to be a hero.

Mr Walesa's latest outburst in which he threatened to dissolve parliament has produced a particularly venomous attack from one of his closest former allies, Mr Adam Michnik, a veteran anti-communist campaigner and editor of *Gazeta Wyborcza*, once Solidarity's underground newspaper.

"For God's sake Lech, come to your senses," says Mr Michnik. He argues that it is the president's peasant background that has led him to go to extreme lengths to defend his powers: "Walesa has a peasant view of property. A peasant has a house, a barn, a cow. Anyone who wants to take them away is a thief who has to be chased away with a

pitchfork. Walesa has his presidency. He thinks he owns it. And he thinks he can take a pitchfork to anyone who wants to take his post away."

Mr Michnik assumes that the president wants to take his pitchfork to 460 deputies and 100 senators. "He simply wants to dissolve parliament counter to the constitution but without using force," he writes, warning his erstwhile ally that "once the mechanism of confrontation begins to run then usually it gets out of control".

But the newspaper is critical, too, of the prime minister, Mr Waldemar Pawlak, and sees the answer in the formation of a new government "which would be able to resist president Walesa's authoritarian endeavours".

Mr Dariusz Skoczny, the editor of *Trybuna*, once the Communist party mouthpiece, does not go as far as to ask for a new cabinet. After all, his party, the Left Democratic Alliance (SLD), is a member of the governing coalition.

Nevertheless, he suggested in his daily at the weekend that the Peasant party (PSL) should at times change its style. He also hints it should ditch the dour and uncommu-



Prime Minister Pawlak: under pressure to go

nitive Mr Pawlak as prime minister and chose someone else. "Should we change the government? No. But we should change politicians and the present style of politics," he says.

All this does not mean that Mr Walesa is completely isolated and has lost his skill in maintaining the political initiative. Mr Igor Zaleski, writing in yesterday's *Zycie Warszawy*, marvels at the way the president has built up the political tension over the past few months culminating in the push against parliament.

"Lech Walesa is a master of psychological warfare," he says, describing the way that

parliament has been brought to the edge of a nervous collapse by the threat of dissolution. "He can exhaust and stupefy an opponent so successfully that in the end his rival loses faith in his own powers and begins to deliver suicidal blows."

Mr Walesa's magic may well stem from the fact that when it comes to this autumn's presidential election, many of his one-time supporters and present critics will nevertheless vote for him as the lesser evil in a contest with a strong candidate of communist stock.

Mr Dariusz Filar, writing in the *Przegląd Polityczny*, a quar-

terly published by a group of free market liberals, urges that the whole of the bitterly divided Solidarity camp should coalesce around Mr Walesa and support his presidential bid. "Walesa's victory in the presidential election would preserve the status quo," he says. "This might not be a very exciting prospect but one we can live with."

However, it is not the commentators who are making the running in forming views about politics, but the young reporters, many working in radio, who have surrounded the parliament building with their microphones and tape-recorders.

Indeed, with hundreds of journalists accredited to parliament it seems at times that the young media people threaten to outnumber the, mostly older, deputies.

The predominance of younger journalists reflects the fact that many of their senior colleagues were tarnished by working for the communist press and have retired or gone into other jobs. While these young people have mostly done well in keeping Poles informed, there has often been a distinct shortage of serious comment.

Polish coalition partners at odds

By Christopher Bobinski in Warsaw

The partners in Poland's coalition government, which is already threatened by a confrontation with President Lech Walesa, turned on each other at the weekend when the former communist Left Democratic Alliance (SLD) called for the removal of Mr Waldemar Pawlak, the prime minister, who heads the Peasant party (PSL).

The call came after a stormy meeting between Mr Pawlak and SLD deputies in parliament but was met by a unanimous vote of confidence in their leader by PSL's members. At the same time, the PSL reiterated that it wanted the coalition to continue and offered to bring Mr Alexander Kwasniewski, the SLD leader who at present holds no government post, into the cabinet as a deputy premier and foreign minister. At the weekend Mr Kwasniewski said he was ready to become prime minister should the need arise.

The SLD has said that Mr Pawlak's political style has led to a breakdown of trust between the two coalition partners and that it is ready to

accept another PSL politician as premier. Disputes over the nominees for the vacant posts of defence and foreign minister have brought to a head latent mistrust between the parties. Also the SLD believes a change at the top is needed if the government is to survive the present confrontation with Mr Walesa.

The president has threatened to dissolve the democratically elected legislature and call new elections. Mr Walesa, who faces a presidential election this autumn, has come to the conclusion that the downfall of the present parliament, which has another two and half years of its term to run, will improve his own electoral chances.

On Saturday, the deputies passed a resolution by an overwhelming majority made up of both government and opposition members, saying the president had no legal right to dissolve parliament. The deputies warned that such a move would lead the president to be tried by the Tribunal of State, a court reserved for top government officials.

Opposition groups in parliament repeated their calls for a caretaker non-party government of national unity.

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صباحنا من الامل

Bosnia allies agree plan to calm tension

By Edward Mortimer in Munich and Paul Adams in Belgrade

Bosnian Croats and Muslims agreed yesterday to submit all disputes between them to an international arbitrator, in an attempt to prevent long-running tensions between the two communities tearing the young federation apart once more.

The agreement was announced after a meeting between Bosnian representatives in Munich chaired by Mr Richard Holbrooke, US assistant secretary of state for European affairs, and attended by the Croatian foreign and defence ministers, as well as representatives of France, Britain, Germany and Russia - the four states which, with the US, form the "contact group" on former Yugoslavia.

The mediator, whose decisions will be binding on all parties, will be selected by mutual agreement, Mr Holbrooke said, adding that no names had been put forward yet.

Mr Haris Silajdzic, who is

prime minister of the federation as well as the republic of Bosnia-Herzegovina, described the federation formed last February to end nearly a year of Muslim-Croat fighting as the "bedrock and key" of the Bosnian peace process.

The US-brokered federation plan - one of the rare successes for international diplomacy in Bosnia - has been in jeopardy for months. Plans to establish joint Muslim and Croat military commands and civil institutions have failed, and hundreds of thousands of refugees remain to be repatriated.

Many of the difficulties have centred on the southern city of Mostar, destroyed by some of the worst Muslim-Croat fighting and still, after almost a year of relative peace, a sullen, divided place. Under the new plan, mediating groups will attempt to resolve disputes in conjunction with the city's EU administrator, Mr Hans Koschik. He has blamed Croat nationalists for obstructing attempts to reunite the city.

One bridge has been repaired, and another, the famous 15th-century Ottoman footbridge blown up by Croat gunmen in 1993, is due to be restored by the summer of 1996. The city's utilities are gradually returning to normal.

But Muslims and Croats still live on opposite sides of the Neretva river and mutual suspicions have prevented the formation of a mixed police force. Croat nationalists in west Mostar cling to the idea of a separate Croat state in Bosnia, with the city as their capital. Their ambitions are unlikely to be much affected by yesterday's agreement.

The Bosnian government and the Bosnian Serbs have agreed to reopen roads across Sarajevo airport for civilian traffic from today, UN sources said. The deal was brokered two weeks ago by former UN commander General Michael Rose. Opening the roads will allow civilians to move in and out of the city for the first time since last summer.

Political shifts raise hope for Cyprus

Economic reality is forcing both Turkey and Turkish Cypriot leader Rauf Denktaş to soften their hardline policies, writes John Barham in Nicosia, North Cyprus

Could the beginning of the end be approaching for the 21-year division of Cyprus? After so many false starts and dead ends it is hard to believe so. Yet economic reality seems to be forcing both Turkey and Mr Rauf Denktaş, 71, president of Turkish north Cyprus, to soften their hardline policies.

In January, Mr Denktaş, for more than 30 years the undisputed leader of the island's Turkish minority, announced a 14-point proposal to break the deadlock with the majority Greek community.

They hardly sound revolutionary. They include acceptance of confidence building measures, a gradual reduction in the number of troops on the island, and the exchange of territory to seal a solution based on a federal government for a united Cyprus.

Proposals like these have been batted back and forth across the "Green Line" dividing the two communities for years with no effect. Yet there is hope that a solution is no longer impossible.

The Turkish population of about 100,000 realise they cannot maintain their republic in the face of international rejection. Northern Cyprus is recognised only by Turkey and is being slowly throttled by international sanctions.

Yet the notoriously intransigent Mr Denktaş, who has announced his intention to run for another term as president in elections in April, still sounds as uncompromising as



Rauf Denktaş: 14-point proposal to break the deadlock with the majority Greek community.

ever. In an interview with the Financial Times, he blamed the two decade impasse on the Greek Cypriots. They could not accept "negotiating face to face on the basis of equality" with Turkish Cypriots, he said, because "the world would see two equals talking. They shun this as if it were the devil."

However, the ground beneath Mr Denktaş is moving. His sponsor Turkey, which invaded the island in 1974 and still stations 30,000 troops there, urgently needs an arrangement over Cyprus that will satisfy the European Union. The EU has told Mrs Tansu Çiller, Turkish prime minister, that she must help resolve the Cyprus problem as part of its price for agreeing a customs union in January 1996.

Greece has demanded that the EU give Cyprus a timetable for entry and has vetoed the

proposed EU-Turkey customs union on the grounds that Turkey remains in occupation of Northern Cyprus.

Up to now, the understanding has been that Cyprus cannot join the Union until the divided island reaches a peace settlement. However, under a plan put forward by France and the European Commission last week, Greece would agree to drop its opposition to the customs union by March 6. In return, the EU would open accession negotiations with the Greek Cypriot government "no later than six months" after the conclusion of the 1996 inter-governmental conference to review the Maastricht treaty. Most believe the IGC could last at least 18 months.

The plan is to be discussed at a meeting of EU foreign ministers in Brussels today where the timetable is expected to be controversial. Union foreign

ministers and their Turkish counterpart, Mr Murat Karayalcin, are to meet in Brussels on March 6 to take a final decision on customs union.

Mr Denktaş angrily rejects the Greek Cypriots' "illegal application" for EU membership, fearing it would lead to a backdoor union with Greece. Still, he says, "we are ready to look at it, think about it and decide on it". If Turkish Cypriot rights are threatened, he vows northern Cyprus will seek integration with Turkey - an idea probably with few supporters in Ankara these days.

Many Cypriots believe Turkey is forcing Mr Denktaş into talks. Mr Denktaş denies he is acting under duress. "We are grateful to Ankara, but we are not the tools of Ankara," he says. His latest proposals signify no "change of attitude or policy, but we can say that we have polished things".

Cyprus, he insists, will emerge as a bi-zonal federal state, meaning that the Greeks will remain in the southern zone covering two-thirds of the island. Mr Denktaş says there is no question of Greek Cypriots returning to their former homes in the north - one of their main demands. He merely envisions minor adjustments to the existing division line.

Cypriot President Glafcos Clerides, he says, should not "give hope to [his] people that they may come back, because no Turkish Cypriot will go to the south after going through hell for 11 years from 1963 [when communal violence escalated] to 1974."

Like many of their generation, the two leaders know each other well and speak each other's language fluently. They met in 1948 when Mr Denktaş was a prosecutor under the British colonial administration and Mr Clerides a defence counsel.

The two communities have lived separated by the Green Line since 1974. Movement across the line that crosses Nicosia (now the world's only divided city) is nearly impossible. The new generation of Greek and Turkish Cypriots know little about each other, apart from propaganda fed by their schools and media demonising the other side.

Although no one on the Turkish side wants a return to the pre-1974 Greek-dominated state, nearly all are eager for a settlement that would end the economic embargo and improve living standards.

But Mr Denktaş, defiant as ever, says his 14 proposals are "our final show of goodwill. This is our final attempt to solve the Cyprus problem."

FT GUIDE TO ECONOMIC CONVERGENCE

What is economic convergence, and why is it suddenly in vogue?

It is the process whereby the 15 member states of the European Union are supposed to move progressively towards the economic virtue required for membership of a European monetary union. The term is tripping off people's tongues because politicians and bankers believe that if a monetary union is to be successful, they want a serious debate about the feasibility and the consequences of monetary union. Eddie George, governor of the Bank of England, offered his five pennies' worth last week in Paris.

What did the governor say?

Mr George said there was a risk of economic issues being submerged as everyone focused only on the timetable and potential membership for Emu. He argued that countries with high unemployment might continue to need to devalue their currencies and to lower their wages to stay competitive. But in a monetary union, you obviously dispense with the exchange rate as a tool of economic management.

Isn't it a little late to be complaining about the risks of Emu? After all, the Maastricht treaty has specific provisions for a move to a single currency by the end of the century.

The treaty says that a move to monetary union can be triggered in 1997, but only if a majority of member states meets tough targets on budget deficits, government debt levels, exchange rate stability and interest rates. In 1999, you do not require a majority - just those countries which meet these so-called convergence criteria.

There you go again with the "C-word".

Point your finger at the Bundesbank. The German central bank's view, widely shared in Euro-sceptical circles and among certain economists, is that a monetary union will not work unless there is genuine economic convergence among Emu candidates. That means that the convergence criteria must be applied rigorously so that only those fittest for monetary union survive; but it may also mean closer co-operation on fiscal policy.

What are these convergence targets, and who is keeping a watch on performance?

Now that the Maastricht treaty has been ratified, the European Commission, the Council of EU finance ministers and the European Monetary Institute (precursor of the future European central bank which would supervise the single currency) are continuously assessing the economic policies of all member states that are pursuing so-called "convergence programmes". The EMI and the Commission will present a report in 1996 on the progress of each member state, and make recommendations to the Council on eligibility for Emu membership.

Right, but what precisely are the targets?

A budget deficit of less than 3 per cent of gross domestic product; total government debt that is no more than 60 per cent of GDP; an inflation rate close to, at most, that of the three best performing member states; and the observance of "normal" fluctuation margins within the exchange rate mechanism of the European Monetary System, without devaluing against the currency of any other member state.

Most deals in Europe involve fudge and compromise, so why should the Emu strictures on convergence be any different? Hmm. Maastricht is a little slippery in places. For example, the nominal debt and budget deficit targets are not set in stone. On excessive deficits, the treaty says that a member state could be deemed eligible, provided "the ratio (as a proportion of GDP) is sufficiently diminishing" and moving toward the target "at a satisfactory pace". Also, finance ministers have decided that the new 15 per cent fluctuation margins in the ERM - which in August 1993 replaced the old bands of 2.25 and 6 per cent respectively - are normal.

So how is everybody doing?

At the latest reckoning, only Luxembourg met all the convergence criteria. But the picture is improving progressively because of the burgeoning recovery in Europe. Assuming that the criteria are interpreted generously in 1997, as many as seven countries might conceivably qualify: France, Germany, Belgium, the Netherlands, Luxembourg, Austria and, perhaps, Ireland. Ironically, the UK could probably meet the criteria, but prime minister John Major has said membership would not be "remotely appropriate" and he would not recommend a deal to the House of Commons. Denmark, another strong Emu contender, is also bound by its treaty opt-out, but could try to wriggle out through a referendum.

Surely economies such as Greece, Portugal, Britain and Germany are very different - more likely to diverge than converge?

The theory is that all these countries belong to the single European market, and that their economies will converge assuming they follow their individual convergence programmes and allow for a multi-speed approach to Emu. On the other hand, some countries - notably Britain - are much more sensitive to movements in interest rates because they are tied more closely to the housing market.

That last remark about the housing market suggests that it is wrong to talk about economic convergence without political convergence.

Karl Marx could not have put it better. The big question which EU member states face in the run-up to Emu is whether they need to intensify political integration in order to balance the economic integration which comes with the introduction of a single currency, and the power of the future European central bank. Eddie George quietly suggested last week that the economics of Emu need a good deal more discussion. The same applies in equal measure to the politics of Emu.

Lionel Barber, Brussels

Ministers press for expansion of Nato

By Edward Mortimer in Munich

Resounding calls to preserve, strengthen and even expand Nato were issued at the weekend by defence and foreign ministers from all the main allies, gathered for the annual "Wehrkunde" security conference in Munich. Yet their words were belied by continuing sharp disagreement over Bosnia, and by their obvious uncertainty about how to deal with Russia.

General Pavel Grachev, Russian defence minister, had been due to attend, but his German colleague, Mr Volker Rühe, told him he would be unwelcome after his vitriolic denunciation of the Russian human rights ombudsman who publicly criticised army behaviour in Chechnya.

Gen Grachev's place was taken by Mr Sergei Yushenkov, chairman of the defence committee of the state duma (lower house of parliament) and a member of the liberal Russia's Choice party.

He impressed the conference with a speech denouncing the Chechnya war, but also warned against Nato expansion which he said would give Russia a sense of isolation, fostering anti-western sentiments and delivering "a probably fatal blow to arms limitation regimes".

In spite of this both US and German leaders spoke strongly in favour of expanding Nato, claiming this could be combined with a policy of dialogue and co-operation with Russia - a theme echoed by the Hungarian and Czech foreign ministers and a former Polish defence minister, who, like the Russians, had been invited for the first time.

Mr William Perry, US defence secretary, called on Russia to respect human rights in Chechnya, saying "we have been appalled about Russia's tactics" but he also suggested that co-operative arrangements with Russia could be codified in a charter or memorandum of understanding, with "some sort of standing consultative commission to provide formal structure for our Nato-Russia relationships".

Consultations might begin by "affirming some rules of conduct for European security". But, as Mr Yushenkov had pointed out, in Chechnya Russia had broken many of the rules already established, including those it had signed up to at the Budapest summit in early December, just days before beginning the assault on Grozny.

Nato's presence in Bosnia was savagely attacked by US senators belonging to the new Republican majority, but defended with equal vigour by Mr Malcolm Rifkind, Britain's defence secretary, and Mr Alain Juppé, France's foreign minister. Every European speaker pleaded with the US not to lift the arms embargo, warning of dire consequences not only in Bosnia itself but throughout the Balkans.

But Senator John McCain of Arizona warned that all 11 new Republican senators would vote to lift the embargo, and that "within a period of time" there would be sufficient votes. Mr Perry said the administration would oppose a unilateral lifting of the embargo, but did not say whether President Bill Clinton would veto it.

Pssst! Next century's megamarkets lie approx. 78° east.

That's no secret. India is the megamarket of the east - a chunk of about 900 million consumers, a huge mass of brilliant semi-skilled and skilled professionals, and a lavish sprinkling of economic liberalisation. See the potential?

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Suggestion: trail it approx. 78° east. The geographic line almost scrapes over the city of New Delhi where the Indian Engineering Trade Fair awaits you, over 50,000 sqm. of prime space. A space replete with modern facilities.

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NEWS: INTERNATIONAL

Mitterrand speech strains French-Algerian relations

By John Riddling in Paris

Relations between France and Algeria have been strained by a proposal from President François Mitterrand that the European Union should sponsor peace talks between the military-backed regime in Algiers and its Islamic opponents.

The Algerian leadership responded angrily to the proposal, recalling the ambassador from Paris for consultations over the weekend and issuing a sharp criticism of the French president. Algerian state radio condemned Mr Mitterrand for "interfering" in the country's affairs and accused him of "a visceral hatred of independent Algeria".

French officials sought to limit the impact of the incident, describing Mr Mitterrand's suggestion as "a speech, not a plan". The French president himself described as "a hope, not yet a policy" his suggestion that the EU could hold a conference based on a platform for a ceasefire and democratic elections adopted by Algeria's secular and Islamic opposition parties in Rome last month.

The Islamic Salvation Front (FIS), which was outlawed by the military-backed

regime after being poised to win general elections in 1992, welcomed the proposal. A US-based official told AFP, the French news agency, that while the Algerian conflict must be settled by Algerians, external action could be helpful to bring the parties together.

He said the Rome negotiations could provide the basis for further talks. The Algerian government has condemned the negotiations and will be further antagonised by Mr Mitterrand's intervention.

Tensions in its relations with France have already become apparent since the hijacking of a French airliner in Algiers at Christmas and a dispute about whether the aircraft and its Muslim fundamentalist hijackers should be allowed to leave Algerian territory. After a successful storming of the aircraft in Paris, France announced it was suspending air and sea passenger services to Algiers until security was improved.

The escalation of the civil war in Algeria, which has claimed more than 30,000 lives in three years, and the risk of it spreading to France, have prompted Paris to distance itself from hardliners in

the Algerian leadership and to step up calls for a negotiations to resolve the conflict.

Mr Alain Juppé, the French foreign minister, expressed support for the Rome negotiations which brought together representatives from Algeria's former ruling party, the National Liberation Front (FLN), the Socialist Forces Front (FFS) and the FIS.

While seeking to affirm its neutrality in the conflict, however, the French government has indicated that it will continue to provide economic aid and financial assistance to Algeria. Last month, Mr Charles Pasqua, the hardline interior minister who has led a crackdown on Islamic fundamentalism in France, said economic assistance was necessary to prevent chaos in its former colony.

Diplomatic observers in Paris said Mr Mitterrand's proposal may have been designed to exacerbate divisions on Algerian policy within the centre-right government, and in particular between Mr Pasqua and Mr Juppé. But they added that it also reflected increased international concerns about the escalation and possible spread of the conflict.



A Washington man goes skiing near the Capitol after heavy overnight snow at the weekend. Story, Business Travel Page 40

Israel to keep West Bank and Gaza closed off

By Julian O'Zanne in Jerusalem

Israel yesterday decided to maintain a two-week-old closure of the Gaza Strip and occupied West Bank despite appeals by Palestinian and Israeli officials that it is hampering the Palestinian economy and morale.

A decision on easing restrictions which prevent tens of thousands of Palestinians travelling to their jobs in Israel will be taken on Thursday during a meeting between Israeli prime minister Yitzhak Rabin and Mr Yasser Arafat, the Palestinian leader.

Officials indicated there might be some relaxation of restrictions for humanitarian reasons and to allow the movement of goods, which has been frozen since the closure was imposed after an Islamic suicide bomb attack last month left 21 Israelis dead.

Palestinians have condemned the closure as collective punishment and a virtual economic blockade, and have warned that maintaining the restrictions could have a negative impact on peace talks.

However, even left-wing cabinet ministers supported the closure yesterday as a necessary step to win back public confidence following attacks by Palestinian extremists. "I am against any step that will further shake Israeli public confidence in the peace process," said education minister Amon Rubinstein of the left-wing Meretz party.

But ministers said Israel and the Palestinians would resume peace talks in Cairo this week on implementation of the next

INTERNATIONAL NEWS DIGEST

Steady world growth expected

The world economy is set for steady growth and low inflation not seen for over 30 years, according to a forecast published today by the Centre for Economic Forecasting at London Business School. The forecast predicts that the gross national product of the G7 nations will grow by 3 per cent in both 1995 and 1996, with inflation below 2½ per cent in each year. The study says 8 per cent annual growth can be expected into the medium term. "This implies an average growth rate for the 1990s below that of the 1980s, but comparable to the 1970s," the economists say.

The latest edition of the centre's *Economic Outlook* finds that the Federal Reserve's interest rate policy has been "well judged", predicting that the US economy is on course for the "soft landing" financial markets are hoping for. It sees growth easing to just over 3 per cent in 1995 and 2½ per cent in 1996, from 4 per cent in 1994. Inflation is expected to remain below 3 per cent.

All four main European economies - Germany, France, Italy and the UK - are expected to grow by 3 per cent or more in 1995, with France tipped as possibly the fastest growing.

The competitiveness of Italian exports should boost growth, but the report warns that inflation could be more than twice that expected in France and Germany. Philip Gash, London

Confidence in US car market

Ford and General Motors have indicated separately that they believe the US car and truck market is continuing to grow robustly, despite fears that higher interest rates are beginning to weaken demand. Ford said its US vehicle sales in January were 2.7 per cent higher than in January 1994.

These figures came after monthly figures from General Motors and Chrysler, both of which had registered lower sales. However, the declines in reported numbers were due largely to the two companies' decision to bring forward the date they disclose figures by two days. Mr Robert Kewey, Ford's group vice president for marketing and sales, said that, among other things, the latest figures showed "no sign whatsoever of a weakness in the market for sub-compact cars, which has been predicted in some quarters. Richard Waters, New York

New Japanese party wins

Japan's new opposition party yesterday won its first significant electoral test when it scored a convincing victory in a rural governor's race. Former House of Representatives lawmaker Mr Morio Kimura of the New Frontier party, defeated the incumbent, Mr Masaya Kitamura of the Liberal Democratic party, by nearly 10 points in the election in northern Aomori prefecture.

The election was the only one of seven regional polls held where the NFP, launched just two months ago, went head-to-head with Socialist Prime Minister Tomichi Murayama's coalition with the LDP. Mr Kitamura, 75, had been seeking his fifth term in an apple and rice growing area 800 miles north of Tokyo, regarded as one of the most conservative districts for the conservative LDP. "This is a big boost for our party," said Mr Keizo Nakachi, head of election strategy for the NFP, a party formed in mid-December from Japan's nine main non-communist parties. Reuter, Tokyo

Taiwan boost for foreigners

Taiwan is to expand overseas investment in the local stock market by permitting foreigners to hold 12 per cent of market capitalisation. The new rule would replace two limits to be abolished, one a ceiling of \$7.5bn (\$4.8bn) in direct foreign investment and the other a \$2.5bn ceiling for money raised by local securities investment trusts overseas. However, a \$3bn limit on funds raised by local companies through convertible bonds and global depositary receipts remains.

A limit on a single foreign investor's holdings in any one Taiwan company will be raised to 6 per cent of capitalisation from 5, the statement said.

The central bank said the relaxation would mean that foreign investment could rise to \$29.75bn, calculated at values as of the end of December 1994, up from \$3.66bn in funds approved at that time. Reuter, Taipei

Singapore curbs credit growth

Singapore brings in a set of stiff regulations to restrict credit expansion today. The Monetary Authority of Singapore (MAS) issued guidelines to banks and finance companies over the weekend restricting unsecured loans to individuals who have annual incomes of at least \$30,000 (\$13,000).

Lending to individuals by Singapore banks rose by more than 47 per cent last year. "The Authority is concerned that this development could lead to excess credit expansion in the economy and over-concentration by banks and other financial institutions' loan business on loans to individuals," the MAS said. The MAS is particularly concerned about a steep increase over recent months in bank loans for car purchases. In future financing for car loans cannot exceed 70 per cent of the price of the car and all such loans have to be repaid in seven years. The restrictions are expected to cool inflationary pressures. Kieran Cooke, Singapore

Kyrgyz Communists backed

Kyrgyzstan yesterday held its first elections since gaining independence from the Soviet Union in 1991 in a test of the central Asian country's democratic credentials. Preliminary indications yesterday showed that the Communist party, which fielded the most candidates, had drawn considerable support. The full results will be known today.

President Askar Akayev, who advocated radical economic reform, said he would work with the new parliament whatever its political composition. But a strong showing for the Communist party would be a setback for Mr Akayev, who won backing from international financial institutions for introducing a bold reform programme to stabilise the economy.

Mr Akayev dissolved the previous reactionary parliament, elected in Soviet times, in an attempt to break the political impasse between the executive and legislative branches of government which was frustrating further reform. Western diplomats said the move was unconstitutional and called for free elections. International observers were invited to scrutinise the vote, which will elect members to a two-chamber parliament. A representative from the Organisation for Security and Co-operation in Europe said the elections had been poorly organised but were still the most democratic in central Asia. John Thornhill, Moscow

Gas deal in Uzbekistan

A letter of intent to develop big gas fields in Uzbekistan has been signed by US, Russian and Uzbek companies. Enron, the US gas company, says the agreement signed with Gazprom, the Russian gas monopoly, and Uzbekneftegaz, the Uzbek state energy company, covers the development of 15 gas fields with reserves of 20 trillion cu ft.

The company said Gazprom had agreed to take the total output from the development. The Russian company will also be an equity participant in the venture, although equity shares have yet to be determined. Robert Corzine, London

Hope in Kazakh coal strike

A strike by coalminers in northern Kazakhstan lost momentum at the weekend after the government promised to act on the miners' demands to pay outstanding wages. More than 100,000 miners went on strike on January 13 to protest against the government's failure to settle wage claims amounting to \$200 million. The strike, which halted production at all but two of the 23 pits in the region was beginning to have a knock-on effect on the rest of Kazakhstan's fragile economy. The uncertainty was also unsettling foreign investors who have been attracted by Kazakhstan's vast natural resources.

After a cabinet meeting this week, the government promised to review the miners' demands and take additional measures to stabilise the industry. John Thornhill, Moscow

Bombing raises questions about who speaks for rebels

Roula Khalaf on the contrasting responses from two FIS 'leaders'

In the wake of the most ferocious attack in Algeria's three-year civil strife, western observers last week anxiously waited for the Islamic Salvation Front's (FIS) reaction. The conflicting statements that ensued, however, have generated more questions than answers.

On Wednesday, Mr Anwar Haddam, the Chicago-based representative of the FIS's "parliamentary delegation to Europe and the US", said the explosion in the heart of Algiers was part of the armed struggle against the military-backed government and was aimed at the capital's police headquarters, not civilians.

The next day, however, the office of Mr Rabah Kebir, who lives near Cologne and is head of the FIS' "leadership in exile", issued a statement denouncing the attack, which left 42 people dead, and hinting that it had been carried out by government security forces - a claim echoed by some analysts of the Algerian crisis.

The confusion testifies to the FIS' struggle to formulate a policy in the face of the government's adamant refusal to enter dialogue, as urged by the Rome peace platform. This peace plan, agreed by the FIS and other opposition parties in January, commits the FIS to the principles of democracy and alternation of power and calls for a cessation of hostilities leading to a transitional government and new elections.

Since 1992, when the government cancelled elections which the FIS was expected to win and subsequently threw thou-

sands of supporters in prison, Mr Kebir and Mr Haddam have emerged as the two FIS spokesmen.

Mr Kebir, a 38-year-old physician, can claim to speak for the FIS leadership, which now consists of the two party founders, Mr Abassi Madani and his second-in-command Mr Mr Ali Benhadj, both under house arrest, and five members of the FIS's Majlis Al Shura or Consultative Council, freed from jail last year.

Mr Kebir was a top member of the FIS' Provisional Bureau, the body set up to prepare for the 1991 elections. When the elections were annulled, Mr Kebir was arrested but eventually made his way to Germany in August 1992, where an application for political asylum has been blocked by the Interior Ministry. With an appeal pending, Mr Kebir is under scrutiny by German authorities, which restrict his movements in and out of the country.

These restrictions help explain the prominence enjoyed by Mr Haddam, who was never part of the original FIS leadership but was one of the 198 FIS members elected in the first round of legislative elections in 1991. When elections were cancelled, a few would-be parliamentarians went to plead the cause of the FIS in western capitals. Mr Haddam's fiery style, coupled with the fact that he was granted a visa to live in Chicago, have allowed him to rise above the rest of the group. He even keeps an office in Washington and is received by US officials.

Mr Haddam's allegiances have always been murky and his rhetoric more disconcerting than Mr Kebir's. According to observers of the Algerian crisis, Mr Haddam left the FIS last year to join the Armed Islamic Group (GIA). This is the name given to the patchwork of extremist Islamist groups, only some of whom operate under one command. When the government denounced the FIS structure by cancelling the elections and imprisoning its leaders, many of Algeria's disillusioned and unemployed urban youth - once a pillar of the Islamist party - took up arms and pledged allegiance to groups like the GIA. Today, the GIA is also believed to be infiltrated by Algeria's security forces.

This is why analysts give little credence to many GIA statements, whether they be claims of responsibility for attacks or statements of positions. As Mr Hocine Ait Ahmed, the secular leader of the Socialist Forces Front, one of Algeria's largest parties, says: "The difficulty in verifying the authenticity of claims of responsibility can give rise to all kinds of manipulation. It is a characteristic of this war that we don't know who is killing whom or why."

Why do FIS leaders allow Mr Haddam to continue to speak in the name of the party? After all, it was Mr Haddam who attended last month's Rome meetings and signed the Rome declaration on his and Mr Kebir's behalf. "Haddam was the only one who had freedom of movement and he is the only other well known leader, so it is assumed that he has a following," says Ms Severine Labat, an Algerian scholar at CERL, the French international relations institute.

Mr Haddam's more radical rhetoric also appeals to the

extremists, and this makes him valuable to the FIS. For when attempts at dialogue with the government collapsed last year, the FIS lost the advantage to groups like the GIA. It sought to regain it earlier this year by entering into a declaration acceptable to Algeria's other political parties.

With the government's intransigence towards the Rome platform, however, the FIS faces two equally problematic options. If it continues to follow the conciliatory line adhered to in Rome, it risks further alienating an already shaky support base. If it chooses the hard line, it risks being discredited in the eyes of the west.

Ms Labat, an expert on the FIS, says the origin of the bomb will remain a mystery and it may be that neither Mr Kebir nor Mr Haddam know who was responsible. She points out that it took Mr Kebir three days to issue his statement. Mr Haddam, meanwhile, may claim knowledge and use it to remind the international community that Algeria's internal spiral of violence will intensify in the absence of talks. He says as much: "The armed struggle against the government will continue and will not stop until the military accepts the platform of Rome."

Mr Kebir and Mr Haddam are also addressing different audiences. While Mr Kebir is speaking to western governments calling on the military junta to enter into talks with the FIS, Mr Haddam's audience is the young Islamist guerrillas who want no better than to believe that the attack was launched by one of their own. As one analyst of the Algerian crisis says, "Why not claim responsibility for something the government has in any case blamed on you?"

Brazil's president struggles to reverse bad first month in office

Presidents taking office with 70 per cent approval ratings know there is only one way to go. But the sharp fall in popularity of Brazil's new president, Mr Fernando Henrique Cardoso, since he was sworn in on January 1, has surprised even his opponents.

A Datafolha poll last week found the proportion of people rating his government as good has almost halved, to 36 per cent, while those considering it bad has tripled to 15 per cent. Apparently stung by the decline, Mr Cardoso went on nationwide television on Friday to explain a couple of tricky decisions he had been forced to make, including a veto on raising the minimum salary, which lay behind the fall in popularity.

"Neither the president nor his ministers are circus acrobats who do prouettes, take the applause, then disappear," he said.

Mr Cardoso performed well, and even critics agree he is a sufficiently skilled politician to overcome his bad first month in office. But the poor start has rekindled concerns about whether he can push through a range of economic and political reforms which analysts say Brazil needs.

The president's chief problem was that the new Congress

Cardoso's popularity had only one way to go from 70 per cent approval, reports Angus Foster

did not take office until a month after he did. The outgoing Congress, half of whom are not returning, easily outmanoeuvred Mr Cardoso on several controversial measures. The government also had to delay, leaving a sense of indecision, before delivering its reform proposals to the new Congress. Brazil's newspapers, used to rapid crises and scandals, grew bored with the lack of news and became increasingly negative throughout January.

Mr Cardoso's advisers say that the new Congress will be more supportive than the old and that he is backed by a broad alliance of party leaders. The government is due to deliver its first reform proposals, designed to moderate its creeping tax and social security systems, to Congress on February 16. Government whips are confident they will get the three-fifths support to make the necessary changes to the constitution.

In his TV address, Mr Cardoso also highlighted the successes of his first month in office. Tax measures and a pro-competition law on public con-

cessions were approved. Independent analysts pointed to how easily the new Congress elected as president the government's candidate, Mr Luis Eduardo Magalhães, showing the potential strength of government support.

Less optimistically, the new Congress has already displayed signs of mimicking the scandal and terror of its predecessor. A senator for Roraima was elected to a senior Senate position even though he had been named in a congressional drug trafficking inquiry. After just a few days in office, two senators and one deputy have already switched parties. This continuing weakness of political parties suggests the government's majority is not reliable on some controversial subjects.

Mr Cardoso has also, so far, yet to silence critics of his style of government. An academic by training with considerable charm but little popular touch, he has spent most of his time in office in the capital Brasilia and has scarcely appeared in public.

"He is a sociologist who is supposed to understand society, but you would not guess it at the moment," according to Mr Paulinho da Silva, a moderate union leader, who complains Mr Cardoso is not listening to such important sectors as the unions.

Mr Cardoso's veto of the minimum wage rise silenced critics who said that, with so little executive experience, he would have trouble pursuing unpopular policies. But his clumsy handling of the issue raised fresh questions about the speed of decision-making in his government.

The veto was embarrassing because Congress has just voted its members, the president and his ministers pay rises of 100 per cent and more. In a symbolic gesture, Mr Cardoso announced on TV that he and his ministers would take a 25 per cent pay cut until the minimum wage was raised.

It was such a politically obvious move that analysts asked why Mr Cardoso had not made it 10 days ago to defuse the matter. According to a friend, the delay stems from Mr Cardoso's character. He is a cautious man who does not like to act until he has built consensus. At this speed, however, optimistic forecasts for quick approval of the government's reforms are likely to be dashed.

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Germany expects fastest growth

By Peter Norman,
Economics Editor

Germany is expected to be the fastest growing of the Group of Seven leading industrial countries next year and should also have the G7's smallest budget deficit in 1996, Mr Theo Waigel, the German finance minister said.

Citing unpublished IMF forecasts, Mr Waigel said Germany's growth rate was due to reach around 3 per cent this year, catching up with the growth rates of other G7 countries. Growth should quicken

further to 3.5 per cent next year, he added.

Speaking after the weekend meeting in Toronto of finance ministers and central bank governors from the US, Japan, Germany, Britain, France, Italy and Canada, the German minister said strong growth would have a positive impact on the labour market. "We expect an appreciable drop in the number of unemployed this year," he said.

While Mr Waigel was the most upbeat of the G7 ministers, others shared his optimism about the world economic outlook.

Mr Robert Rubin, the US treasury secretary, said he still expected "solid growth with low inflation" in spite of the Federal Reserve System's increase of ¼ percentage point in short-term interest rates last week.

Mr Yasuo Matsushita, the governor of the Bank of Japan, told reporters that "sustainable growth is possible" in spite of the recent earthquake.

Mr Paul Martin, the Canadian finance minister, who hosted the meeting, said all ministers were very pleased

with the present economic performance of the G7 countries. However, he warned there was "absolutely no room for complacency".

The G7 countries needed sound public finances and a non-inflationary environment to sustain growth, shared prosperity and job creation. Structural reforms of labour markets were essential to reduce disincentives to work.

Mr Martin said the ministers had agreed that greater efforts had to be made to consolidate fiscal deficits and that all were committed to reducing the

ratios of debt to gross domestic product in their countries.

Mr Waigel said Germany would keep the growth of federal spending markedly below the growth of its nominal gross domestic product in the medium term.

He said the German government adhered to the goal of a "leaner state" and forecast that the public sector's share in GDP would be reduced from about 50 per cent at present to 46 per cent by 2000. That would correspond to the level before unification. See Observer

Talks on Mexico breathe life into finance meeting

New boy Rubin takes crisis in his stride

By George Graham in Toronto

Mr Robert Rubin had expected his first meeting in Toronto this weekend with finance ministers from the Group of Seven leading industrial nations to be "rather formal and set". All the more so as the newly installed US Treasury secretary had some explaining to do after last week's rift between the US and Europe over the \$50bn aid package for Mexico.

But, as he relaxed in his hotel room after a closing lunch with his European and Canadian colleagues - the Japanese finance minister had to leave early to fly back to Tokyo - Mr Rubin said the meeting had "turned out rather informal and freewheeling".

Far from ruining the atmosphere, he said, the Mexican crisis had given life to what might have been academic discussions on the future of the international financial institutions.

"The discussions here were materially different because of the Mexican experience. It has given people a real perspective on what it's like to deal with one of these things, rather



Rubin: ample loans experience

than hypothesise about it," Mr Rubin said. Mr Rubin, who took over from Mr Lloyd Bentsen as Treasury secretary less than a month ago, was plunged immediately into the Mexican crisis. "I guess I signed up to do whatever came along. It's kind

of interesting that the first thing that came along was something my own background peculiarly equipped me to deal with," said Mr Rubin. He had ample experience of putting together large loans in his 26 years at Goldman Sachs, the Wall Street investment bank.

But he was muted in his assessment of how much the finance ministers had actually decided on the issue of the international financial institutions, scheduled to be a principal topic of discussion when the G7 heads of government meet at their summit in Halifax later this year.

Mexico has heightened what Mr Rubin called the "parsing" of the problem, "but I don't think it has brought us any closer to what ought to be done". He was particularly cautious about the usefulness of tighter international surveillance of economic policies, which has become a regular phrase at G7 meetings.

"If you have heightened surveillance, and as a consequence, a more acute sense of what conditions are, what do you then do with that acute sense?" he wondered.

Chechnya 'threat to Moscow's budget'

By Robert Chote,
Economics Correspondent

The cost of waging war in Chechnya threatens to break the Russian government's budget and further undermine progress towards stabilising its economy, according to Mr Theo Waigel, the German finance minister.

The finance ministers and central bank governors of the Group of Seven expressed unanimous concern about Russia's efforts to put down the rebels in the breakaway republic.

The G7 warned that Russia

would have to push forward free market reforms if it wanted more financial help.

Mr Waigel said he was worried that economic reforms might have too little influence in the Russian government to keep up the momentum of the stabilisation process. He cited as evidence the fact that many key reformers had been distancing themselves from the Chechnya campaign.

"Everything depends on ensuring the reformers are in charge," agreed Mr Kenneth Clarke, the British chancellor of the exchequer.

But he added that the lifting

of quotas on Russian oil exports at the start of the year and the progress of the budget through two of its three readings in the Russian parliament were hopeful signs.

Mr Paul Martin, the Canadian finance minister, said the G7 strongly encouraged the Russian government to continue free market reforms. "Further debt rescheduling for Russia will depend on the introduction of a comprehensive reform programme that will merit International Monetary Fund support."

IMF officials are already in Moscow trying to secure agree-

ment on a new \$5.25bn standby loan, having already loaned \$4bn.

Mr Martin said the G7 was concerned that the costs of the war in Chechnya - estimated by some economists already to exceed \$1bn - would put further pressure on the Russian government's already stretched finances.

He added that the G7 was also worried by the recent rise in Russian inflation, which has more than trebled to 16.4 per cent between August and December. The IMF has made a further loan agreement conditional on a robust package to

Ministers put Mexico rift behind them

Hurt European feelings seem to be soothed, writes George Graham

Despite the disagreement between Europe and the US provoked last week's hurriedly concocted rescue package for Mexico, finance ministers and central bank governors from the Group of Seven leading industrial nations were at pains to put the rift behind them in Toronto this weekend.

"The concerns our European colleagues understandably had about the level of consultations are concerns that we can relate to, and I think they were resolved in the meetings," said Mr Robert Rubin, the new US Treasury secretary, at the end of his first G7 gathering.

But it was not just procedural differences that led six European governments to take the highly unusual step of formally abstaining when Mr Michel Camdessus, the International Monetary Fund managing director, asked for his board's approval last Wednesday of the IMF's share of the \$50bn rescue plan: a total of \$17.8bn, comprising an exceptional \$10bn on top of the \$7.8bn standby loan Mr Camdessus had negotiated with Mexico just a week earlier.

Underlying the split were serious disagreements over the substance of the package - disagreements compounded by the feeling of many European governments that the package had been foisted on them by President Bill Clinton without adequate consultation. One important source of the division was Germany's scepticism - shared in part by the UK, but not by France - about the extent to which contagion from Mexico might spread into a systemic crisis affecting all the emerging markets.

In the two days between Mr Clinton's announcement of the new Mexican rescue plan on Tuesday morning and the IMF vote late on Wednesday night, the Europeans pressed for two main kinds of change to the package: for the disbursement of cash to Mexico to be phased more gradually, and for an assurance that the \$10bn the European central banks were reluctantly putting up through the Bank for International Settlements would receive some kind of priority over the US's \$20bn when it came to be repaid.

Behind these seemingly technical complaints lay a number of issues of principle. These ranged from the moral hazard that an easy bailout for Mexico might discourage other countries from taking tough steps to correct their economic policies before a crisis, to the question of the US's particular regional responsibility to help Mexico.

"It's clear that Camdessus, Rubin and Summers [Mr Larry Summers, under-secretary for international affairs at the US Treasury] seriously misjudged the importance the Europeans attached to these changes," one European financial official said.

Germany was particularly insistent on the need for disbursements to be phased, and was outraged that Mr Cam-

dessus had agreed to provide Mexico with \$7.8bn in one chunk, to be available this morning. German officials felt this undermined the whole principle of conditionality under which IMF loans are usually made: the second half of the loan, they argued, should only be disbursed when Mexico showed that it was, indeed, carrying out the tough economic programme it had agreed with the IMF.

The original \$7.8bn standby loan was to be disbursed in two tranches, as is normal with IMF standbys. German feelings were not soothed by the perception that Mr Camdessus had decided to disburse the entire amount upfront under pressure from the US - a perception which US officials deny.

'There will be a BIS loan, but on our terms, not theirs'

Although Germany did not win satisfaction on the first \$7.8bn, it has received assurances that the supplementary \$10bn safety net to be provided by the IMF will be properly phased.

France, which chose not to abstain from the IMF vote, focused more on the credit seniority of the different components of the \$50bn package. Although the Europeans did not go so far as to insist that the \$20bn from the US should be the first to be drawn and the last to be repaid, they wanted some recognition that the US money was not *pari passu* either with the \$10bn to be put up by the BIS or with the IMF's supplementary \$10bn.

Although European officials say the US has recognised the principle that its \$20bn should be used first, US officials are reluctant to confirm this, and deny in particular that they have agreed to any rigid formula, such as the suggestion that \$2 of US money would be drawn for every \$1 from the IMF safety net.

Several European governments were particularly irritated that Mr Clinton appeared to have promised their money to the rescue package through the BIS's \$10bn, on which they were scarcely consulted. Details of the BIS loan remain extremely vague, and European officials are taking the opportunity of the negotiations to reinforce the point that the US cannot throw other people's money about.

"There will be a BIS loan, but on our terms, not theirs," said a senior European finance official.

Those terms are now being worked out by officials, while the finance ministers have put their row behind them.

"What's done is done," said Mr Theo Waigel, the German finance minister, as he left Toronto.

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NEWS: WORLD TRADE

Last-ditch deal between US and China cannot be guaranteed

Trade row likely to take negotiators to the brink

By Tony Walker in Beijing

US officials have seen it all before, but they are not taking for granted that the latest trade row with China will end like other such disputes of the 1990s - in a last-gasp agreement.

"We hope that agreement can be reached in the next three weeks before sanctions are due to be implemented," said one US official. "But we cannot be sure of a successful outcome."

On other occasions in the past three years, Beijing and Washington have approached the brink, only to pull back at the last moment. In January, 1992 the two sides reached an eleven-hour agreement on steps to curb intellectual property rights violations after the US threatened sanctions and imposed a deadline.

In October of the same year a last-ditch agreement was achieved on market access for US products to China after Washington published a list of Chinese imports to be targeted with higher tariffs. Beijing threatened retaliation.

Then again, in January 1994, the two sides reached agreement on voluntary quota restrictions on Chinese textile exports to the US when a trade war threatened after talks had broken down in December 1993. Again, a sanctions threat appeared the catalyst to agreement.

The US is the third largest foreign investor in China behind Hong Kong and Taiwan and by the end of 1994 US companies had pledged about \$20bn in investment. Although the disputes have posed serious potential disruption to trade, they are not the only rows to have bedevilled Sino-US relations during the 1990s. This period, which has seen China's trade surplus with the US balloon (from about \$10bn in 1990 to \$30bn in 1994) has been marked by persistent trade-related problems.

These range from arguments about dumping to access for American agricultural products to the Chinese market.

China's reluctant agreement last year to allow trial shipments of American apples was regarded as something of a breakthrough.

Other issues that at various times cast a shadow over both commercial and political relations include US bans in 1991 and 1993 on exports of high-

Sino-US trade relations have also been buffeted in the past few years by the annual wrangle over renewal of China's Most Favoured Nation trading status in the US.

President Bill Clinton's decision last year to de-link trade and human rights opened the way for calmer resolution of

prepared to return to negotiations.

Beijing has been accusing its GATT negotiating partners of exorbitant demands and prospects for early agreement are not bright.

The possibilities of a calm resolution of the intellectual property rights dispute seem more promising. If only because the two sides have travelled down this road before without serious mishap.

On January 17 1992, the two sides signed a memorandum of understanding in which Beijing agreed to observe the international convention to protect patents and copyright. Mr Li Langqing, China's foreign trade minister at the time, said China would do an "earnest job" to fulfil its commitment to eradicate intellectual property rights abuses.

But now, three years later, by any objective measure Beijing has failed to live up to its commitments. Piracy of such items as compact and laser discs, computer software, videos, books and magazines is even more blatant, and the counterfeiting industry has mushroomed.

Sino-US negotiations on intellectual property rights violations have dragged on for about a year. Attempts to reach an agreement in Beijing late last month faltered but the two sides have reported significant progress.

China has not yet said whether it will send officials to Washington to continue the negotiations. On Saturday, Mr Mickey Kantor, the US trade representative, renewed the invitation for further discussions.

The US government, mindful of likely increased pressure from Congress and the American information and entertainment industry, has made it clear it will not be content with vague undertakings such as those provided in early 1992.

This time, the US is seeking early and verifiable "concrete" action against the counterfeiters. Further brinkmanship lies ahead.

See editorial comment

SAGA OF STORMY RELATIONS

■ June 1988: US imposes ban on military transfers to China after Tiananmen massacre. Ban remains in force.

■ June 1991: US bans exports of satellite parts and high-speed computers in retaliation for Chinese missile sales. The ban was lifted in February 1992.

■ November 1991: Deadline on curbing intellectual property rights violations. Deadline extended to January 16 1992. Last-minute agreement.

■ August 1992: US publishes 44-page list of Chinese imports to be targeted over lack of market access. Issue resolved October 1992 after last ditch discussions.

■ August 1992: Under pressure from Congress, memorandum of understanding signed on curbing exports produced by prison labour. Practice remains relatively widespread.

■ September 1992: China threatens tariffs against US products over proposed sale of

tech items such as super-computers in retaliation for Chinese transfers of missile technology - notably the M-11 missile to Pakistan.

Perhaps the most bizarre dispute of the 1990s came in 1993 when the US navy intercepted a Chinese ship, the Yimhe, in the Gulf alleging that it was transporting substances to Iran for use in chemical weapons.

Inspection by Saudi Arabian technicians in the presence of Chinese and US officials found that there was no thiodiglycol and thionyl chloride on board as had been alleged.

the issue; but the Republican-dominated US Congress may well seek to use MFN renewal this year to put pressure on China on a range of issues, including human rights.

This latest argument over intellectual property rights may also further cloud talks on China's application to join the World Trade Organisation - the successor body to the General Agreement on Tariffs and Trade.

Discussion was due to resume in Geneva this month; although China has been demanding concessions from the US and others before it was



No smoke without fire: China has threatened 100 per cent tariffs on imported cigarettes

US business hails 'line in the sand' on piracy

By Nancy Dunne in Washington

When President Bill Clinton last year de-linked the issue of human rights from trade, it was meant to clear the way for a more business-like relationship but China has declined, or been unable, to do business. Dealing with China has not been easy in the best of times, but the last year was particularly volatile. China's cancellation of McDonald's 99-year lease in a prime Beijing location has come to symbolise the arbitrary and capricious treatment many US businessmen

viewed as having sent a signal of weakness to Beijing.

However, ending the threat to China's Most Favoured Nation status is still viewed as a more precise weapon, which leaves the bulk of trade untouched for now.

Imposing sanctions on \$1.08bn (2990m) in imports is a more precise weapon, which leaves the bulk of trade untouched for now.

At this point Mr Mickey Kantor, the US trade representative, had no choice but to act. "China's failure to enforce the

in Washington has been active on China's behalf - and on behalf of its own companies which play a key role in US-Chinese business relations. But Beijing has been unable to enforce its will in the provinces despite recent efforts and show trials of intellectual property rights violators.

No action has been taken against 29 factories, which mass-produce US counterfeit goods. This failure by Beijing is attributed in Washington to the power struggle over the succession to Deng Xiaoping, China's leader.

There is some belief that the sanctions will give political cover to the central government, allowing it to go after the pirates. At the very least, it imposes some pain in the provinces.

Meanwhile, China has had its own reasons not to co-operate, according to Professor Kenneth DeWoskin of the University of Michigan Business School.

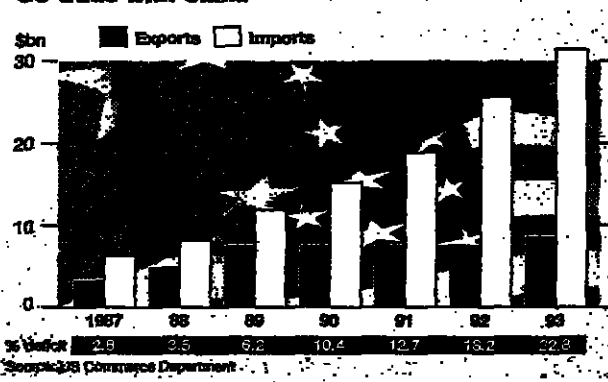
China's failure to gain entry into the World Trade Organisation is the final straw in US-led obstruction to Chinese economic development.

"Beginning with sanctions following Tiananmen Square, and including both the Chinese failure to gain permission to host the 2000 Olympics and the diplomatic morass surrounding MFN status, frustration with US policies has been growing steadily," he said.

Furthermore, what to the US is simply business as usual for the Chinese, he said. There is no concept of intellectual property as a right.

Although some US companies will suffer from the sanctions, most businesses and labour will unite behind them, according to Mr Jack Valentini, chairman of the Motion Picture Association of America. "A line in the sand has been drawn," he said.

US trade with China



Source: US Commerce Department

say they have come to expect in China. Investors in power projects have found earnings capped at around 12 per cent and there remains the threat of new taxes on foreign ventures.

"US business is fed up," said Mr Greg Mastel, at the Economic Strategy Institute, a Washington-based think-tank. "Until the Chinese start playing, at least by their own rules, it is impossible to invest there comfortably or safely."

It was business, whose lobbyists hold increasingly more sway in Washington, which convinced the Clinton administration last year to break the link between trade and human rights. This decision is now

intellectual property rights of US companies and its persistent denial of market access for intellectual property-based products and industries has damaged US commerce and caused serious losses to American companies and workers," he said.

"We cannot stand by while the interests of our fastest growing most competitive industries are sacrificed."

He sees the US-China trade relationship as increasingly "unbalanced." While US exports to China rose from \$38m to \$8.8m a year during the last decade, China's exports to the US rose from \$1.1m to \$8.8m. The Hong Kong trade office

Restrictive practice claims put Microsoft back in firing line

Louise Kehoe on the controversial US software maker

Microsoft is again the centre of controversy over its dominant role in the world market for personal computer software and its ambitions to become a leading provider of "information highway" software and services.

Last week, Justice Department investigations took a different turn and the inquiries are said to reach far beyond the issue of whether the proposed merger of Microsoft and Intuit, publisher of Quicken, the market-leading personal finance program, will limit competition in the personal finance software market.

According to a legal brief filed by the Justice Department last week, a document purported to provide evidence of Microsoft's threatening behaviour toward a competitor was obtained only "recently... in ongoing investigations of the Microsoft Intuit transaction".

The target of four and a half years of investigation by the Federal Trade Commission and the US Justice Department's antitrust division, Microsoft appeared to emerge virtually unscathed last July when it agreed to enter a "consent decree" to narrow charges.

The company may have been premature, however, when it said the antitrust settlement would have "no material effect" on its financial performance and enable it "to put this behind us and move forward... avoiding further expense and distraction". Far from silencing Microsoft's critics in the software

industry, the court proceedings to approve the proposed antitrust settlement have produced new allegations of restrictive practices.

Unnamed competitors have charged that the industry leader deliberately pre-announces products to stall sales of competing products and that on one occasion Microsoft threatened another software company not to develop a product designed to work with a competitor's operating system program.

An extended Justice Department investigation of Microsoft's planned \$1.5bn acquisition of Intuit has also put Microsoft back in the antitrust spotlight.

Microsoft maintains that critics of the antitrust settlement are raising "old issues".

Microsoft

that have already been thoroughly investigated by federal authorities. The company also insists that the Justice Department's examination of its planned Intuit acquisition is "routine".

However, agency officials are said to be evaluating competitors' arguments that Microsoft might leverage its dominant role in personal computer operating systems - where it holds close to 90 per cent of the world market - to achieve prominence in other industry segments such as the online services sector.

Microsoft plans to launch its own service, the "Microsoft

Network" later this year and has said that access to the service will be provided via a new version of its widely-used Windows operating system software.

Also worrying competitors is Microsoft's strategy of incorporating more and more functions into the Windows program. Since the vast majority of PCs are shipped with Windows pre-installed by the manufacturer, this narrows the opportunities for third parties to sell add-on software.

Similar arguments were laid out in a white paper submitted to the Justice Department on behalf of a group of anonymous competitors last November. They maintain that Microsoft has repeatedly used its power in one market segment to move into another.

Whereas earlier Justice Department and FTC investigations of Microsoft looked at existing markets, the white paper attempts to predict what the impact on competition will be if the Intuit acquisition goes ahead.

"You have got to look at the big picture... not at isolated segments of the market," says Mr Gary Reback, a California lawyer representing the group of unnamed companies. "You have to look five years out - like Microsoft does."

Competitors point out, for example, that the Intuit acquisition could give Microsoft a head start in the emerging field of electronic commerce, especially if elements of the finance program were incorporated in a future version of Windows. Microsoft's critics

HK calm as threat of tariffs grows

By Simon Holberton in Hong Kong

Hong Kong was keeping its head down at the weekend as the trade dispute between the US and China over intellectual property rights edged closer to the imposition of tariffs.

The colonial government said it hoped the two countries would settle their differences before the end of this month when US sanctions, and China's threatened counter-measures, became effective.

Hong Kong does not see its interests threatened by a negative outcome to the current Sino-US trade dispute as it has by outcomes to previous conflicts - notably the renewal of China's most favoured trading (MFN) status in the US market.

In the current dispute, the threatened imposition of punitive tariffs is estimated to cost Hong Kong less than one tenth of a percentage point of growth this year.

By contrast, the government estimated last year that the loss of MFN would throw more than 70,000 people in Hong Kong out of work and knock up to three percentage points off the colony's projected growth rate.

Nevertheless the government said it would continue to urge the US and China to take into account Hong Kong's interests. This plea is likely to fall on deaf ears in Washington, which is particularly annoyed by the failure of the Hong Kong and Taiwanese authorities to stop the re-export and sale of China-made pirated CDs and computer software.

At the weekend Mr Mickey Kantor, US trade representative, said Hong Kong and Taiwanese authorities had the power to stop this trade.

Mr Jimmy McGregor, representative for the Hong Kong general chamber of commerce in the local legislature, said he remained optimistic the US and China would avoid a trade war. The publication by the US of a list of products it would penalise if agreement were not reached was a "tactical" move, he said.

Taiwan yesterday urged its companies to invest outside China as businessmen devised schemes to dodge a possible trade war between the island's two biggest trade partners, the US and China. Reuters adds from Taipei. A senior official gave a clear warning on the perils of China commerce and the island's top policymaking body toward the mainland called for a meeting of businessmen to discuss a worsening investment climate there. Some 25,000 Taiwanese-invested businesses capitalised at between \$10bn and \$20bn, operate in mainland China.

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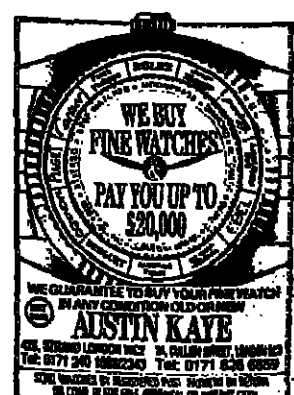
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BUSINESS TRAVEL

US storm

A fierce storm slammed the north-eastern US at the weekend, dumping up to 40cm of snow and severely disrupting travel. Airports closed and roads were glazed with ice. "This is clearly the biggest storm of the season in a lot of places," said meteorologist Jim Camdor. The storm brought high winds and freezing temperatures. Thousands of air passengers were stranded at home or at airports. Travel snarls were

lessened because the storm hit on a weekend, but flights were delayed or cancelled up and down the east coast. New York's La Guardia and John F. Kennedy airports were closed, but reopened after some hours, providing limited services. New Jersey's Newark airport managed only limited services. Air traffic was snarled at Philadelphia; Boston's Logan Airport closed at one stage; and Baltimore-Washington operated only one of its four runways.

Road toll

Deaths on French roads fell to a 38-year low last year of 8,533, according to the French government. The number of deaths, falling for a sixth consecutive year, was 5.7 per cent fewer than in 1988. Last year France toughened its drink-drive laws and beefed up campaigns urging motorists to wear safety belts. Over six years, the number of deaths has fallen by 19 per cent, although France's safety record is still far less impressive than other European countries'. In 1993, the number of people killed in French road accidents was 365 per 1m cars, against 224 in Germany, 198 in Italy, 190 in the Netherlands and 135 in Britain.

TB threat

One million people die every year of tuberculosis in south Asia, a monitoring centre in Kathmandu said last week. Reuters reports from New Delhi. The centre said that of 3m new victims reported worldwide annually, 2m were from the region. It released the figures at its fourth annual meeting of regional experts. Lack of accurate statistics was the biggest challenge in stopping the disease's spread. It added that a combination of TB and AIDS made for a worsening local health picture.

Mountain crash

A Taiwanese airliner was flying too low when it hit a mountain last week, killing the four people aboard, say aviation officials. They say the Foshing Airlines twin turboprop ATR-72 was flying at about 1,000ft through a rainy night when it crashed less than 15 minutes before it was due to land in Taipei. An ATR-72 operated by the US airline American Eagle crashed in Indiana last October, killing all 68 people aboard. The US Federal Aviation Administration then grounded ATR-42s and ATR-72s in icy conditions, but this was eased to apply only to flights in freezing rain or drizzle. The temperature was above freezing at the time of the crash in Taiwan.

Finer fare

The days of boring meals on Vietnam's national airline will soon be over, the company says. It has signed a deal with a French catering firm to treat its customers to better food - its latest move to modernise itself. The airline and Serravallo, an Air France subsidiary, plan to invest equally in a \$300m venture. Vietnam Airlines' passenger traffic has surged to 1.7m since the country started to open itself to foreign investors and tourists in the late 1980s. It flies 19 international routes.

Likely weather in the leading business centres

| | Mon | Tue | Wed | Thu | Fri |
|------------|-----|-----|-----|-----|-----|
| Tokyo | 7 | 10 | 11 | 9 | 10 |
| Hong Kong | 17 | 18 | 19 | 19 | 20 |
| London | 13 | 12 | 8 | 8 | 6 |
| Frankfurt | 8 | 10 | 8 | 4 | 4 |
| New York | -7 | -8 | -5 | 1 | 3 |
| L. Angeles | 24 | 16 | 17 | 21 | 22 |
| Milan | 8 | 8 | 10 | 8 | 10 |
| Paris | 11 | 12 | 10 | 8 | 8 |
| Zurich | 9 | 6 | 7 | 5 | 5 |

Measurements taken in Celsius

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Eurostar - the high-speed train link from London to Paris and Brussels, via the Channel tunnel - may be a hit. Early indications suggest the trains are attracting promising business, with London-Paris traffic well above expectations. There is also evidence that businessmen are warming to the service (three hours from city centre to city centre) and that their enthusiasm will grow once the new, more frequent services are fully into their stride.

What makes this so interesting is the possibility that a train service may be able to compete successfully against the airlines, on their own terms. But does the revolution extend any further across Europe's rail network?

Does it make sense, for example, for businessmen to take the train from London to Frankfurt, or from Frankfurt to Paris? Having spent several days finding out, I can report that western Europe's rail system has the potential for something extraordinary. But only masochistic business folk would try to use it extensively now.

The first let-down on my trip came at Brussels Midi, the Belgian terminus for Eurostar. Until then, everything had rivalled air travel standards: smart new terminals at either end; attentive service in first class, with copious free drinks; and a journey that was smooth, swift and punctual.

But once I left the Eurostar terminal and made my way to the main concourse in Brussels, I time travelled backwards - about 40 years, I should think. Most of Brussels

Quite a long way to go yet

Does the Channel tunnel link now mean European railways can rival air travel, asks Charles Jennings

Midi is gloomily underground. Facilities are few. And I had to wait an hour to connect to Cologne. It was so cold that I was worried about frostbite.

Nothing illustrates more starkly the differences in approach and aspiration between air travel and the rail business than the way passengers are treated at rail stations. Even the meaneast European airport terminal will be warm, dry, full of seats and, at the bigger locations, staffed with polyglot assistants.

But at a rail station, none of this can be taken for granted. Built to allow the smoke of steam trains to escape, stations are inevitably cold and draughty. Worse, they have almost no seating, almost no staff and offer only basic services - bad coffee, burgers and poorly stocked newsagents. If you are waiting for a connection it's dreadful.

Still, the Cologne train - a Belgian express - arrived bang on time and made good speed down through Liege and Aachen before depositing me at Cologne Hauptbahnhof, where I had 10 minutes to find the Deutsche Bahn connection to Frankfurt. I made my way through

another underground concourse - livelier and less bleak than in Brussels, but with the departures board bafflingly well hidden - and looked for what I hoped would be one of the new inter-city expresses (ICEs) which can reach 300km per hour and of which Germany is suitably proud.

By this stage, I had been travelling for seven hours. The amount of work I could have got through in that time would have been stupendous, provided I didn't need a telephone, fax or telex, and provided I didn't need a table. Continental first class train accommoda-

There was none of the plotting you usually need to get to the airport and on to your flight

tion either follows the airline style, with open carriages and fold-down tables on seat backs; or it uses old-fashioned closed compartments with two rows of seats, facing each other. The older the train, the more likely you are to find a mixture of the two. And there are no tables in

the closed compartments.

Unfortunately, mine turned out to be a common or garden express. Every now and then I would catch a glimpse of an ICE on a distant platform, splendid in its white and red livery. But the ICEs do not yet run between Cologne and Frankfurt, so I had to put up with a medium paced journey.

I was hungry, too. I could not be bothered to change my money to Belgian francs on the first leg of the journey, and by the time I was in Germany, the buffet on the Cologne-Frankfurt train seemed to have gone missing. As a result, I fell out at Frankfurt Hauptbahnhof at 9.30pm (20 minutes late), exhausted and starved.

I then discovered the accommodation bureau had closed half an hour earlier. But I knew the Parkhotel - the businessman's favourite - was only a short walk from the station, and I threw myself into its efficient embrace. Since leaving home in London, I had been on the move for 10 hours. Including airport check-in time and taxi transfers, I could have flown to Frankfurt in a third of that time.

Next day, I did things differently. I took a direct express



Eurostar: businessmen are warming to the London-Paris service, which takes only three hours

(an SNCF train grandly named the *Gustave Eiffel*) from Frankfurt to Paris-Est, with no changes and no waiting in draughty stations.

My spirits rose. For a start, I could spend the morning lying in bed or walking along the banks of the River Main, safe in the knowledge that I could be out of my hotel and on the train in no more than 10 minutes. There was none of the plotting and calculation you normally need to get out to the airport and on to your flight. It was also good, once aboard, to watch the scenery of the Saarland drift past and feel like a traveller, not a package.

The downside was that even a relatively pleasant train journey like this makes no sense unless you love trains or have the whole day to spare. The journey time to Paris was over six hours (against just over one hour in the air), with no chance to stretch my legs.

There were more first-class compartments without tables; and the restaurant car food would have been unthinkable on a half-decent airline or British Rail. I ate tepid veal and rice with a small, sourish bottle of Côte de Brouilly. I could not even look out of the window because of a metal bar at eye height.

Stiff and disgruntled, I arrived at Paris-Est shortly after 8pm, and trudged across to the Gare du Nord and the Hotel Terminus Nord, in order to be within striking distance of the Eurostar return. This required me to check in at 7.30am the next morning, about the same time as Terminus Nord starts serving breakfast. I left Paris grimly hungry.

Frankly, the quality of service and ambience of rail travel have been far outstripped by the airlines. Where, on Europe's trains, are the free drinks, free meal, 10 music channels in the arm-rest? International rail travel is still a

protracted, spartan and uncomfortable business whose principal merit is its cost.

If the high-speed French TGV can get you, in reasonable comfort, from Paris to Lyon in two hours, why should it take six from Paris to Frankfurt? If the German ICE can speed from Hamburg to Cologne in just over three hours, why can the Brussels-Frankfurt trip not take the same time?

With effective cross-border collaboration and a little commercial zest, certain routes, such as Paris-Frankfurt or Berlin-Zurich, could be designated rail highways, with faster trains, fewer stops and a level of service closer to the best of Eurostar, the TGV or the ICE.

Add some proper station facilities and the drawbacks would start to disappear, though it is a sobering thought that the international terminal at London's Waterloo station cost £130m.

Eurostar is already promoting the railway crossroads at Lille as a gateway to an improving European network. When things are fully up and running, travellers will be able to connect at Lille with fast trains to Bordeaux, Marseille, Turin, Geneva in one direction, and to Amsterdam, Antwerp and Frankfurt in another.

Eurostar recognises, above all, that the critical journey time is three hours. Once a long distance rail journey in western Europe gets reasonably close to that, it is able to compete with the airlines.

The technology already exists to reduce journey times considerably, and to improve travellers' surroundings 100-fold. Eurostar has made a promising start.



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صكرا من الامل

Ruskin all wired up

Martin Mulligan looks at plans for a pioneering library

John Ruskin, Victorian sage, social reformer and art critic, may not be the first name you'd expect to meet in the context of Net surfing, digital databases and the World Wide Web. But if Professor Michael Wheeler has his way, Ruskin will soon be fully wired up.

When Ruskin was born in 1819, the dehumanising effects of Victorian industrialisation, which turned once-skilled workers into mere extensions of their machines, were becoming apparent. Some see parallels between then and now, as the second industrial (or electronic) revolution takes its toll, visiting evils of consumer manipulation, unemployment and environmental damage on late 20th century life.

Ruskin, champion of the Victorian working class, would approve of none of this, nor even perhaps of the marketing of Britain's national lottery. But he would surely approve of one vision which money from the lottery may help realise: a purpose-built library, resembling a medieval cathedral, to house his collected papers and forming a metaphor for his life-work.

The prospective library would fuse aesthetics and technology uniquely, housing a wealth of electronic media and datapoints throughout. Byzantine in colour, Gothic in mood, it would provide a state-of-the-art research facility for Ruskin students worldwide; a handsome art gallery for admirers of his work and principles; and fresh impetus for the cultural life centred on England's Lake District, which Ruskin loved.

Wheeler's office on the University of Lancaster campus is more like a comfortable living room. The appearance is deceptive. Like James Joyce, whose texts he formerly taught, he is a stickler for formality, proper modes of address - and col-
lared ties.

He is small, agile, animated - and passionate about Ruskin's life-work, even perhaps of Ruskin's prophetic mission. "Ruskin was a prophet to his own age and to ours," says Wheeler. "What better thing than now [to build such a library] when materialism has become the national religion. Ruskin's whole critique of Victorian industrialisation anticipates our own revolt from inhuman urbanisation."

The library, however, is only part of the vision. The multi-disciplinary Ruskin programme at Lancaster University already carries out original research into Ruskin's

work and aims to develop it technologically. The British Academy has funded a feasibility study for a pioneering electronic edition of *Modern Painters*, perhaps Ruskin's most famous work, using the rapidly evolving electronic techniques of hypertext and hypermedia.

An Anglo-American team of scholars is being assembled for

botting to this tradition in a new way. We want people to encounter the multiplicity of Ruskin," says Wheeler.

That there has been an international Ruskin revival is borne out by the global Ruskin bibliography, which has become crowded during the last 15 years. Wheeler sees Lancaster - a campus close to

here, by means of its environmentally friendly systems, its massive walls, the building within-a-building like a medieval cathedral.

The Ruskin Library, designed by Richard MacComac and commanding a prominent position overlooking the sea on the campus's western edge, would operate a system of so-called passive environmental control. Its massive walls would keep temperature and humidity changes to a minimum with no need for wasteful air-conditioning.

The collection of 1,700 drawings, diaries, 300 literary manuscripts and 8,000 letters would be translated into electronic analogues. Written permission would have to be obtained in order to handle the fragile originals housed in the library's inner sanctum. However, there would be simultaneous multiple access to the catalogue and to all the materials in their electronic forms - the fruit of a painstaking program of cataloguing and digital transfer which will take more than five years.

Is this only an upmarket attempt to make of Ruskin an explicable cultural icon and to tap into the Lake District's Romantic associations? (Lancaster University has a Wordsworth room in its present library.) Is there even a danger of trivialising Ruskin? Is the project dogging the footsteps of that most successful American cultural export, Mickey Mouse? Picture it: signs emblazoned with "You are now entering Ruskinland" upon the Lakeland poets' untrodden ways. Will Ruskin do for the Lake District what Mickey Mouse has done for Florida?

Wheeler sees no such danger. "It would be wonderful for the region. Brantwood has 40,000 visitors a year, and as his historic home, its function is to present visitors with every aspect of Ruskin's work. It is not vulgar, it is not a theme park. Vulgarisation is the last thing that will happen."

Lancaster's costings show that it can run the library (once built) for £110,000 a year. The projected capital cost is £2.5m. The university last month submitted its lottery request to the National Heritage Memorial Fund for £1.5m, and will have an answer by May.

Perhaps Britain's millennial celebrations will include the opening of the Ruskin Library - a fitting way to mark the centenary anniversary of the sage's death.



this purpose. There are plans, too, to produce a CD-Rom version of the 39-volume (1903-1912) Library Edition of Ruskin's works. Specialised software is being written for a pathfinding electronic bibliography and a chronology of Ruskin's life and work.

"Ruskin is now coming into his own. There is an ongoing tradition of Ruskin scholarship and at Lancaster we are contri-

buting to this tradition in a new way. We want people to encounter the multiplicity of Ruskin," says Wheeler.

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There was a time in the 1960s when the mainstay of any self-respecting record collection was a (not too) crackly vinyl copy of Bob Dylan's *Highway 61 Revisited*.

Times change. The Dylan classic has since resurfaced on the rather less crackly formats of cassette and compact disc, and has now resurfaced in yet another guise as *Highway 61 Interactive*, a CD-Rom version of Dylan's music which went on sale in the US last week.

Highway 61 Interactive is not only Dylan's first foray into CD-Rom, but also the first CD-Rom product to be released by Sony Music Entertainment, one of the world's largest record companies. Sony sees the product as its entry into the buoyant new market of interactive entertainment.

The music industry is a relative newcomer to the interactive sphere. Warner Music led the field last summer by releasing *Interactive*, a CD-Rom devoted to the work of the artist once called Prince who has since (to Warner's fury) changed his name to an unpronounceable symbol. Some 60,000 copies of *Interactive* had been sold in the US by the end of last year.

Other record companies are following suit by developing their own interactive products. The chief catalyst is the rapid expansion of the CD-Rom market, which has become one of the fastest-growing product sectors of the mid-1990s.

A recent study by BIS Strategic Decisions, a research consultancy, estimated that some 9.8m CD-Roms, worth

Alice Rawsthorn interacts with Bob Dylan on his new CD-Rom One more visit to Highway 61



Both Bob Dylan (right) and Prince have gone interactive

\$2.4bn (£1.5bn), were sold last year worldwide. It expects sales of 12.8m drives in 1995 with the market showing compound annual growth of more than 20 per cent until 2000, when it should have increased to about 31m drives valued at \$6.2bn.

So far the businesses that have been most successful in developing CD-Rom products are book publishing and computer games. But the movie studios and music groups that dominate the traditional entertainment industry are starting to explore the potential for interactive versions of their products.

One option for the music groups is to develop conven-

tional CD-Roms - interactive discs played on personal computers fitted with a CD-Rom drive or on TV sets with CD-Rom conversion devices.

Highway 61 Interactive - retail price \$59.95 - uses the CD-Rom format to offer an overview of Bob Dylan's career in words, video, graphics and music.

It includes seven "virtual environments" that use computer graphics to reconstruct seminal scenes from Dylan's life, such as the Columbia Records studio where he recorded *Like A Rolling Stone* in 1965 and the Greenwich Village coffee house where he was discovered. There are snapshots of Dylan's music, including a

rare electronic version of *Blowin' In The Wind*, with comments from his contemporaries, including beat poet Allen Ginsberg and guitarist Eric Clapton. Users can also access a discography, lyrics and Dylan's own song notes.

If *Highway 61 Interactive* sells well, Sony Music will consider the launch of other CD-Rom products. In the meantime, it is finalising plans for another product: CD Plus.

CD Plus, developed jointly by Sony and Philips, the Dutch electronics group, is an enhanced version of the audio CD. It plays music on conventional audio CD systems but also offers video, graphics, text and music when played on CD-Rom drives.

Sony intends to launch two CD Plus products in the US this spring: Dylan's *Greatest Hits Volume 8* and Alice in Chains' *Jar Of Flies*. Both will retail for \$29.95. The company has plans for up to 15 other titles by the summer, most of which will be special versions of newly released albums.

The advantage of CD Plus is that it offers something extra to the standard audio CD package. It is attractive to artists, and also a reassuring concept for consumers, who can play CD Plus albums on their old systems while deciding whether or not to invest in a CD-Rom drive.

Sony is not the only record company dabbling in CD Plus. PolyGram, controlled by Philips (Sony's partner in developing the technology), is considering launches of its own, while EMI Music intends to release about a dozen titles on CD Plus in the US this spring.

Europe hampered by poor vision

By Alan Cane

Europe's progress along the slip lane to the information superhighway looks like being delayed by a chance of old working habits which may hinder change.

A survey of more than 1,000 people working for large companies in nine European countries suggests that a surprisingly large percentage are decidedly indifferent to many of the "benefits" the multimedia revolution is expected to bring.

US businesspeople, on the other hand, are actively seeking ways to use the new technology to improve their

business methods. The survey's authors comment: "Their European colleagues lack vision. Indeed, the evidence in Europe indicates there is a clear split between what management understand and what they intend to do."

The survey, commissioned by British Telecommunications and carried out by the Harris Research Centre, found little difference between Europe and the US in the benefits expected from multimedia.

It revealed, however, that just over half the Europeans canvassed were satisfied that the introduction of new telecoms technology was

keeping pace with the rest of the world - against nine out of 10 north Americans.

For some Europeans, it does not matter much. More than a third of Swiss and Italian and almost a quarter of German business executives thought it of little importance to be contactable when away from the office.

Another point of difference: home working. Almost 90 per cent of Americans spend some part of their week working at home while one third of Europeans never work at home at all. This seems unlikely to change. Two-thirds of Europeans saw no change in home working practices in the

next two to three years. Most Americans, conversely, expected an increase in working from home.

The survey's methodology is open to question in that only one interview was conducted per organisation. An organisation devoted to exploiting multimedia opportunities had only the same representation, therefore, as one with no ambitions in information technology.

But the overall conclusion - that Europe may not reap the benefits of the multimedia revolution swiftly unless it acts now - can hardly be resisted.

Westminster weaves a web on TV

By Stephen McGookin

Could it be that Britain's politicians are waking to the power of the Internet, the information highway that links more than 30m computer users worldwide?

From today, television viewers will be able to watch the members of parliament being questioned directly via the Net, as the BBC starts a new daily morning show. Westminster On Line (www.bbc.co.uk), a 45-minute live programme, will be broadcast at 8.15am following breakfast news on Mondays to Thursdays while parliament is in session.

Richard Clemmow, editor of the BBC's live political programmes, says: "Not only will [it] allow politicians and others making decisions about

our lives to explain their thinking and actions, but more importantly the daily format and easy access provided by the technology means the general public will be able to engage in the nation's political life in a significant way."

Un-Netted viewers will also be able to quiz the guests - including, for the first programme, health secretary Virginia Bottomley - by telephone, fax or videophone (the programme hopes to have videophone points across the country). The presenters will filter and ask the questions received over the Net during the show, but the BBC hopes that all e-mail contacts will be answered personally.

While opposition party leaders Tony Blair (tony.blair@parliament.org.uk) and Paddy Ashdown (paddyashdown@ctc.com), individuals at many departments are contactable via e-mail, while the Treasury's World Wide Web home

page (<http://www.hm-treasury.gov.uk/>) is proving popular, presumably among the same people who regularly call up the World Bank (<http://www.worldbank.org>).

A joint venture between electronic publisher Chadwyck-Healey and HMSO has produced a CD-Rom version of Hansard going back to 1880, and an online version of parliamentary accounts may be close.

In the US, citizens can obtain details of their government's daily activities through an online version of Congressional Quarterly and from Congress's new site on the World Wide Web, launched with great fanfare last month by House Speaker Newt Gingrich. It has been christened Thomas after Thomas Jefferson (<http://thomas.loc.gov>).

Prime Minister John Major is, as yet, not Anne Campbell (anne.campbell.mpg@ipex.solo.com), Labour MP for Cambridge, whose electorate is perhaps the most highly Net-literate in the country, has held Britain's first online constituency surgery, and Tory David Shaw (david@dcshaw.demon.co.uk) recently appeared on late night television extolling the virtues of e-mail.

If some MPs are proving slow to appreciate the Net's potential, venerable British government institutions have taken an electronic leap of one sort or another. As well as the Government Centre for Information Systems (<http://www.open.gov.uk/>), individuals at many departments are contactable via e-mail, while the Treasury's World Wide Web home

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When a customer swipes his card through a reader in a shop, the money is removed from his own card and credited to the shop's card. Eventually, bank cards could allow people to dispense with banks. If the Swindon trials are a success, the Mondex card will become widely available next year.

The danger of being left behind in the rush to commercialise the Internet is as real as the risk of being over-confident. Internet users are eager to start spending money; traders want to take it; and organisations such as CommerceNet are providing tested means to make it possible.

Once secure trading is established, anyone will be able to become a merchant on the Internet just by using the right software, and that could have a huge impact. Small family businesses could compete on an equal footing with established multinationals. They will have the same opportunities, the same limitations and the same global reach - or so the theory has it.

Traders jostle on to Net

Commerce is coming to the superhighway, says Christian Darkin

It has taken a long time for commercial enterprises to take root on the Internet. But things are starting to happen.

At the Internet World conference in Washington last December, IBM and a US company called PC Flowers announced a service for sending flowers via the Internet. The idea is simple: order a bunch from your desktop, type out a message - and the flowers are dispatched.

PC Flowers joins a growing number of online businesses selling everything from fantasy books to chili sauce over the Internet. With the Internet population growing at an estimated 15 per cent a month, there is not a comparable marketplace anywhere.

The growing popularity of the World Wide Web, a system that aids exploration of the Internet, over the past year has given traders a way to "display" their goods, but the problem of making cash transactions through the anarchy of

the Internet is still stunting commerce. Nobody argues about the advantages of negotiating deals, signing contracts, placing orders and transferring funds electronically. But how close is all that?

You could send your credit card details via E-mail. It is only data, after all. But it would be about as confidential as sending it on a postcard. In an electronic transaction, the risk is that anyone could tap into your data, and alter it or steal it. At present, customers must open an account with the online trader if they wish to buy safely, but this could be about to change.

CommerceNet is a worldwide consortium dedicated to setting up large-scale trials and building the security systems needed for Internet commerce. Chief among these is the SETUP, a protocol for creating secure links over the World Wide Web.

"The necessary technology should be widely available commercially by this spring,"

says Jay Tenenbaum, head of CommerceNet's board of directors. Member banks, he says, are eager to get a head start.

In Britain, however, there is more caution. "Before a full-scale commitment can be made by the banks there has to be more work done on the ability to authenticate transactions," says Joseph DeFeo of Barclays Bank, which is just beginning to dabble in the World Wide Web.

Other banks prefer their electronic money to be rooted firmly in the real world. The talk is of an evolution in credit cards, with each card containing its own mini computer to deal with transactions. NatWest and Midland are the front runners in Britain, with a pilot of their system, Mondex, being set up in Swindon. Card users will be able to transfer funds from one card to another in any of five currencies, buy goods in shops and even download money from their bank over the phone.

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REPUBLIC OF KENYA

MINISTRY OF RESEARCH, TECHNICAL TRAINING AND TECHNOLOGY

INTERNATIONAL COMPETITIVE BIDDING

MICRO AND SMALL ENTERPRISE TRAINING AND TECHNOLOGY PROJECT (MSETTP)

CONTRACTS FOR CONSULTANTS' SERVICES

PROJECT COORDINATOR

FINANCIAL SPECIALIST

PROCUREMENT/CONTRACT SPECIALIST

INVITATION FOR PREQUALIFICATION

The Government of Kenya has received a credit from the International Development Association (IDA) for the Micro and Small Enterprise Training and Technology Project (MSETTP) to:-

- Develop and implement policies enabling the entrepreneurial environment
- Provide access to skill training and appropriate technology for micro and small enterprises and facilitate technological innovation in the sector.
- Improve the operational and managerial capacity of institutions and programmes that support the sector's development.

Private sector contractors, training and research institutions, Jua Kali Federation and Associations and employers would be the primary agents to promote and implement the proposed project. The executing agencies are the Ministry of Research, Technical Training and Technology (MRTT&T), Jua Kali Federation and Associations.

It is intended that part of the proceeds from the International Development Association (IDA) Credit will be applied to payments under the consultant contracts listed below:

| | |
|------------------------|---|
| Project Coordinator | - General management of the Project, Personnel and relations with Project beneficiaries; reports to the Permanent Secretary, MRTT&T |
| Financial Specialist | - Maintains Project accounts and Coordinates financial aspects of Project agreements; reports to the Project Coordinator |
| Procurement Specialist | - Ensures compliance of procurement procedures with International Development Association (IDA)/Government of Kenya Guidelines and prepares bidding documents; reports to the Project Coordinator |

Prequalifications of consultants who have submitted a letter of interest, as indicated below, will be done simultaneously for these three contracts, in accordance with IDA's Guidelines for use of Consultants by Borrowers. Consultants from World Bank/IDA - eligible countries, who have experience in providing similar consulting services, are invited to prequalify for one or more of these contracts.

The consultants to be appointed will have at least a first degree or professional qualification in the respectively relevant field obtained from an internationally recognized institution and extensive practical relevant experience for a period of not less than 10 years, including experience in a developing country. Successful candidates will be required to provide at least two credible referees, and furnish to the undersigned documentary evidence of qualifications and actual work experience.

Upon completion of prequalification, all prequalified consultants will be provided further Project details and invited to submit a technical proposal, in accordance with International Development Association Guidelines, the top-ranked consultant for each contract will be requested to submit a fee proposal for a time-based contract covering a two-year contract term.

For the purpose of prequalification, only a letter of interest accompanied by a curriculum vitae is required. The letter should be addressed to:

The Permanent Secretary,
Ministry of Research, Technical
Training and Technology,
P.O. Box 30568
NAIROBI.

The deadline for submission of the letter of interest is 27th February, 1995.

PEOPLE

A rising tsar in Moscow

Boris Jordan's mission is to rebuild capitalism. He is sublimely optimistic, report Chrystia Freeland and Nicholas Denton

Through the prism of the Chechen war, President Boris Yeltsin's Russia is looking more and more like the authoritarian Soviet Union it was meant to replace. But as the outnumbered band of reformers in the Russian government fights to preserve the reforms begun in 1991, Boris Jordan is one symbol of how much Russia has changed already.

His nickname is the "Tsar". Scion of an aristocratic White Russian family which fled to the west after the Bolshevik revolution, Jordan has returned to his ancestral homeland to rebuild capitalism. As co-director of its Moscow office, he has built CS First Boston, the investment banking arm of Credit Suisse of Switzerland, into the dominant player on Russia's nascent stockmarket. Of the \$1.8bn in foreign investment Russia attracted in 1994, \$1.2bn was channelled through his office.

Jordan's elevation has come quickly: he is still just 28 years old. After university, he did well enough to rise to be a vice-president at GPA, the aircraft leasing company, in New York. But the break came in 1992, when he was hired by Hans-Jorg Rudloff, head of CSFB in London and the force behind the bank's pioneering drive into eastern Europe after the collapse of communism.

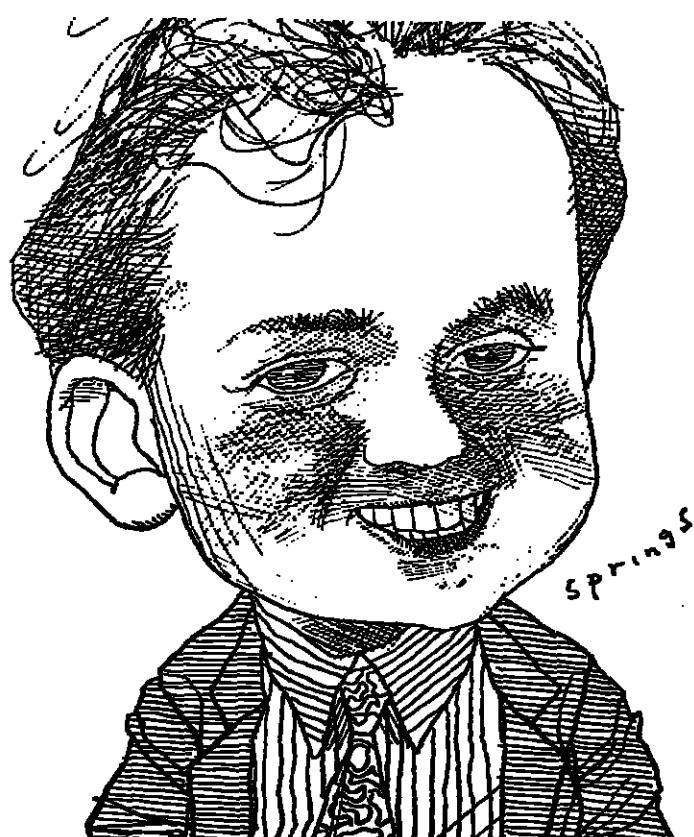
No one called Jordan "Tsar" in the first months in Moscow. He headed a small office contributing little to the bottom line of an organisation of 7,000 people. "It was very humbling when I first started," Jordan says. "I felt like the smallest person in the bank."

The judgment of his status was accurate. East Europeans at CSFB went by the affectionate, but condescending, name of "smellies". Jordan, although an American citizen, was an honorary east European by virtue of his ancestry. One CSFB executive summarises the headquarters view of Jordan and the other east Europeans: "A bunch of cowboys who did not know up from down."

The first 18 unprofitable months did nothing to challenge that impression but they gave Jordan the time to complete his mission, to instillate himself into Russia's new political life.

"At first," he says, "we didn't need to make money. We needed to get to know the country. So, as soon as I got here, I immediately got involved with the privatisation guys." He did that by offering free advice to the State Privatisation Agency, the government body which ran the privatisation programme.

Much of his subsequent success can be attributed to the contacts Jordan made in his lean months as an unpaid adviser to the government. When chal-



lenges to privatisation, or to western investors, arise, as they do on an almost weekly basis in Russia, Jordan picks up the telephone and lobbies his old friends.

One of these is Anatoli Chubais, the former head of the privatisation agency who, as deputy prime minister, is now the leading reformer in the government. Jordan's standard response to any political threat to privatisation is "Don't worry, I'll call Anatoli and we'll sort it out."

The contacts have paid off in business as western investment in Russian shares boomed in 1993 and 1994. The Moscow office is thought to have achieved revenues of \$105m in the first 10 months of 1994. Even with the downturn in the markets in November and December, and counting costs, last year Russia provided a substantial contribution to overall profits.

"I just don't understand why everyone else isn't coming here. Russia is one of the greatest opportunities of the decade and we are the only western player involved here in a serious way. I just don't get it."

Moscow's boost to CSFB's profits, at a time when the rest of the firm was suffering from the drop in the bond market, has silenced the London snobs. His superiors are indulgent of his self-promoting style and colleagues praise his talent for "talking the birds down from the trees".

Not everyone loves a tsar. Jordan has as many detractors as admirers. His eternal optimism about Russia has brought accusations that he is talking up his own book. "How can you trust him when he never thinks there are any problems in Russia," says a western lawyer in Moscow. "He's like a fair-ground Barker."

Sceptics point to Jordan's previous position as vice-president of GPA, the Irish aircraft leasing company whose flotation was called off because of controversial accounting practices.

Another western banker says Jordan's dominant position in the market has "earned him the hatred of every other banker in Moscow". His clients grumble too: they say Jordan is exploiting his dominance of the Russian market to charge exorbitant trading mar-

gins of as much as 20 per cent.

The bombardment comes from all sides. Whenever conservatives accuse a western cabal of seeking to take over and undermine the Russian economy, they often name CSFB as a chief culprit. "We are in a difficult position because we've taken such a large stake in so many companies," Jordan says. Indeed, CSFB's Moscow office bristles with bodyguards, and one western employee was robbed and beaten in his Moscow apartment. It is particularly vulnerable to a change in the political climate. If the hardliners triumph, CSFB will be in the line of fire.

One reason why other western investment banks have not rushed to follow CSFB's lead - some, like Goldman Sachs, have closed their Moscow offices over the past few months - is the confusing, and sometimes brutal, character of Russia's fledgling market economy.

Private property in Russia still rests on a fragile political foundation. Krasnoyarsk aluminium smelter deleted a big western investor's holding a few months ago. Last week Komineft, a Russian oil company, issued new shares without informing its shareholders, which included CS First Boston. This sort of behaviour, as well as the direct threat to reforms posed by hardliners in the government, has driven down share prices over the past few weeks and made many foreign investors reluctant to enter the market.

Not, however, Jordan, whose hallmark is an indefatigable long-term optimism which no Russian political crisis has yet managed to shake. His sublime confidence that he can safely steer CSFB and its clients through Russia's continuous political storms rests in part on his intimate political ties with many of Russia's new rulers.

Between Anatoli and the *nouveaux riches* Russians who have profited handsomely from privatisation, Jordan thinks the reformers will be able to resist attempts to reverse market reforms. "Some of the élite have now lined their pockets and they want to build on that," he says. "The people who've made money will win the political argument in Russia, although it won't be easy."

Jordan remains an eternal optimist. He's so bullish, in fact, that he's considering staying in Russia for good. "The biggest issue for me is do I stay and become a Russian," says Jordan, who learned the language as a child in New York City and speaks only Russian with his infant daughter. "My realistic side says go back, but there's a romantic side, which says to stay."

NAMES IN THE NEWS

Sabena's Godfroid makes his point

When the Belgian government put Pierre Godfroid (below) into Sabena, its loss-making state airline, it wanted him to shake things up, writes Emma Tucker. But it did not realise that it had put a tiger in Sabena's tank.

Last week, the man charged with rescuing the state-run national airline bared his claws and drew blood. In a furious letter to the Belgian press he told the government - which owns more than 60 per cent of Sabena - it had no right to criticise his plans to relocate 400 pilots to Luxembourg - an attempt to avoid Belgium's prohibitive social security costs.

Godfroid took over as Sabena's chief executive in 1991 on condition that the government gave him *carte blanche* to rescue the failing company as he saw fit.

The demand ruffled Belgian political parties used to placing their men and women on the boards of the country's still numerous state-owned enterprises. But the then communications minister - Jean-Luc Dehaene, today's prime minister - was desperate. No one else seemed prepared to take on Sabena.

Today Godfroid, former president of Campbell Europe, is on the verge of clinching a



partnership arrangement with Swissair and has told the government he wants no lectures on the morality of his relocation plan.

The 52-year-old Flem - who fires off in thick Antwerp dialect when riled - is showing Dehaene's government that if it does not want him to sack Sabena staff, it must wake up to reality.

Last week, brandishing copies of British Airways and Sabena annual reports, he asked his financial director to apply Belgian social security costs to the British company, and the UK's lighter regime to Sabena. The result - British Airways made a small loss; Sabena moved into profit.

Fleming's plans for Toronto SE

Rowland Fleming has a reputation for abrasiveness and a short temper, writes Bernard Simon. Both these traits could prove useful in his new job as president of the Toronto stock exchange.

The TSE, which is North America's second busiest stock market after New York, languished under Fleming's peevish predecessor, Pearce Banting, who retired at the end of last year. "What they really need is some vigour and direction," one securities industry executive says.

The TSE has a highly-regarded electronic trading system. But a series of mishaps and misjudgments has delayed the closure of its floor - originally set for early 1994 - by at least two years.

Meanwhile, Toronto is losing business to Wall Street as a growing number of big Canadian companies - most recently Bank of Montreal - list in New York. The TSE's international profile has also been eroded by Asian and Latin American markets. A record volume of 15.4bn shares valued at C\$182.2bn changed hands on the TSE last year.

But Toronto accounted for barely half the trades in Canadian companies listed on more than one exchange.

Dublin-born Fleming, 51, brings a fresh perspective to the securities industry. He was most recently chief executive of National Trust, a mid-sized trust and loan company, where he chopped 1,000 jobs, or one-fifth of the payroll. Before that, he spent 23 years at Bank of Nova Scotia.

Fleming says that his top priorities include setting a

new deadline for closing the trading floor, and making sure it's met. He adds that "there are opportunities for us to provide better value by lowering costs".

Fleming is not yet ready to spell out his plans. "I take a very studied approach," he says. But he promises that "I have no hesitation in making the decisions that need to be made, whether they're difficult or easy".

The exchange's 92 member firms and 500 employees should brace themselves. Fleming claims that "I like what I see. I'm excited by it; it's a dynamic environment." But he utters these words in a deadpan voice, without a trace of a smile.

Bill Agee Pac-manned

This, surely, is the final exit for William Agee. The 57-year-old from Boise, Idaho, has just blown up his second big public company, and is not about to get a third chance, writes Richard Waters.

The first was Bendix, in 1982. Agee had launched one of the 1980s' first aggressive leveraged bids - for defence contractor Martin Marietta - only to have his prey turn round and make a bid for Bendix. It was the first example of what rapidly became known in takeover circles as the "Pac-man defence".

Agee, helped by his adviser and wife Mary Cunningham, hastily arranged a defensive merger for Bendix with Allied Corp (now Allied-Signal) and found himself without a job - though considerably richer.

Last week, company number two - a big construction and engineering group, Morrison Knudsen - exploded under him. Agee succeeded in salvaging the staggering giant in the late 1980s. But his ambitious efforts to turn the company into the biggest supplier of railway carriages and equipment have been drawing gasps of disbelief in railway circles for the past couple of years; warnings that the company was overextending itself and engaging in cutthroat bidding were rife.

Now it is the MK shareholders' turn to gasp. Their dividend has just been scrapped and their shares are now worth less than a third of what they were a year ago. Agee bowed out last week.

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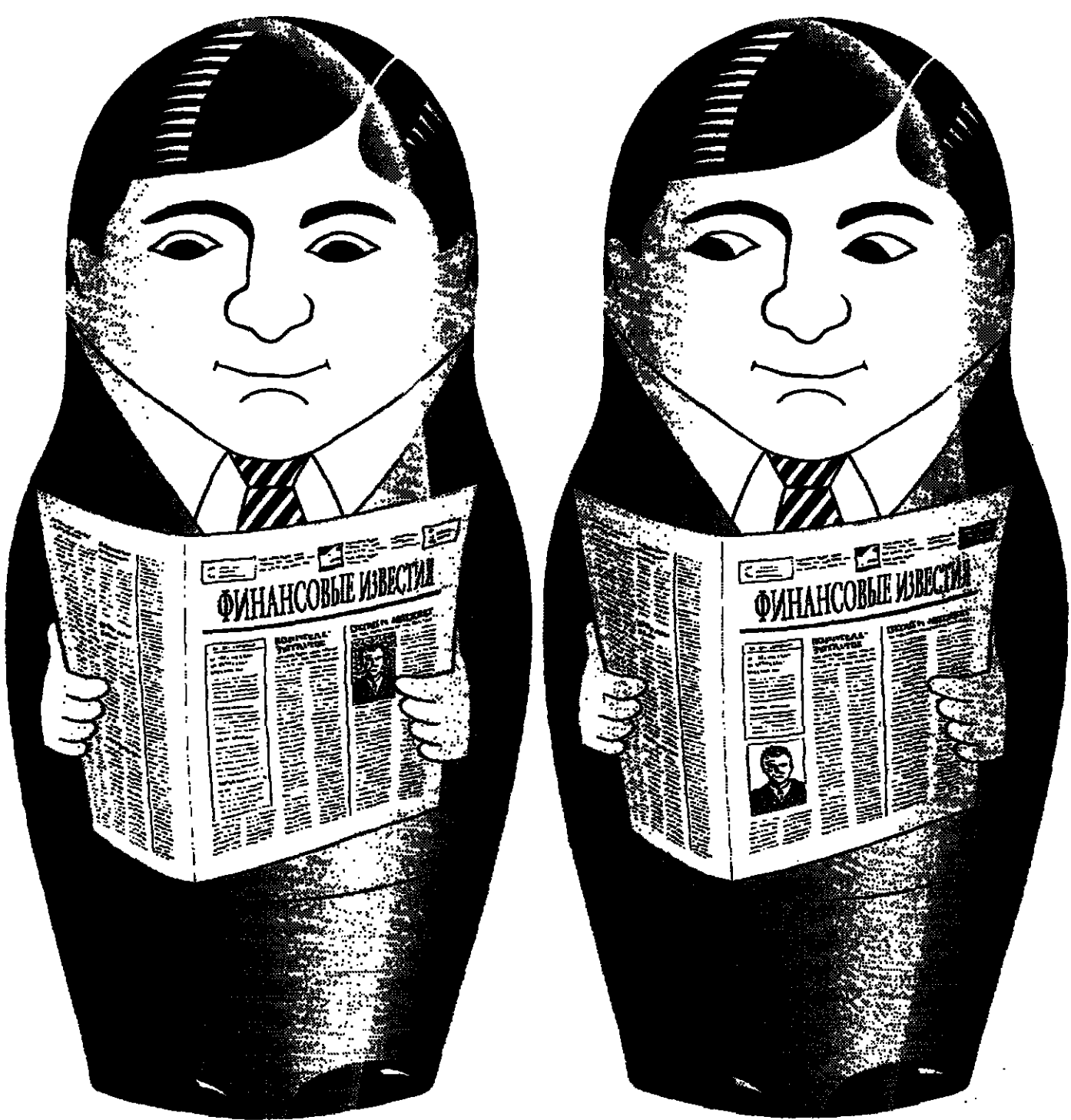
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FINANCIAL TIMES GROUP



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OPENINGS

ARTS

LONDON
Surrey's Royal Ballet
opens a week's season in
Surrey's Royal Theatre
with a new production
of the ballet 'The Swan
Lake' by Pyotr Ilyich
Tchaikovsky. The
production is by
Christopher Wheeldon
and the music is by
Pyotr Ilyich Tchaikovsky.
The ballet is a story
of a prince who falls
in love with a swan
who is actually a
witch. The prince is
killed by the witch
but is brought back
to life by the love of
the swan. The ballet
is a beautiful story
of love and death.
The production is
a masterpiece of
choreography and
music. The ballet
is a must-see for
anyone who loves
the arts.

MADRID
The National Gallery
of Art in Madrid
opens a new exhibition
of the works of the
Spanish painter Juan
Pablo Cuenca. The
exhibition is titled
'Juan Pablo Cuenca:
1933-1994'. It is a
retrospective of the
artist's work from
1933 to 1994. The
exhibition is held in
the National Gallery
of Art in Madrid.
The exhibition is a
must-see for anyone
who is interested in
Spanish art.

PARIS
The second stop of a
major retrospective of
the work of the French
painter Paul Gauguin
is held in Paris. The
exhibition is titled
'Paul Gauguin: 1873-1903'. It is a
retrospective of the
artist's work from
1873 to 1903. The
exhibition is held in
the Grand Palais in
Paris. The exhibition
is a must-see for
anyone who is
interested in French
art.

GLASGOW
Edward Weber looks like a Viking and, thanks
to an electronically improved double bass, he
sounds like a one-man string quartet. His fleet
and inventive German solo jazz virtuoso begins
his UK tour at Glasgow City Hall on Thursday.

On three Sundays before Christmas, the Tate Gallery had to close early. Around 18,000 people - three times the normal Sunday attendance - were piling in and the galleries were clogged. A similar crisis has threatened the National Gallery, where attendances in the past year have risen by more than 10 per cent to a record 4.5m.

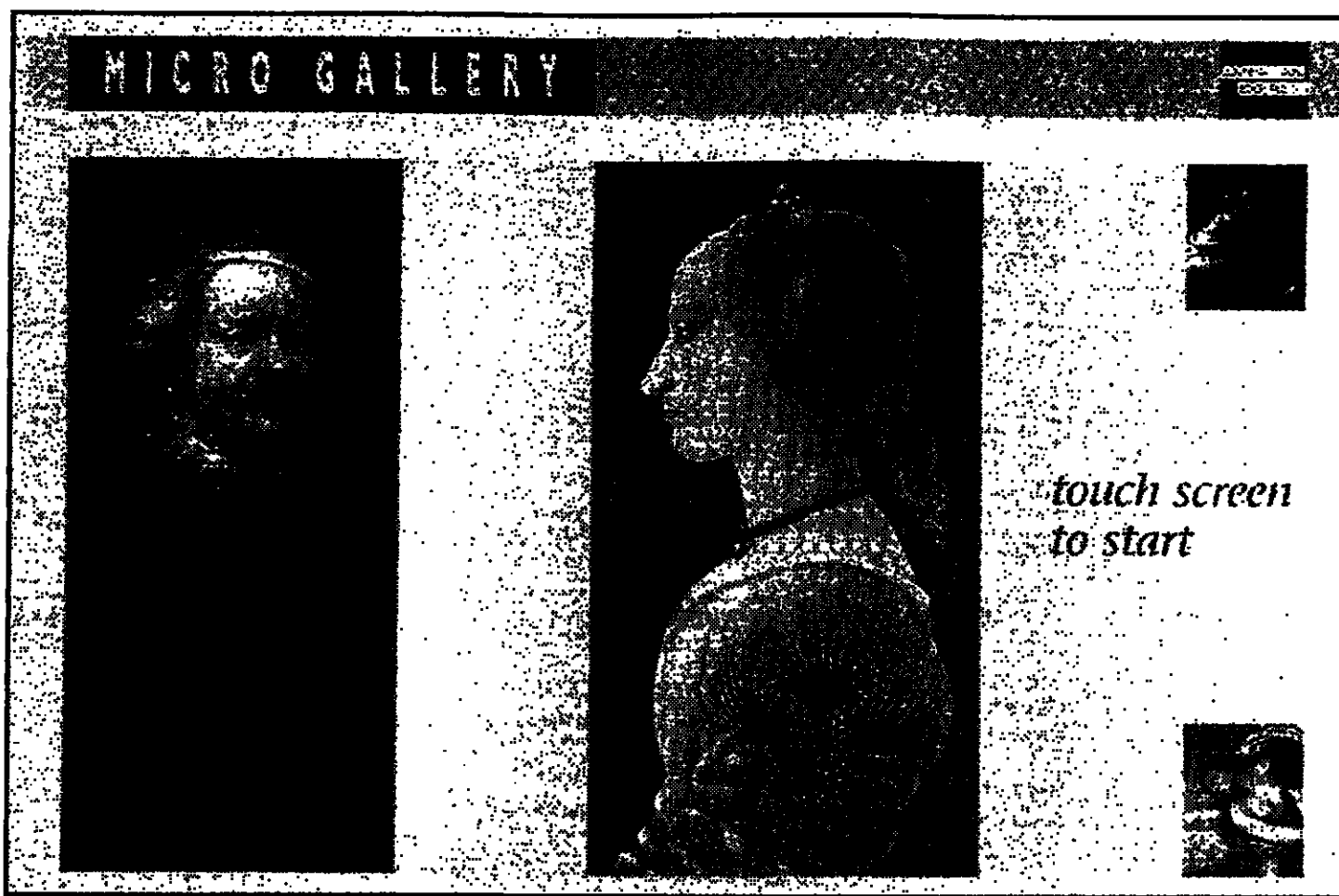
Both museums are busy adding new technological attractions which should increase their short-term popularity - and their revenues - even further. Last week visitors to the Tate could hire (for £2) a wand, a portable audio guide which gives access to 100 major works, rising to 200 in six months. In June the National Gallery is introducing its own audio commentary which will cover all the 1,000 plus works on its main floor.

After years of unsatisfactory recording systems - tapes which led the user on strictly controlled routes or transmitters operating fitfully behind pictures - state-of-the-art technology now makes picture viewing a much more pleasurable experience. No more peering at uninformative labels: a spoken commentary will tell you what the artist is getting at and even provide background scandal. And you can choose which works you wish to explore.

For added edge, the two museums have plumped for competing systems. Tateinform at the Tate is produced by Acoustiguide and is a triumph of the micro chip. It is lightweight and easy to use - but runs for just four hours. The National Gallery has gone for a portable CD-Rom guide from ACT, the computer services company, which is bulkier but contains 35 hours of commentary. It will cost £2 and 500 sets will be available.

Initially there will be only 75 inform wands for hire at the Tate. But the system has its attractions. As well as recorded introductions to each gallery, for certain key works - such as David Hockney's "A Bigger Splash" and Francis Bacon's triptych of grotesques - the artists themselves give the informed, or eclectic, opinions of the pictures. The National Gallery, with all its artists long dead, cannot provide such insights but it does offer saturation coverage. And reassurance: for no major museum in the world has embraced new technology as comprehensively and successfully as the NG. It is the global pioneer and has made the CD-Rom the servant of art scholarship.

This expertise has come as something of a surprise to director Neil MacGregor who, as a typically unsentimental art historian, is responsible for all this cutting-edge technology. But he has risen to the challenge and seen himself installing an NG tradition: in the 1930s the director Lord Clark started a photographic department which, through book and film illustrations, promoted the collection outside Trafalgar Square, while the gallery's scientists' research into the effect of light on pictures has been used in the digitalisation of colour images of the collection.



Instant access: images on the Micro gallery computer

Keying into culture

Will new technology mean an end to gallery-going as we choose to gaze on priceless works of art in the comfort of our homes, asks Antony Thorncroft

But it was the decision to add a Micro gallery, the first in the world, to the new Salisbury wing in 1991 which precipitated the current flood of technological packages. American Express sponsored the gallery with £500,000. There, any visitor can call up on screen every painting in the collection; conjure up close detail of many; and plan a personal tour of the gallery. The inspection is free; the charge for the guide print-out more than covers the running costs.

More to the point, the software programme created for the Micro gallery has formed the basis of the CD-Rom of the National Gallery's collection. In a year it has sold 100,000 copies - over half in the US. The National Gallery was promoted by Bill Gates' Microsoft as an incentive for consumers to trade up to a CD-Rom computer.

The gallery has already received around £250,000 in royalties from the CD-Rom and the 2,000 paintings from its collection have entered homes around the world. Following this success the gallery released in January "Great Artists" through Marshall Cavendish, which covers the lives and works of 40 major artists.

This has been marketed mainly to schools and colleges.

This spring comes the new edition of the complete illustrated catalogue of the National Gallery collection, which will be published in CD-Rom form as well as a book. It is sponsored by Morgan Grenfell with £125,000, which enables the price of the book, plus CD-Rom, to be kept at £80. Although the catalogue is aimed at the scholarly market, its low price should rapidly clear most of the 7,000 edition.

By the end of the year, online subscribers will be able to summon digital colour images of every picture in the collection on their screens at home. Quite soon the technology will allow even higher definition so that the artist's brush strokes, tentative early drawings, and later restorations will be available for study, by students as well as specialists.

Microsoft's Bill Gates, whose interest in art recently extended to the purchase, for \$30.5m (£19.7m), of a Leonardo notebook, is already experimenting with print-outs and wall projections of the National Gallery's collection. A full-sized version of Turner's "Rain, Steam and Speed" or Holbein's "The Ambassadors" could soon enhance thousands of living rooms world-wide.

But will this revolution eventually be at the cost of galleries themselves? Neil MacGregor's educational vision, that the National Gallery should be owned by the people, becomes virtual reality through modern technology. He believes that studying the pictures on screen in advance will enhance the experience of confronting them in the flesh. And, while justifying the museum's name, new technology also brings in extra revenue. On top of the publishing venture with the CD-Rom, the audio guide could generate another £400,000 a year.

The Tate is progressing more slowly. It anticipates greater technological fulfilment in its new Bankside Gallery of Modern Art, which, millennium money willing, should open in 2000. But it is soon releasing CD-Roms, priced at £145, on selected parts of its collection, on Barbara Hepworth and on Expressionism, aimed directly at schools and colleges. It is currently adding images to its existing database and, within two years, plans to offer an online service to interested art lovers, bringing the Tate into the home.

The National Gallery is fortunate in having just over 2,000 flat works of art in a slowly expanding collection. The Tate has about 20,000 objects and adds many more each year. But both museums have an obvious advantage over the British Museum and the Victoria & Albert, each with millions of objects covering every field of aesthetic and historical endeavour.

By a happy chance the UK's unrivalled artistic heritage has been married to a national adeptness at computer software. A new age of cultural imperialism has commenced, which returns works of art, in the contemporary computerised format embraced by the youth generation, to the nations where they might well have been originally fashioned. But while a global audience admires from afar, there is ultimately little likelihood that technology will reduce the crowds anxious to see art in situ. And the financial pay-offs from computerisation should at least enable the UK's museums to cope with the flow.

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Opera/David Murray King Priam

Almost 33 years after its premiere, Michael Tippett's second opera has a new staging in London. No serious opera-lover can afford to miss it. *King Priam* is grand, succinct and moving, and the English National Opera production - transplanted from Opera North, where it was seen in 1981 - does not betray it. Neither did Sam Wanamaker's original production at the Royal Opera, but that had its last revival long ago. For most of the Coliseum audience, *King Priam* will be a potent new experience.

Where Tippett's *Midsummer Marriage*, some seven years earlier, had been recklessly lush, ecstatic and almost unmanageable, *King Priam* is flinty and dense. It has the true affluence of tragedy, not because its action - the Trojan War, of course - is drawn from Homer, but because Tippett has his own consistent vision, from a point high above the struggle. Though the music of the second and third acts conjures up epic strife, the military triumphs and defeats are signalled rather than fully enacted; the real combats are personal and familial.

A key to Tippett's treatment is what he does with 48 of Priam's 50 sons - which is to ignore them. Besides Priam himself, only the elder Hector and the younger Paris figure here, locked in sibling rivalry. There are also their wives, and a chorus-like trio of concerned onlookers, and just one god (Hephaestus). The besieging Greeks are represented by Achilles and his lover Patroclus alone. The Trojan legend becomes, in Freud's sense, a "family romance", beginning with the birth of the fateful second son and ending with the death of the father.

That is still a large cast of principals for so compact an opera, and Tippett adopted the device of characterising each not only by his or her own sharply distinct music, but by the instrumental groups that accompany them: for example Hector's seething, imperious violins, Achilles' moody guitar, Hector's bounding piano (superbly played here by someone whom I cannot find credited in the programme book). Thus the score is a frieze, a continuous sequence of sculpted, brilliantly contrasted panels; even the larger set-pieces never involve more than three people at once.

Though Tippett claims "the mysterious nature of human choice" to be his theme, there are no free choices here, except perhaps Priam's decision to welcome the

boy Paris - for whom infanticide had been decreed - back into the family. Everything follows as fated: in fact his real theme is surely the acceptance of whatever flows from one's choices, however disastrous. The final music is elevated and broken, like Oedipus at Colonus.

Directed and designed by Tom Cairns and Aletta Collins, the production is penetratingly loyal. There is just the necessary minimum of archaic armour, and some timeless mufti in place of chitons and the like: no mythical fancy-dress, nothing extraneous. Clarity is all (though Act 2, which tacks between the Trojan stronghold and the Greek camp, looks a bit muddled and indeterminate, unlike the Wanamaker version). I wish they would re-think the over-amplified barrage they have made of Achilles' feral war-cry, which ends that act with the promise of doom. Without artificial aids it cost the original Achilles (Richard Lewis) a sore effort, but it froze one's blood.

Nevertheless, Thomas Randle's Achilles here is a splendid creation, and Christopher Booth-Jones's Hector matches him, with Peter Snip's shy, manly Patroclus. Of the Opera North cast only three remain: Andrew Shore's staunch, agonised Priam (a Christoff-like weight and sonority would be ideal, but never mind), Mark Curtis's airy Hermes and Christopher Ventris's touching, helpless Paris - as a man: the boy Paris is the excellent Samuel Burkey.

Susan Bickley sings a lovely Andromache, Janice Cairns a shrilly forceful Hecuba; Jean Rigby is sultry and enigmatic as Helen. Richard Van Allan makes a grave Ancient, slightly underplayed, but joined strongly in the "semichorus" trio by Ethna Robinson and John Dazak as Nurse and Young Guard.

Paul Daniel conducts with great polish and brio. Almost too easily, sometimes certain voices in certain passages sound like mere hangers-on against a tight, self-sufficient orchestra, and the unforgettable brazen fanfares at the opening and the close need more spreading, echoey depth, though the offstage choral voices ring hauntingly. But those are small quibbles; the sheer precision of Daniel's intentions makes its mark, and the opera moves toward its bleak climax on a relentless track, strewn musical riches all along the way.

Remaining performances Thursday, Saturday, and Friday 17 February

Glamorgan festival wins the Prudential

The Vale of Glamorgan Music Festival, which celebrates the work of leading living composers, has won this year's £75,000 Prudential Award for the Arts. The award, announced last night at the National Theatre in London, was conferred for the festival's program-

ming, "coupled with the quality of the performances and the presence of the composers themselves."

This year's festival, directed by John Metcalf, features the work of Louis Andriessen, Conlon Nanorow and Michael Nyman and runs from August 12 to 19.

INTERNATIONAL ARTS GUIDE

BERLIN

OPERA/BALLET
Deutsche Oper Tel: (030) 341 9249
● Ein Maskenball: by Verdi. Conducted by Rafael Frühbeck de Burgos/Sebastian Lang-Lessing, produced by Götz Friedrich at 7.30 pm; Feb 10
● L'italiana in Algeri: by Rossini. Conducted by Ion Marin/Carlo Rizzi, produced by Jérôme Savary at 7 pm; Feb 8, 11
● The Marriage of Figaro: by Mozart. Conducted by Stefan Soltesz, produced by Götz Friedrich at 7 pm; Feb 7, 9

LONDON

CONCERTS
Barbican Tel: (0171) 638 8891
● Grand Classical Evening: David Coleman conducts the National Symphony Orchestra with tenor Bruce Riebel and baritone Steven Page to play a wide and varied programme of classical music at 7.30 pm; Feb 11
● Tippett: Visions of Paradise: Sir Colin Davis conducts the London

Symphony Orchestra to play Tippett's "Triple Concerto" and Elgar at 7.30 pm; Feb 12
Festival Hall Tel: (0171) 928 8800
● Igor Oistrakh Plays Medelssohn and Tchaikovsky: Simon Phipps conducts the English Chamber Orchestra and violinist Igor Oistrakh at 7.30 pm; Feb 11
● Philharmonia Orchestra: with violinist Kyung-Wan Chung and conductor Kurt Sanderling plays Beethoven and Bruckner at 7.30 pm; Feb 8
Royal Academy Tel: (0171) 439 7438
● Philharmonia Orchestra: Kurt Sanderling conducts Beethoven and Shostakovich at 7.30 pm; Feb 12
GALLERIES
National Portrait Tel: (0171) 306 0055
● Christina Rossetti: an exploration of the Victorian poet on the centenary of her death; to Feb 12
OPERA/BALLET
English National Opera Tel: (0171) 632 8500
● King Priam: a new production of Tippett's opera that opens the London festival - Tippett: Visions of Paradise, to celebrate the composer's 90th birthday at 7.30 pm; Feb 9, 11
● Rigoletto: Jonathan Miller's updated version of Verdi's opera where the duke is a mafia boss at 7.30 pm; Feb 10, 13
Royal Opera House Tel: (0171) 340 4000
● Così fan Tutti: by Mozart. A new production directed by Jonathan Miller. Conductor Evelino Pidò. In Italian with English surtitles at 7 pm; Feb 6, 8
● Der Rosenkavalier: by Strauss. Conducted by Andrew Davis,

directed by John Schlesinger. Soloists include Felicity Lott/Anna Tomowa-Sintow as Prinzess von Werdenberg at 8.30 pm; Feb 7, 11
● Giselle: music by Adolphe Adam. A Royal Ballet production choreographed by Marius Petipa after Jean Coralli and Jules Perrot and produced by Peter Wright at 7.30 pm; Feb 9
● La Bohème: by Puccini. Conducted by Simone Young/ Paul Wynne Griffiths, directed by John Copley. Soloists include Angela Gheorghiu/ Amanda Thane as Mimì and Maria McLaughlin/ Judith Howarth as Musetta at 7.30 pm; Feb 10
THEATRE
National, Göttesloe Tel: (0171) 928 2252
● Dealer's Choice: written and directed by Patrick Marber, six men stay up late to play poker, and win at all costs at 7.30 pm; Feb 9 (7 pm), 10, 11 (2.30 pm)
National, Olivier Tel: (0171) 928 2252
● The Children's Hour: by Lillian Hellman, directed by Howard Davies at 7.30 pm; Feb 9, 10, 11 (2.15 pm)
National, Olivier Tel: (0171) 928 2252
● The Merry Wives of Windsor: by Shakespeare. Terry Hands directs his first production at the National. With Denise Quilley as Falstaff, Brenda Bruce as Mistress Quickly and Geraldine Fitzgerald as Mistress Ford at 7.15 pm; Feb 6, 7, 8, 9 (2 pm)
Riverside Studios Tel: (0181) 741 2251
● Hancock's Last Half Hour: by Heathcote Williams, directed by Mark Piper. Set in a Sydney rented apartment, Jim McManus relives

comedian Tony Hancock's last hours at 8 pm; to Feb 11 (Not Sun)

MADRID
GALLERIES
Fundación Juan March Tel: (91) 435 48 40/435 42 40
● Klimt-Kokoschka-Schiele: exhibition of 35 works by the three Viennese artists; from Feb 7 to May 21

MUNICH
GALLERIES
Haus der Kunst
● Deutsche Romantiz: previously on show in London, this exhibition has created much discussion in Germany. It examines the work of early German Romantic painters and their cultural and political impact on successive generations of German artists; to May 1

NEW YORK
OPERA/BALLET
Metropolitan Tel: (212) 362 6000
● Cavalleria Rusticana / Pagliacci: by Mascagni/La Cava. Produced by Franco Zeffirelli, conductor Christian Badea at 8 pm; Feb 7, 10
● Il Barbiere di Siviglia: by Rossini. Produced by John Cox, conducted by David Atherton at 8 pm; Feb 6, 9, 11
● La Traviata: by Verdi. Produced by Franco Zeffirelli, conducted by John Flore at 8 pm; Feb 13
● Turandot: by Puccini. Produced by Franco Zeffirelli, conducted by Nello Santi at 8 pm; Feb 8, 11 (1.30 pm)

THEATRE
Joseph Papp Public Theatre Tel: (212) 698 7150
● The Merchant of Venice: by Shakespeare. Directed by Barry Edelstein, and with Ron Leibman playing Shylock at 8 pm; (Not Mon)
Roundabout Theatre Company Tel: (212) 698 8400
● The School for Husbands/ The Imaginary Cuckold: by Molière. Michael Langham directs this Richard Wilbur translation starring Brian Bedford at 8 pm; to Mar 12 (Not Mon)

PARIS
CONCERTS
Champs Elysées Tel: (1) 47 23 37 21/47 20 08 24
● Jorge Charnin: baritone with pianist Maria Françoise Bucquet plays Tchaikovsky, Borodin and Glinka at 8.30 pm; Feb 7
● Mavrin Vengorov and Itmar Golan: an evening of violin and piano recitals by Mozart, Beethoven, Prokofiev and Shostakovich with violinist Vengorov and pianist Golan at 8.30 pm; Feb 6
GALLERIES
Musée d'Orsay Tel: (1) 45 49 11 11
● James McNeill Whistler: exhibition of works; from Feb 8 to Apr 30
OPERA/BALLET
Opéra National de Paris, Bastille Tel: (1) 47 42 57 50
● La Damnation de Faust: by Berlioz. Conducted by Myung-Whun Chung and produced by Luca Ronconi. Soloists include Béatrice Uria-Monzon as Marguerite, and Thomas Moser/Gary Lukas as Faust at 7.30 pm; Feb 9, 12 (3 pm)
● Lucia di Lammermoor: by

Donizetti. A new production by Andrei Serban with Maurizio Benini and Roberto Abbado (from April) conducting the Orchestra and Chorus of the Paris National Opera at 7.30 pm; Feb 8, 11

ROME
CONCERTS
Teatro Olimpico Tel: (06) 3234860
● Festival Orchestra of Brescia and Bergamo: with pianist Gerhard Oppitz, Bruno Camino and Antonio Ballista. Agostino Orizio conducts Bach at 9 pm; Feb 9

WASHINGTON
CONCERTS
Kennedy Center Tel: (202) 467 4600
● National Symphony Orchestra: with violinist Cho-Liang Lin. Pao-Pao Berglund conducts Kodkoven, Tchaikovsky and Brahms at 8.30 pm; Feb 9, 10
GALLERIES
Corcoran Tel: (202) 638 3211
● Family Lives: photographs by Tina Barney, Nic Nicolsa and Catherine Wagner. Exhibition explores the power of photography to subvert or reinvent our experience and understanding of events and relationships; to Feb 13
OPERA/BALLET
Washington Opera Tel: (202) 416 7800
● Samel: by Handel. Conductor Martin Pearlman. Roman Terleckyj directs a Zach Brown production at 8 pm; Feb 6 (7 pm), 9
● The Bartered Bride: by Smetana. Conducted by Heinz Fricke. In English at 8 pm; Feb 8

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Financial Times Business Tonight

De Tocqueville is back in fashion

Visceral dislike of government is nothing new in America. The nation owes its existence to a grassroots revolt against British colonial rule. The difference today is that the American people are venting their anger on their own representatives in Washington, rather than foreign oppressors.

The intensity of anti-Washington sentiment is shocking even professional politicians. It swept Newt Gingrich to victory in last November's congressional elections and has emboldened state governors and city mayors, who are now demanding greater liberty. It is absurd, they argue, that nearly every aspect of social and economic policy should be minutely regulated by distant bureaucrats in Washington. Give us the freedom to design our own policies, they say, and we will make faster progress while cutting taxes.

It is an argument that floors most Washington politicians. Educated Americans are brought up to revere Alexis de Tocqueville's classic work, *Democracy in America* (1835). After touring the US in the 1830s, the French aristocrat and philosopher declared that the genius of the American political system lay in its decentralisation. Americans were resourceful and public-spirited because local communities were largely self-governing.

The federal government was tiny and preoccupied mostly with foreign affairs. Unlike in Europe, personal initiative was not crushed by a powerful and intrusive central state.

The US now bears little resemblance to the America that so enthralled De Tocqueville. It now has an overbearing federal government of precisely the form that De Tocqueville inveighed against. In the 60 years since the Great Depression every level of American government has grown enormously, as it has elsewhere. But agrarianism by the federal government is in a class of its own.

In the late 1920s, federal spending accounted for less than 3 per cent of gross domestic product; most government functions were regarded as state and local responsibilities and these lower tiers spent

nearly three times as much as



MICHAEL PROWSE
ON
AMERICA

the federal government. The roles have since reversed: the federal government now absorbs about 22 per cent of GDP, dwarfing the share of states and localities. And it micro-manages states to the point of stipulating the dimensions of wheelchair ramps.

Recognising its vulnerability, the governing class in Washington is trying to appease the states. The Senate and the House have already rushed through legislation that would restrain future "unfunded federal mandates" - rules that imposed detailed requirements on states without providing any finance.

Mr Gingrich and the Republican congressional leadership are talking of scrapping several federal departments, including education. And they would like to replace some joint state-federal "entitlement" programmes such as welfare for single-parent families and healthcare for the poor with "block grants". The states could design their own programmes but, if the money ran out, they would have to make good the shortfall or else turn people away.

Mr Clinton, who last year planned to impose "one size fits all" reforms of healthcare and welfare on the entire nation, is now offering states a little extra flexibility. But he is more wary than Republicans of devolving powers, lest states take the opportunity to cut social benefits.

Sceptics will argue that the talk of "new federalism" is mostly cheap rhetoric. They will recall that Presidents Nixon and Reagan proposed a shift of responsibilities to states in previous decades, yet achieved little. Times, however, have changed. Voters'

frustration with Washington has taken deeper root. After more than a decade of partisan bickering and chronic federal deficits, people's faith in the competence of the federal government is badly eroded. In most spheres of public policy, people now look to governors and state officials for ideas, not presidents or senators.

Yet De Tocqueville would be troubled by the ad hoc character of the present debate: nobody has articulated a criterion for deciding which tier of government should do what. Given their history, Americans should surely be attracted by the "subsidiarity" principle that has been so influential in European debates. This says that government works best when it is closest to those it serves; functions should thus be devolved to the lowest tier of government capable of performing them.

Application of the subsidiarity principle would have revolutionary consequences for the structure of US government. It would imply that Washington should restrict itself to such classic functions as macroeconomic policy, defence and foreign affairs, law and order, international trade, domestic competition policy and (perhaps) environmental protection. In theory the federal government could divest itself of responsibility for nearly everything else, including healthcare, education, pensions, welfare, housing and a host of other activities. Individual states or coalitions of smaller states could surely provide all of these services for residents. Different states, of course, would choose to provide varying levels of service. But what is wrong with a little variety?

Those who regard this as pure fantasy should recall that for two-thirds of its history, the US did have a minimal federal government. The lack of a powerful central bureaucracy did not prevent the US advancing from its colonial origins to become the world's most prosperous nation early in this century. Indeed, De Tocqueville would argue that America was able to advance so rapidly only because so much responsibility was vested in individual citizens and localities.

The world's leading industrial democracies have done their best to bury the hatchet following last week's dispute over President Bill Clinton's surprise international support package for Mexico.

But behind the smiles of the finance ministers of the Group of Seven leading industrial countries at their weekend meeting in Toronto, there lurk serious problems about the management of international economic policy co-operation.

To a great extent, the details of the Mexican crisis and the US-led response to it are symptoms rather than the cause of difficulties between the US and certain European members of the G7, comprising the US, Japan, Germany, France, Britain, Italy and Canada.

Despite the appearance of harmony, there was no concealing the irritation still felt by some European finance ministers, notably Mr Theo Waigel of Germany, at being sucked into the unprecedentedly large \$50bn rescue.

But the ministers and their central bank colleagues in Toronto appear not to have questioned whether the G7 is still capable of serving as a forum for co-operation and co-ordination among the industrial countries in the rapidly changing conditions of the post-cold war world economy.

The G7 came to prominence in the 1970s and 1980s as its members strove to prevent currency turmoil from prompting protectionism. At the level of finance ministers, the group later broadened its interests to the surveillance of each other's economic policies in the hope of making them compatible and promoting growth.

With time, the group's interests have expanded still further to include such issues as nuclear reactor safety, the battle against drugs and the transition of former communist states into market economies. Despite the widening agenda, the finance ministers, who with the G7 central bank governors meet three or four times a year, have always appeared more focused in their activities than the G7 heads of government who meet each summer for their economic summit.

But the world has not stood still in the two decades of economic policy co-operation among the G7. Some of these changes are reflected in the way the Mexican crisis affected the group's policy makers.

As the illustration shows, countries outside the industrialised world are of growing importance. If national output

Peter Norman on tensions among G7 countries exposed by the rescue of Mexico's economy

A hazardous helping hand

is measured in purchasing power parities (which economists increasingly believe provide a better way of comparing countries than the traditional dollar calculation of gross national product), populous countries such as China, India and Brazil count among the top 10 leading world economic powers and Indonesia makes it into the top 15.

This diminution of power and influence among the industrialised nations is set to continue as a group confined to grow faster than the industrial countries.

Another big change in the world economy has been the creation of large regional trading blocs. Groupings such as the European Union and North American Free Trade Area (comprising Mexico, the US and Canada), as well as increased trade among Asian countries, mean regional priorities can cut across G7 ties.

Free-flowing capital movements, an important element in the phenomenon of globalisation, strengthened these ties still further in the case of the US and Mexico.

The US response to the crisis - to knock together the big-ever financial rescue package and expect its G7 partners to accept it with minimal consultation - highlighted Mexico's importance in the regional context. A collapse would not only hit US mutual funds and other American investors that had piled into tesobonos and other Mexican securities, it also stirred fears of mass immigration from Mexico into the US.

From a US viewpoint, it was understandable that President Clinton produced his package with little regard for European sensibilities once it became clear that Congress would refuse to back his earlier plan for supporting Mexico through \$40bn of guarantees.

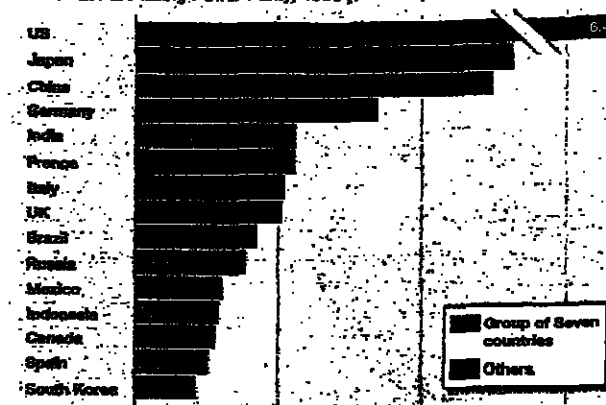
The problem facing G7 policy makers is to decide where to go from here.

Some, such as Mr Hans Tietmeyer, the Bundesbank president, want to draw a line

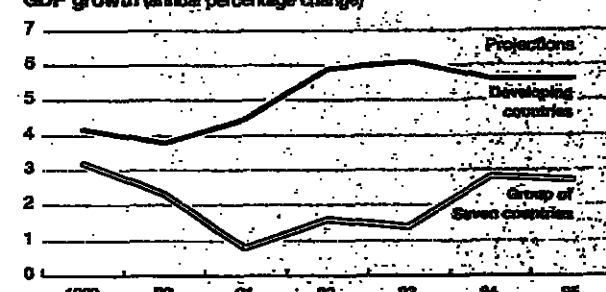
under the Mexican experience. International rescue).

New economic world order

GDP at Purchasing Power Parity, 1993 (\$'000 bn)



GDP growth (annual percentage change)



Source: World Bank, IMF

and ensure that it never happens again. He extracted four lessons from the crisis:

- Countries should beware of taking on debts in a foreign currency or with a foreign currency link.
- International surveillance of economies should be intensified.
- The international community should not rush to create new facilities to assist countries such as Mexico, for fear of creating a moral hazard (an environment in which other countries might be tempted to pursue imprudent policies in the expectation of an

Some policy makers and economists feel there is more the G7 can do. The Mexican crisis, like last year's row between the G7 and other members of the IMF Interim Committee over proposals to boost international liquidity through an issue of the IMF's own reserve asset, the Special Drawing Right, has exposed a gulf of understanding between the G7 countries and the developing world.

According to Mr Robert Horvath, a vice-chairman of Goldman Sachs International, the US investment bank, and a former US foreign economic policy official, the G7 must tackle the problem of "outreach" to the global economy.

The current US administration last year identified a "big

10" of especially promising developing countries that are growing about twice as fast as the rest of the world. The problem confronting officials in the industrialised countries is that there are no obvious forerunners among the G7 countries that can meet and exchange information with such countries as Indonesia, Brazil or India.

The IMF Interim Committee includes representatives of the industrialised, developing and former communist countries. But with 34 members, it is considered too unwieldy to serve as a basis for intensified co-operation. Some countries, including Britain, therefore intend to develop their "outreach" bilaterally. Drawing lessons from the Mexican crisis, a senior UK Treasury official plans to begin a series of visits to important emerging economies to establish the type of contacts that are now routine among the G7. His first destinations will be Mexico and Turkey.

Mexico's crisis will colour the G7 initiative to review the institutions of global co-operation which was announced at last year's Naples economic summit, and which is likely to be the main theme of this year's G7 summit of heads of government in Halifax, Nova Scotia, in June.

Although this G7 exercise could take many years to complete and will require careful co-ordination with other groups of nations if it is not to founder, there are already some ideas for improving the surveillance role of the IMF in this context.

It has been suggested, for example, that the Fund might draw up a code of conduct for member states which would commit them to minimum standards of transparency. If Mexico had been obliged to publish details of its reserve movements, its short-term liabilities and foreign exposure, financial markets might have been better informed and Mexico's government could have been forced into a more timely and less damaging exchange rate adjustment.

But some experienced observers of the G7 believe the problems are closer to home.

"The lesson is that the G7 needs to be much more engaged in co-operation," argues Mr Horvath of Goldman Sachs. "Europe and the US are not on the same wavelength on Mexico or other important issues. It is therefore important to try and improve the spirit of co-operation."

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax to 'line'). Translation may be available for letters written in the main international languages.

Directors' leader out of touch on Europe

From Mr P.G. Hirsch.

Sir, As a member of the Institute of Directors I was distressed to discover from your letters' page (February 2) that its director general, Mr Tim Melville-Ross, appears out of touch with both reality and his membership.

He compares the benefits of Britain's "democratically elected and accountable" system to the European Union's "tortuous and irrational legislative process".

Democratic? A government which imposes policies such as water and rail privatisation against the will of the vast majority of the electorate, in a

system which disenfranchises large parts of the electorate (for example, it took 42,000 votes to send each Conservative MP to parliament compared with 300,000 for each Liberal Democrat).

Accountable? Is he not aware of the extent to which the past decade has seen the government emasculate local government and move decision making to Westminster bureaucrats and government appointed quangos?

Before Tim Melville-Ross attaches the title of Director General of the Institute of Directors to his personal interpretation of democracy, per-

haps he should democratically consult the views of his members.

P.G. Hirsch,
The Red Lodge,
1 St John's Road,
East Molesey,
Surrey KT8 9JH, UK

From Mr Richard Brown.

Sir, Tim Melville-Ross overstates his point in suggesting that UK business as a whole finds loss of sovereignty to the European Union unsatisfactory. On the contrary, a large proportion of businesses believes that it is appropriate for the EU institutions to be concerned with a number of

areas affecting their businesses, including issues relating to trade, the environment and transport.

The benefits of what he describes as rule by the European Union are clearly being felt by those who are expanding their exporting, importing or investing in the new markets, as a result of common trading conditions that the pooled sovereignty of the European Union provides.

Richard Brown,
deputy director general,
Association of British Chambers of Commerce,
9 Telford Street,
London SW1P 3QB, UK

By the rule

From Mr Donald Jamieson.

Sir, Alison Smith states ("Heavy paw of the watchdogs", February 1) that under the current UK regulatory system compliance officers "can rely on the rulebook to ensure that the company's marketing material is up to standard". Would the same compliance officer teach their children that it is always safe to cross the road when the little green man is lit up?

Whether or not underlying principles of good conduct are prescribed, if the aim is best practice, narrow compliance with the requirements of a rulebook may not in itself always be sufficient. Even the children have to exercise discretion.

Donald Jamieson,
39 Broomfield House,
Lasswade, Midlothian,
Scotland, UK

Confused view of German banks' role

From Mr Thomas Martini.

Sir, You continue to mix up rather badly the issues of why German banks have a few industrial participations, how companies are financed and how they are governed (Lex "Deutsche stumbles again", January 31).

Many, arguably most, investments by banks result from rescue operations by these banks (Deutsche's stakes in Daimler-Benz, Fiat and KHD are but a few examples). It follows without saying that these are problem companies when the bank steps in and that they may take a little while to turn around.

British banks are apparently neither inclined nor perhaps capable of such rescue operations. A major cultural difference between Germany and the UK does of course lie in the German view that a

company may be worth saving even if this may take longer than the London stock market would have breath for with a British company.

That German banks are close to companies which they finance through credit appears also entirely appropriate: witness the persistent laments in your letters column that this is not so in the UK, and the much higher cost of finance in the UK, whether through debt or dividends.

The annual meetings of German companies are invariably very well attended. Deutsche, Daimler et al accommodate several thousands of shareholders each year at their annual meetings, which just as invariably last eight or 10 hours as shareholders question directors and supervisory boards, with subsequent lengthy reports in the newspapers.

pers of these meetings. Does this happen in the UK? How public are your public companies?

Finally, the supervisory boards of German companies have, as you know, half their members recruited from employees and trade unions, typically one or two bankers and otherwise a handful of leading industrialists. Why only blame the bankers when things go wrong?

For that matter, why blame anybody? Was the last UK recession as short or as shallow as that of Germany (remember that, concurrently, west Germany continues to transfer 5 per cent of gross domestic product to the east)?

Thomas Martini,
Haimallee 16,
D-44139 Dortmund,
Germany

Events not connected

From Mr Jeremy Deedes.

Sir, Contrary to your diarist's suggestion of a connection between the replacing of Henderson as manager of the Telegraph pension schemes and the departure of Casanoves as brokers at The Telegraph (Observer "Black market", January 27), the decision to appoint Schroders as pension schemes manager, in place of Henderson Pension Fund Management, was not made by our newspaper's management. Potential new fund managers

were asked to make presentations in April, two months before Casanoves resigned as our brokers. The unanimous vote to change was taken by the Pension Fund Trustees, none of whom is on the board of The Telegraph plc, and half of whom are elected staff representatives.

Jeremy Deedes,
chairman of trustees,
Telegraph Staff Pension Plan,
1 Canada Square,
Canary Wharf,
London E14 5DT, UK

Air traffic control costs

From Mr P.M. Johns.

Sir, May I make a small correction to the article by Michael Dempsey, "Efficiency in the skies" (February 2).

The costs of European air traffic control, and the European Air Traffic Control Harmonisation and Integration Programme and Central Flow Management Unit developments in particular, are paid for by the users - the airlines - not from government funding.

We maintain very close links

with both airlines and their representative organisations such as the International Air Transport Association, Association of European Airlines and the like, and I can assure you that there is no doubt in their minds whose money it is we are spending.

P.M. Johns,
director of finance,
European Organisation for the Safety of Air Navigation,
Rue de la Fusée 96,
B-1130 Brussels,
Belgium

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FINANCIAL TIMES

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Monday February 6 1995

US and China on the brink

For the fourth time in as many years, the US and China stand on the brink of a threatened trade war. To judge by the precedents, and the apparent differences dividing the two sides, it ought still to be possible to settle the dispute before the sanctions deadline. However, that will require exceptionally well-judged diplomacy at a moment when the political balance in both countries looks disturbingly fragile.

In Beijing, room for manoeuvre is constrained by a succession struggle which threatens to strengthen the hand of hard-liners. In Washington, the leadership vacuum has been harshly underlined by Congress's recent failure to approve President Bill Clinton's proposed bill-out for Mexico. In such circumstances, events could easily run out of control.

The danger this time is that a weak US administration will be pushed too far by conservatives bent on making a whipping-boy of China and widening the dispute beyond trade. Mr Newt Gingrich, the House speaker, has already hinted at still tougher sanctions to browbeat Beijing into concessions. Such talk simply risks undermining the moderates in Beijing and turning Chinese truculence into rigid intransigence.

The US needs to combine firmness in any further negotiations with realism about what they can achieve. It is right to press China to act more rigorously against piracy of intellectual property, whose importance to foreign companies Beijing still seems reluctant to acknowledge. However, it is unreasonable to expect China, as a developing country, to match overnight standards of protection in the west. Washington should

view that as the goal of a long-term negotiating process, not of a single accord.

It is in Beijing's interest also to be more flexible. It stands to lose far more than the US from a trade war. Not only is the bilateral trade balance strongly in China's favour, but its economic development hinges on preserving the confidence of foreign investors. Only 10 days ago, Mr Zhu Rongji, China's first vice-premier responsible for economic policy, travelled to Switzerland to impress on a gathering of western businessmen his government's commitment to continued market opening and reform. Such assurances would be seriously devalued by a trade war.

China needs to accept that demands that it respect internationally recognised laws are not some foreign plot to disadvantage its economy; they follow directly from its own market-based reform policies. Nor should resentment at US demands to monitor its anti-piracy enforcement delude China into resisting all externally imposed disciplines as an unwarranted intrusion into its sovereignty. Membership of the World Trade Organisation would oblige China to observe a wide array of international rules and sanctions. Unreasonable rejection of bilateral US demands would only intensify doubts about China's readiness to honour WTO commitments.

The next three weeks pose a stiff test of political maturity in both Washington and Beijing. Self-interest and the well-being of the world economy dictate that they resolve their dispute. That opportunity will be lost if they succumb to narrow nationalism and the politics of reprisal. Now is the time for cool heads to prevail.

Transport debate

Few issues are more important to national prosperity, yet harder to resolve, than an effective transport policy. Transport planning is highly problematic; the funding required for large projects is colossal, and when projects are decided upon by transport authorities, powerful interests conflict at every turn when it comes to implementation. Even Paris is experiencing difficulty in imposing its wishes on localities.

A report published last week by the UK's Confederation of British Industry suggests that the larger continental EU states have made a better job of transport planning than has Britain. The report focuses on long-distance infrastructure, the value of which is often questioned by environmentalists and those concerned with wider cost-benefit assessment. Yet much of its analysis applies equally to urban congestion, an increasingly serious problem in the UK, whose cities and larger towns could learn a great deal from its European neighbours.

Comparing the UK with France, Germany and the Netherlands, the CBI highlights three strengths of continental European practice. A wider degree of consensus has been achieved on policy priorities. A more strategic approach to improving transport links is evident. And governments are more willing to make long-term political and financial commitments to agreed objectives.

A debate is to be had on the significance to effective transport planning of different constitu-

tional systems, such as federalism in Germany, and of new funding regimes, notably the quest for private finance in the UK. It is hard, for instance, to deny the case for a strategic authority dealing with transport in greater London.

However, the immediate challenge for Britain is to find a better way, within today's institutional framework, of forging consensus and identifying priorities. A classic instance of the current malaise is the call by Mr Brian Mawhinney, transport secretary, for a "rational" national transport debate, when no forum or mechanism exists for such a debate save the powerful vested interests which have generated the impasse in the first place.

If Mr Mawhinney wishes to stimulate a constructive debate, a sensible step would be for him to emulate the Treasury's "six wise men" and establish a panel of independent transport strategists. The job of the panel - chosen from the interest groups and reflecting the range of divergent opinion among informed observers - would be to advise the government by way of periodic, reasoned statements combining forecasts with policy proposals. The panel's advice would be public; in many cases it might not be unanimous.

Consensus on policy for, say, new trunk roads would not miraculously appear, any more than the Treasury's "wise men" have ended discord on economic policy. But such a panel could usefully highlight priorities and help set the terms of Mr Mawhinney's debate.

After the floods

As the water recedes, relief gains ground in European regions stricken by last week's river floods. A full-scale catastrophe in the Netherlands has been avoided, thanks in part to heroic action to shore up threatened dykes and well-organised evacuation. Nevertheless Germany, France, Belgium and the Netherlands have suffered heavy economic costs in terms of damaged property and lost output.

The traditional risks faced by river-dwellers seem to have grown in recent years as the result of inappropriate building measures that have changed the river's flow. After the second bout of serious Rhine flooding in little over a year, there is a pressing need for more effective European co-operation to minimise future dangers.

Environmental damage can often have adverse consequences far beyond the region in which it occurs. The effect of ill-conceived development along waterways, such as that of spills from chemical factories, flows downstream. Activities from tree-felling in the Alps to the construction of high concrete banks have changed the conditions under which water flows into and along the Rhine, with deleterious consequences for those living at its mouth.

Individually, such actions may make sense for those most directly involved. The flood barriers in southern Germany that have been blamed for amplifying Dutch

floods are thoroughly justifiable to burghers in Baden. Similarly, measures to straighten the Rhine's flow have increased the safety and efficiency of barge operations along a river that accounts for roughly a fifth of Germany's long-distance goods transport.

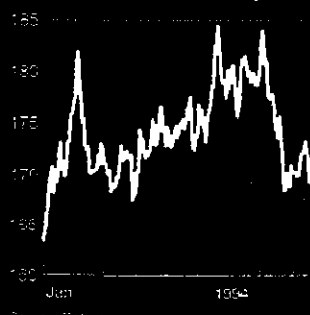
However, insufficient attention has been paid to the cumulative impact of individual building decisions by municipalities along the river. In Germany, the problem of inadequate co-ordination is heightened by the federal system, in which flood control comes under local or state (Land) jurisdiction.

The threat of natural disasters can never be eliminated. Yet future flood risks could be lowered by a strengthening of river defences in the Netherlands, hitherto opposed by environmentalists anxious to prevent the spread of ugly concrete dykes. An extension of controlled flooding zones along upper stretches of the Rhine and better co-ordination of building work would also be desirable.

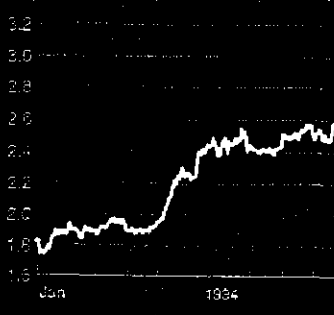
Above all, European governments should consider an integrated approach to assessing the costs and benefits of measures affecting water flows along the length of the river. Those keen on improving trans-European infrastructure networks could do worse than starting with a fresh look at the oldest cross-border transport links of them all.

World commodities: new respectability?

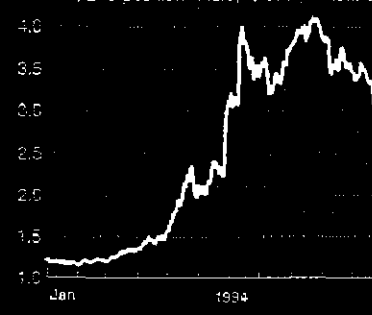
Goldman Sachs Commodity Index



Copper, 3 month price, \$/lb (cents)



Coffee, 3 month price, \$/lb (cents)



Pork bellies and coffee beans may seem unlikely investments for a respectable pension fund. But sharp increases in commodity prices have convinced some fund managers and individual investors to consider commodities as a home for their money.

Boosted by world economic recovery, copper and aluminium prices have risen 70 per cent over the past year, and the rubber price is up by more than 50 per cent in the past six months. With world bond and equity markets in the doldrums for much of 1994, fund managers have turned their attention to the energy, metals and even agricultural markets.

It is not just higher prices that attract investors. The increasing maturity of commodity markets has led many to see their potential as a fourth asset class to be added to equities, bonds and property.

International fund managers are being encouraged to put money into commodities by the launch of a plethora of new investment products based on commodity indices.

"We're in a bull market and some investors are taking their first steps in commodities, but it will probably not be until the next production cycle that commodities earn a permanent place in many portfolios," says Mr Steven Strongin, a vice-president at Goldman Sachs investment bank in New York. "We are setting up the infrastructure for investment in these markets in preparation for growth in the next three to five years," he says.

Bankers estimate that the international "over-the-counter" market for investment products based on commodities has been worth \$15bn in the past 18 months, although accurate figures are hard to find because such contracts are not traded on an exchange.

An indication of the rising interest in commodities is the growth in the number of investment products listed on stock and futures exchanges worldwide. IFR Securities Data, the financial information service, estimates that the value of new issues of just one type of

Pork bellies in your pension

Investment banks are devising new products to allow fund managers to invest in commodities, say Deborah Hargreaves and Graham Bowley

exchange-traded product - commodity-linked warrants - grew from \$228m in 1990 to \$1.86bn last year.

Mr Strongin points out that a stake in the commodities markets provides a useful counterbalance to a portfolio of falling bond prices as the two markets tend to move in opposite directions.

Rising raw materials prices have led to fears of a resurgence in world inflationary pressures which could undermine the value of assets such as bonds. Since most commodities, particularly metals and energy, provide the basis for industrial raw materials, they can offer a good hedge against inflation.

"I went into commodities in 1993 as an inflationary hedge for a fixed income portfolio. The investment had a stabilising effect on the portfolio's performance last year and, overall, provided a positive return," says one Swiss fund manager. He invested between 4 and 8 per cent of his bond portfolio in the Goldman Sachs Commodity Index futures contract.

The GSCI, launched in 1991, weighs energy, agricultural, livestock and metals commodities according to their importance in total world production; it was the first of several new indices which make it easier to invest in commodities.

There were previous waves of enthusiasm for commodities in the 1970s and 1980s, but commodities then were less widely traded. Several years ago, investors who wanted to gain a foothold in the

market had to buy individual commodity futures or options contracts. That meant keeping an eye on price movements in markets as diverse as wheat and crude oil, and being careful to sell futures contracts before they matured to avoid being landed with delivery of the physical product. It was also difficult to judge the performance of specific investments in relation to commodity markets across the board.

The indices, however, give an overview of commodity market performance because they calculate the combined price movements of many different products; they also provide a basis for index-related derivative products such as notes and warrants, and for investment trusts aimed at retail investors.

US investors, traditionally more ready to accept new investment products, have been more enthusiastic about commodities than Europeans. But bankers say Europe is catching up fast - accounting for almost all of the recent growth in the commodity warrants market, for example.

"The indices simplify the investment process in what is unfamiliar territory for many investors," said Ms Emma Conyers, in charge of marketing J.P. Morgan's new commodity index in London. Merrill Lynch and Bankers Trust have also launched their own indices.

Some of the investment banks,

including Goldman Sachs and J.P. Morgan, have tried to distance their products from the traditional image of commodities as short-term, speculative investments by calculating their indices on what they call a "total return" basis.

The total return system takes into account not only capital gains, but also income from other sources, including interest on cash deposited with banks as collateral against the positions taken in the commodities futures markets. This makes it easier to compare the index with equities and bonds which are also expressed in terms of total return.

The arrival of Wall Street investment banks in the commodity markets has conferred a degree of respectability on what have been often viewed as fringe markets attracting unscrupulous operators. The availability of market analysis has also improved although coverage of commodities is not as well developed as in bond and equity markets.

But some analysts are still sceptical of the benefits of investing in commodities. "Interest, dividend and rental income from the three traditional asset classes give them a long-term value that is totally lacking in commodities. Base metals are mined to be consumed," says Mr Robert Davies, mining analyst at London stockbrokers Smith New Court.

Many investors also see commodities as risky since the markets tend to be smaller and more volatile than

for other established investments.

"We wouldn't consider commodities an appropriate long-term investment because the return on our investment would not compensate for the volatility in prices," says Mr Peter Stanyer, investment manager for the £5bn British Rail pension fund.

Mr Stanyer says he would prefer to invest in mining equities if he believes metals prices are going up. That way, the fund can gain some exposure to the commodity price movements without being exposed to some of the risks.

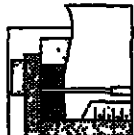
"With hindsight, you can see the benefits of buying commodities last year, but I would be sceptical of our ability to get the timing right," says Mr Stanyer.

Another fund manager describes the trouble he had trying to persuade the fund's investment committee to take a dip into commodities. "They took a very conservative view and were reluctant to branch out. In the end, the treasurer killed my proposal," he says.

Commodity enthusiasts say that existing asset classes are far from perfect. "Many fund managers have at least 35 per cent of their portfolio invested in real estate," a fixed income manager says, "but it would be foolish to expect another property boom. A real asset like commodities could do the job of diversifying the portfolio if the real estate element were cut down and, say, five to 10 per cent was put into commodities."

Investment advisers would certainly not advocate putting the bulk of a portfolio's funds into commodities but stress that a small percentage - up to about 10 per cent of the portfolio's value - can provide a useful diversification. With commodities rarely out of the news headlines last year - most dramatic was the surge in coffee prices following frosts in Brazil - investor interest has been aroused. Only the more daring have so far followed their inclinations with hard cash. But as commodities gain in respectability, fund managers may find they cannot afford to remain out of the markets.

Executive pay - a practical solution



PERSONAL VIEW

stood the full pension implications of big increases granted within a few years of retirement.

There is no such thing as a "right" rate of remuneration, and arriving at one that satisfies all diverging interests is difficult. Striking a balance is a matter of judgment. Those who have to attempt it are often faced with the able but greedy. Most big companies have remuneration committees, but however hard they try to be objective, the results often look "wrong".

There may be particular reasons for this, such as the influence of a member of the committee who has become used to such high pay himself that his judgment is warped. Even where this is not so, all the pressures are in one direction - sharply upwards.

Able executives often write their

own agenda for the committee to consider. Behind it is the implied threat of departure, perhaps abroad, since international comparisons are now more often prayed in aid.

The remuneration committee suffers from one basic flaw - all its members are colleagues of the executives whose pay they are deciding. Whether they admit it or not and whether they are even aware of it or not, there are subtle pressures at work that can easily undermine the balance of interests it is their business to find.

The relationships which should be built up between the directors on any board do not lend themselves comfortably to taking what some might consider a hard or tough line. In a big company the committee can rationalise its approach by pointing out how little the odd £100,000 is in the context of the company's profits (especially after tax). Why risk upsetting a colleague?

The logical solution is that remuneration should be decided by people who do not have a continuing relationship with the executives. There would then be a better chance (but no certainty) of achieving a better balance between the various conflicting interests.

How could this be done? By setting up a special executive remuneration advisory committee (Erac) to do the job.

The Erac would be elected by shareholders at the same time as they vote on the directors each year; its members would not be

Remuneration would be decided by people without a continuing relationship with the executives

directors, but like directors would serve for set terms, say three years. They would be paid, and there would be no shortage of good candidates, as the work would be interesting, yet limited in its scope and the time it demanded.

Anyone could be nominated to the Erac. To eliminate cranks, candidates would have to show on their nomination papers that they had the support of a proportion of the

shareholders - say 3 per cent.

Candidates would also have to make a declaration that they were not a past officer or director of the company, or a supplier, customer, relative or competitor, and had no other conflict of interest, such as having acted as a consultant to the company. Since they would get confidential information, these safeguards would be essential.

The Erac would report to the board which would normally be expected to implement the recommendations. If the board did not wish to accept the Erac's recommendations, it would be obliged to publish them in the report and accounts with an explanation of what it had decided to do instead and why. Boards would think twice before doing so. Eracs would think that would not command support among the shareholders. Alternatively, shareholders could be offered the choice between the two sets of proposals.

Introducing Eracs would have an additional advantage. The burden on non-executive directors is growing, and this would relieve them of

part of it, though they would share with other colleagues the task of considering the Erac's recommendations.

Although this proposal is offered in the context of the privatised industries, Eracs may be suitable for other companies above a market capitalisation of say £500m. They address the real problem in setting executive pay without cutting out the small shareholder. As important, they place the main burden where it ultimately belongs - on the large institutional shareholders, which have the interests of their beneficiaries to safeguard.

Those interests in the long run depend heavily on the prosperity of British industry, so the institutions have no interest in either destructive meanness, or profligacy. They are in the best position to help select people to strike the balance with unimpaired objectivity.

Jonathan Charkham

The author is a member of the Cadbury Committee on the Financial Aspects of Corporate Governance

OBSERVER

WHO feels poorly?

■ Hiroshi Nakajima, head of the World Health Organisation, is not having a happy time. Last week he took the unusual step of calling a press conference to rebut allegations by the WHO Staff Committee, which had suggested Nakajima had disparaged the professionalism of staff from developing countries, as well as criticising their adaptation to Geneva, where the WHO has its HQ. Nakajima said the remarks, made at an internal staff meeting, had been taken out of context.

Controversy has dogged Nakajima since he took over the UN agency in 1988. The WHO's previously high reputation has diminished; staff morale is at rock-bottom. In 1990 the WHO lost one of its most charismatic figures, Jonathan Mann, who ran the organisation's Aids programme. Nakajima was re-elected to the post in 1993 for a second five-year term, though not without considerable background grumbling. Opposed by the west, he scraped through thanks to votes from developing nations.

Just before Christmas, Sweden - traditionally one of WHO's staunchest supporters - withdrew \$7m of funding from WHO's 1995 programmes, saying WHO was not carrying out reforms promised by Nakajima. It's a drop in the ocean

compared with WHO's annual budget of \$900m; but steady drips can break the toughest rocks.

Hanging loose

■ All change - into different threads - at IBM. The dark blue suit, white shirt and conservative tie are out - or at least, no longer de rigueur - and casual is in. And the new off-the-cuff approach has wormed its subversive way in more than just the sartorial. For rather than hearing about the pinstripe perestroika through a formal company statement, employees are learning about it via word-of-mouth.

IBM spokesman Rob Wilson didn't have a readily computed reason why there is no company-wide memo on the change, for, as he put it: "How do you define what is casual? We figure it would insult the intelligence of our employees."

The beginning of the end of IBM's formal dress code came in 1990, when then head of the personal computer business, James C. Camerino, hosted the launch of the IBM PS/1, and wore a sweater.

So who will be the first to take a leaf out of the Microsoft book, and clock in clad in cut-off jeans, T-shirt and no shoes?

handsome waterfront might sound irresistible, but not to Sweden's two most recent prime ministers.

When present incumbent Ingvar Carlsson moves next month into the first official prime minister's residence, Sageriska Huset, it will be reluctantly. He and wife Ingrid would prefer their own flat in the sleepy suburban suburb of Tyresö "by the woods and the sea".

Carlsson's predecessor Carl Bildt was also unwilling to make the move, had he won last September's election. But Carlsson has been persuaded that the enhanced security - and the lower security costs - offered by the refurbished palace make the move imperative. It was his own government of the late 1980s that made the decision to create an official residence, after the 1986 assassination of Olof Palme, shot by a still unknown assailant as he strolled home unguarded from the cinema. At least Carlsson should enjoy the convenience of Sageriska. It's just around the corner from the prime minister's office.

Bloc-busters

■ Libyan leader Muammar Gaddafi, now more than 25 years in power, seems to have had some time on his hands. He's just published his first literary work, a 12-novel compilation called *The Village, The Village, The Land, The Land, and The Astronaut's Suicide*. The book is on sale in Cairo and several Arab

capitals, with proceeds destined for Libya's social security coffers.

Will this set a trend amongst international statesmen? A spy thriller from Boris Yeltsin, with proceeds to Russia's educational system, or a sex-and-shopping tale from Bill Clinton - with royalties to the US health programme?

Canadian stink

■ Participants at June's G-7 summit of the leading industrial nations in Halifax, Nova Scotia, may need to hold their noses. The fine view from the office tower where the leaders will meet is somewhat spoiled by pipes spewing 130m litres of raw sewage a day into Halifax harbour.

Over the years, little has been done to clean up the polluted harbour; various levels of government cannot agree who should foot the C\$400m bill.

But the summit has concentrated minds as never before. The city now plans a public education campaign to cut down the amount of non-human waste that is poured down toilets. It may also try to turn an embarrassment into an opportunity by putting up a small sewage-treatment demonstration project near the summit site. All that's highly diverting, no doubt. But locals fear that, given the history of the problem, the most lasting diversion will be of the flow to less visible outlets, while the summiteers are in town.

Financial Times

100 years ago

Harrod's Stores
The ordinary general meeting of Harrod's Stores Ltd was held yesterday, Mr A.J. Newton presiding. The Chairman, in moving the adoption of the report, said the gross profit had been increased by the sum of £28,450. But the increase in the quantity of goods sold was proportionately greater than the increase of gross profit, owing to the fall in prices.

50 years ago

Film allotment
American cinema companies must get along with somewhat less film, the US War Production Board having allotted 256m ft of 35mm film to 11 companies for the first quarter of 1945. This is 16m ft under the allocation for the final quarter of 1944.

US-Eire air pact
The US State Department announces the conclusion of an air transport agreement with Eire providing that authorised American airlines shall have rights of transit and non-traffic stop in Irish territory. They will also have the right of commercial entry for international traffic at Shannon Airport.

ANIXTERGlobal Provider of
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Monday February 6 1995

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WOLSELEY**Clinton budget likely to spark row over deficit**

By Jurek Martin in Washington

President Bill Clinton's administration today presents the 1995-96 federal budget which is expected to prompt economic and political debate over both the projected deficit and large cuts in spending.

Republicans complained yesterday that leaked headline figures demonstrated that President Bill Clinton and his administration were no longer serious about deficit reduction.

These project a deficit of \$198.7bn in a total budget of \$1,600bn for the fiscal year starting in October, a slight increase on the \$192.5bn estimated for the current year.

The administration also foresees continuing deficits of about \$200bn a year over the next five years.

Included in the budget are about \$140bn of spending cuts over a five-year span, \$60bn of which is to cover the president's proposed middle-class tax cut.

Today's details will show where the budget axe is to fall, but administration officials have con-

firmed that as many as 130 government programmes may be cut and many others merged or have their outlays frozen.

Excluded are the main government entitlement programmes - social security, medicare, and Medicaid - as well as defence.

Mr Robert Rubin, the treasury secretary, said the spending cuts were "real and on the table". In contrast, he said, Republican proposals were "not there".

Mr Clinton is proud to have cut the deficit to under \$200bn from the \$300bn-plus he inherited from President George Bush.

But reducing the deficit produced no dividends from the economic and could not prevent a landslide defeat in last November's mid-term elections. The Republican-controlled Congress wants to force a balanced budget by way of constitutional amendment but, as Mr Rubin noted, has yet to explain how that would be achieved in practice.

The president's political calculation appeared to be that there was little point in helping the opposition campaign and perhaps losing control over the whole

budgetary process.

The administration, with Ms Laura Tyson, head of the White House council of economic advisers, is also advancing economic arguments for a more restrained approach to budget-cutting. Although the deficit would remain at current levels, its proportion of gross national product would decline from 2.7 per cent to 2.1 per cent over five years, the lowest since 1978.

Mr Clinton is also wary of being seen to turn against federal programmes close to his own and the Democratic party's heart. The budget therefore preserves spending on the national service corps, pre-school education, AIDS research and rural development - in effect challenging the Republicans to be the first to slash a potentially unpopular area.

The Republicans already plan tax cuts far deeper than the president's, implying even greater off-budget spending reductions. But as long as the main entitlement programmes and remain off the table, both sides will still, relatively, be playing at the fiscal margins.

French socialists back Jospin for presidency

By David Buchanan in Paris

France's Socialists yesterday rallied behind Mr Lionel Jospin, their overwhelming choice as presidential candidate, in his forthcoming campaign against Mr Edouard Balladur, the prime minister and Gaullist frontrunner.

Mr Jospin, a 57-year-old former education minister and party leader, beat Mr Henri Emmanuelli, the party's first secretary, with surprising ease in the vote for the nomination.

In the first-ever primary election staged by a French political party, 73 per cent of the party's 103,000 paid up members voted on Friday, with 95.85 per cent choosing Mr Jospin.

In a graceful acceptance of defeat, Mr Emmanuelli appeared before some 500 delegates at the nominating congress in Paris to say: "Congratulations, Lionel, and courage!" He pledged his support and, despite some contrary indications during the primary election campaign, said he would stay on as first secretary.

Yesterday's Socialist congress approved a presidential policy platform for Mr Jospin. The most controversial aspect calls for the statutory 39-hour work week to be reduced to 35 hours over the next five years "while guaranteeing salaries". The aim is to create more jobs for the record 3.5m jobless.

The size of Mr Jospin's primary victory makes it highly unlikely that any dissident Socialist candidate will emerge. But there remains the electorally critical question of whether Radical, a leftwing party traditionally allied to the Socialists and brought to prominence by Mr Bernard Tapie, the maverick businessman, will now field his own candidate.

Radical leaders dislike Mr Jospin, who had warned the Socialists they would "pay dear" for a political alliance with the controversial Mr Tapie. But Radical leaders modified their stance late last week as Mr Jospin's primary prospects improved.

In his victory speech, Mr Jospin got the biggest roar of approval when he lambasted Mr Balladur's evident desire as the prime ministerial frontrunner to avoid debate as much as possible. "Edouard Balladur will have to learn what an election campaign is in a democratic country," said Mr Jospin. Mr Balladur has said he is only willing to debate with an opponent after the first round of voting on April 23 and before the final two-man runoff vote on May 7.

The main challenge for Mr Jospin is to be second on April 23 out of some 10 other candidates, and so ensure his place in the runoff. At the moment, Mr Jacques Chirac, the Gaullist mayor of Paris, is running second to Mr Balladur in the polls.

THE LEX COLUMN**Cracking the City club**

Big Bang in 1986 swept away many of the City's club practices. It opened up London's financial markets to new competitors with deep pockets and prompted an industry shake-up. But the job was only partly done. Anti-trust practices remain. Pressure to abolish these could bring further industry restructuring in its wake.

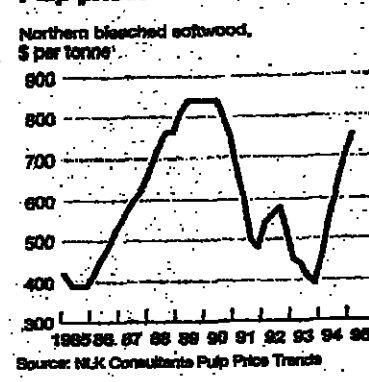
Last week brought the two most contentious issues into focus. First, news leaked of the Office of Fair Trading's intention to refer the decades-old system of equity underwriting to the Monopolies and Mergers Commission on the grounds that companies are being over-charged for raising capital. Then a report commissioned by the stock exchange and Life criticised the lack of transparency in market making, supporting an earlier OFT report.

Vested interests will no doubt try to block change. Merchant banks such as Schroders will seek to preserve underwriting fees and market makers such as Smith New Court will fight against transparency in equity trading.

But the coalition for change is mounting. The OFT's initiatives are backed by the Treasury which believes that more competition would benefit companies and investors while enhancing the City's position as a financial centre. Meanwhile, institutional investors are disbanding themselves from the underwriting system and turning against at least some of the market makers' privileges.

The attack on underwriting practices most exposes those merchant banks which do not have their own broking arms. Of the flat 2 per cent fee charged for rights issues and new issues, the banks receive a quarter while assuming virtually no risk. Opening up the process would allow integrated houses and stand-alone brokers to compete for this revenue stream. The winners are likely to be those who know how to price risk and distribute stock. If new competitors manage to elbow their way into raising equity for companies, the stand-alone banks would find their current franchise seriously damaged. The case for banks such as Schroders and Lazards acquiring distribution arms such as Smith New Court and Cazenove would increase.

Similarly, a drive to transparency in equity trading would undermine the franchise held by the big market makers. Profits would be under pressure because the market insight they obtain from handling the largest deals would become public property. Ultimately, London's quote-driven market

Pulp prices

could be replaced by an order-driven one - a system with which foreign houses are more familiar.

The Bank of England's plans to modernise the gilt market could have similar effects. Introducing "open repos", "stripping facilities" and other US-style practices would allow complicated arbitrage plays between different bonds and currencies. But only those with derivatives know-how and international reach would be able to take full part.

As with Big Bang, rewriting the market's rules will provoke an industry shake-up. Aggressive competitors - mainly integrated US investment banks but also continental banks such as Swiss Bank Corporation - will find it easier to break into the market. Establishment firms will need to adapt by developing or acquiring new skills, particularly in trading and derivatives. Last year's S G Warburg/Morgan Stanley talks may have failed. But the trend towards the creation of integrated global houses will continue.

German accounting

The reputation of the big banks is not the only casualty of the stream of corporate debacles in Germany. The image of German accounting, once a by-word for conservatism, has also taken a knock. This is evident from a glance at the accounts of Klöckner-Humboldt-Deutz, the engineering group rescued last week. The figures for both 1992 and 1993 provide a grossly misleading picture of a company which, it is now known, was already in serious difficulties at that time. For both years, the company reported a small pre-tax profit. This was only possible because the company made use of a variety of techniques to inflate reported earnings, chiefly the release of provisions and the use of extraordinary and exceptional credits to offset the deteriorating operating position.

The story is similar at Metallgesellschaft, which first reported a pre-tax loss of DM347m in the year to September 1993. After the group's trading problems in oil futures came to light, the loss was revised up to DM1.9bn. The adjustment reflected a sharp downwards revision of the group's operating performance, as well as losses arising from oil trading.

The implication is that German accounts will provide a flattering picture of a company's health when that company is doing badly. Profits and assets will be understated only when a company is doing well. This is not comforting for investors in the German equity market. Those German companies which wish to be taken seriously by international investors should follow Daimler-Benz's lead and publish their accounts under US rules.

European paper

The rapid rise of pulp prices during the past year has been astonishing primarily for its steepness. From a low of just \$350 at the end of 1993, contract prices for a tonne of pulp have reached \$825. Asian spot prices have pierced the \$1,000 barrier. Strong economic growth has generated huge demand for paper products while little new capacity has come on stream.

However, the bonanza has not benefited all paper and pulp companies equally. The integrated manufacturers, found primarily in Scandinavia, have profited most. Those companies forced to buy market pulp have been squeezed between rapidly rising raw material costs and paper prices that have increased more slowly. Since the beginning of 1992, Scandinavian stocks such as MoDo and Repola have strongly outperformed less integrated groups such as Italy's Cartiere Burgo and Arjo Wiggins Appleton.

In spite of such outperformance, the Scandinavians could still be undervalued. Their price/earnings ratios are half those at the last peak. Potential investors may be scared off by the horrific losses they accumulated during the last recession. However, the recent wave of acquisitions suggests the industry will primarily invest its huge cash flows in building market share through acquisitions rather than capacity. That should ensure the next downturn is less severe than the last.

UK gilts

Continued from Page 1

the momentum towards further fundamental structural change. A repo mechanism will allow all market participants to take short positions, which entails selling gilts they do not own, and enable them to borrow cash against gilt collateral and so finance investments in gilts. The Bank says that will stimulate interest from international investors who are already familiar with the mechanism in other leading securities markets, so reducing borrowing costs.

But the final decision on that and other reforms rests with the Treasury and depends crucially on tax changes under consideration by the Inland Revenue.

The Bank is also pushing for the introduction of coupon-stripping facilities, which would allow new types of instruments to be created by separating coupons - a certificate detachable from a bond to be exchanged for dividends or interest payments - from the principal of a bond.

Such a system, which exists in the US, French and Canadian government bond markets, should also cut borrowing costs. The Bank thinks that stripping could be put into place as early as next year.

The Treasury is also thought to be close to recommending a more structured system of regular auctions along US lines.

Russia to consider private pension law

By Norma Cohen, Investments Correspondent, in London

Russia's parliament is set to consider the country's first private pensions system in new legislation expected to be introduced within a fortnight.

The measure, awaiting its first reading in the Duma, the lower house of the Russian parliament, will provide the first regulated framework for investment in a country where confidence in long-term savings is low, not least because of a series of financial scandals.

It will specify that approved assets be selected "on the principles of reliability, security, liquidity, profitability and diversification".

It is expected that pension funds initially would invest almost exclusively in treasury bills, although as securities markets evolve, investment in equities would expand. The pensions legislation would contribute to the growth of Russia's fledgling domestic capital market.

The Russian legislation relies on advice from UK experts for whom finance was provided by the British government's "Know-How" fund for Russia.

Advising the Russians has

been Callund Consulting, a UK-based firm which also advised the Chilean government on its novel private pensions legislation, as well as the UK Government's Department of Social Security, and the law firm Nabarro Nathanson.

Russia would join several other east European states which are considering establishing private pension plans to augment state social security benefits that have been badly eroded by inflation and undermined by the changes which have followed the overthrow of communism.

Private pensions are intended to supplement the basic monthly Russian state pension which was raised by 90 per cent to R54,000 last week - enough to buy roughly 130 Moscow metro tokens.

However, the legislation would provide no fiscal incentives in the form of tax advantages to either individuals or employers who contribute. "We feel that in common with practice internationally, some form of fiscal incentive would be desirable," said Mr David Callund, senior partner at Callund and Co.

A rising tsar in Moscow, Page 12

Allies' hopes for closer European union

Continued from Page 1

European Court of Justice. A senior EU diplomat said: "We are not sympathetic toward the UK line on Europe, because that would put us completely at the

margins of the negotiations. We are counting on a change of government." A second EU diplomat described the present UK policy towards Europe as unsustainable. British officials caution that the UK negotiating position for

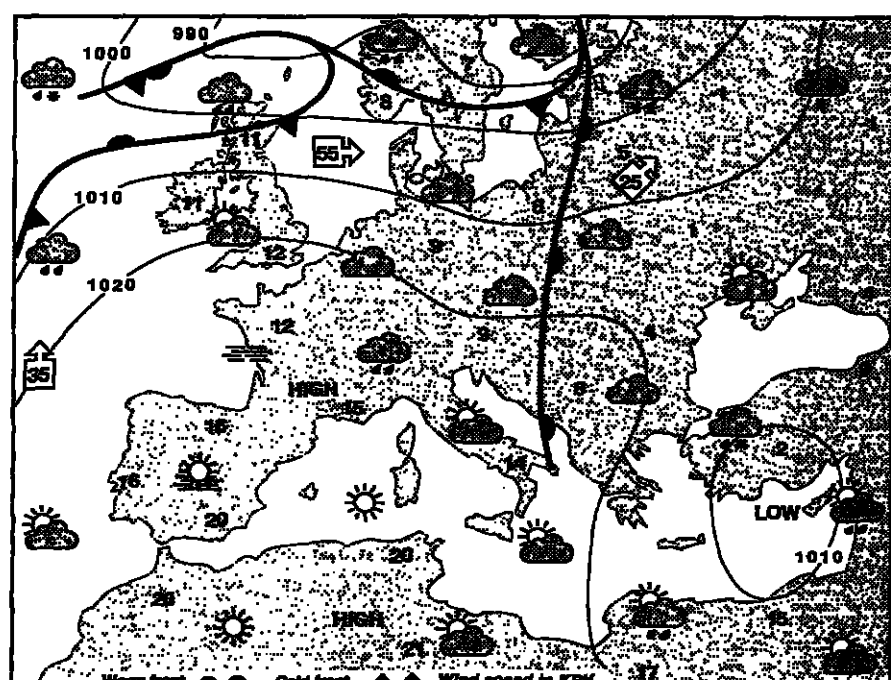
1996 is still being drawn up in the Cabinet, and point to strong cards Mr Major will play on defence, foreign policy, fraud and subsidiarity - the principle of devolving EU decision-making to the lowest appropriate level.

FT WEATHER GUIDE**Europe today**

Mild and moist air will be drawn into western and central Europe in the wake of a warm front. Most areas will be cloudy with drizzle and persistent fog is possible. However, England and Ireland will have sunny spells and temperatures between 9C and 14C. A strong area of high pressure will bring plenty of sun to southern Europe. South-east Europe will become unsettled as an active depression crosses the eastern Mediterranean. Most of Scotland and southern Norway will be rainy and windy because of a series of low pressure areas. Southern Sweden will have occasional breaks in the cloud and unseasonably high temperatures.

Five-day forecast

High pressure will weaken over southern Europe allowing depressions to start to influence western and central Europe. As a result, there will be frequent outbreaks of rain or showers. Some showers will be wintry later in the week. From Thursday, northerly breezes will draw colder air south causing a significant fall in snow levels. South-east Europe will become milder and rather sunny.



Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

TODAY'S TEMPERATURES

| | | | | | | | | | | | | | | |
|-----------|--------|----|--------------|--------|----|--------------|--------|----|-------------|--------|----|-----------|--------|----|
| Abu Dhabi | sun | 27 | Beijing | sun | 4 | Casablanca | sun | 18 | Madrid | hazy | 18 | Rangoon | sun | 33 |
| Accra | sun | 27 | Belfast | cloudy | 11 | Cebu | cloudy | 11 | Manila | sun | 27 | Reykjavik | sun | 4 |
| Algiers | sun | 18 | Berlin | cloudy | 8 | Colon | cloudy | 18 | Manchester | sun | 18 | Rio | cloudy | 26 |
| Amsterdam | cloudy | 11 | Bombay | cloudy | 22 | Copenhagen | cloudy | 10 | Mexico City | cloudy | 14 | Rome | sun | 15 |
| Athens | sun | 10 | Buenos Aires | cloudy | 10 | Dakar | cloudy | 22 | Moscow | sun | 12 | Sao Paulo | sun | 17 |
| Bahia | sun | 24 | Calcutta | cloudy | 28 | Dallas | sun | 17 | Mumbai | sun | 27 | Seoul | sun | 2 |
| Bangkok | sun | 33 | Chengdu | cloudy | 8 | Dhaka | sun | 24 | Shanghai | sun | 18 | Singapore | rain | 27 |
| Barcelona | sun | 16 | Chicago | cloudy | 16 | Hankow | sun | 28 | Shenzhen | sun | 18 | Taipei | cloudy | 8 |
| | | | Colombo | cloudy | 28 | Hong Kong | sun | 27 | Tokyo | sun | 18 | Tientsin | cloudy | 18 |
| | | | Dublin | sun | 12 | Kobe | sun | 27 | Urumqi | sun | 10 | Yokohama | cloudy | 18 |
| | | | Havana | sun | 24 | Kuala Lumpur | sun | 27 | | | | | | |
| | | | Jakarta | sun | 28 | Lima | sun | 27 | | | | | | |
| | | | Johannesburg | sun | 24 | Lisbon | sun | 18 | | | | | | |
| | | | Khartoum | sun | 28 | London | cloudy | 10 | | | | | | |
| | | | Kuwait | sun | 28 | Luxembourg | cloudy | 10 | | | | | | |
| | | | Lagos | sun | 28 | Madrid | cloudy | 10 | | | | | | |
| | | | Las Vegas | sun | 22 | Manila | cloudy | 10 | | | | | | |
| | | | London | cloudy | 10 | Mexico City | cloudy | 14 | | | | | | |
| | | | Lyon | cloudy | 10 | Moscow | sun | 12 | | | | | | |
| | | | Madrid | cloudy | 10 | Mumbai | sun | 27 | | | | | | |
| | | | | | | Nairobi | sun | 27 | | | | | | |
| | | | | | | Rangoon | sun | 33 | | | | | | |
| | | | | | | Reykjavik | sun | 4 | | | | | | |
| | | | | | | Rio | cloudy | 26 | | | | | | |
| | | | | | | Rome | sun | 15 | | | | | | |
| | | | | | | Sao Paulo | sun | 17 | | | | | | |
| | | | | | | Seoul | sun | 2 | | | | | | |
| | | | | | | Singapore | rain | 27 | | | | | | |
| | | | | | | Taipei | cloudy | 8 | | | | | | |
| | | | | | | Tientsin | cloudy | 18 | | | | | | |
| | | | | | | Urumqi | sun | 10 | | | | | | |
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Monday February 6 1995

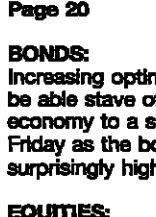
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MARKETS THIS WEEK



STEFANIE FLANDERS

ECONOMICS NOTEBOOK
In the days following the Mexican devaluation, President Ernesto Zedillo was pressured by outside investors to include more rapid privatisation in his new economic programme. In similar fashion, a recent string of privatisation policy reversals in Hungary have stoked fears that it will be the next emerging market to hit the rails. Page 20



BROWEN MADDOX

GLOBAL INVESTOR
There are good short term reasons why European consumer companies are performing well. But the long-term performance depends partly on a more profound liberalisation of European markets than has yet occurred. Last week's interest rate rises in the UK and US dampened some enthusiasm for consumer stocks. Page 20

BONDS
Increasing optimism that the Federal Reserve will be able to stave off inflation and steer the US economy to a soft landing reached a peak on Friday as the bond market soared on news of a surprisingly high January jobs rate. Page 22

EQUITIES
In New York, investors will be watching this week to see if Friday's soaring market will prove a momentary surge or the beginning of bullish times. In London, the long-heralded rise in interest rates was taken without serious distress. Page 24

EMERGING MARKETS
In Pakistan, three months of negative sentiment, caused by domestic concerns over politics and the country's economic performance, have not been helped by the Latin American situation. Page 23

CURRENCIES
While the dollar finished last week rising, sterling was falling. Markets will be looking this week to see whether or not those movements constitute fresh trends. Page 23

COMMODITIES
Natural rubber producers and consumers meet in Geneva this week in a third attempt to negotiate a new price stabilising pact. Page 20

INTERNATIONAL COMPANIES
Union Bank of Switzerland has acknowledged uncertainty over the legality of some of its actions during the run-up to a controversial shareholders' meeting last November. Page 19

UK COMPANIES
Advanced RISC Machines, the UK microprocessor design group, has reached a technology licensing pact with the semiconductor division of Digital Equipment, one of the world's largest computer manufacturers. Page 18

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German savings group names sell-off adviser

By Nicholas Denton in London and Michael Lindemann in Bonn

Deutsche Postbank, Germany's largest savings institution, has taken a first step towards the private sector with the appointment of Salomon Brothers as financial adviser.

Postbank named Union Bank of Switzerland, the Swiss bank, and Vereinigte Postversicherung, the German insurance company, as possible buyers of small stakes.

It said UBS was advising on Postbank's expansion into money market and equity funds and Vereinigte Post-

versicherung was assisting in the development of life insurance products. "We could imagine that our co-operation will lead to them taking a stake [in Postbank]," a spokesman said.

The privatisation of Postbank, which was spun off from the German post office and incorporated in January, will follow that of Deutsche Telekom, the telecommunications service.

The sale will be one of Germany's largest privatisations, though smaller than that of the telecoms company, which is set for flotation in 1996.

Postbank, which operates 24.1m deposit accounts with a total of

DM49.9bn (\$32.6bn) on deposit, is expected to command a premium over its equity capital of DM4bn. The government has earmarked proceeds from privatisation for the unfunded pensions obligations of the three successor companies to the post office. Salomon has been working with Postbank since last year but government confirmation of its role and the privatisation strategy only came with Postbank's establishment as an independent company.

Postbank and its advisers are expected to have discussions with potential investors in the first half of this year with a view to offering strategic stakes over the

next two years. The bank intends to build ties with other financial institutions that can help it expand the range of products it offers through its 20,000 outlets in post offices. Equity links would cement the relationships.

The flotation is expected to take place in 1997 or 1998, Postbank said it needed time to get its balance sheet into order.

The appointment of Salomon as adviser does not preclude the designation of another investment bank as co-ordinator on the eventual issue, Postbank said.

The law breaking up the German post office into three parts specifies that the

government will hold on to 25.1 per cent of Postbank until the beginning of 1999. Until the beginning of this year - when Deutsche Telekom, Postbank and Deutsche Post (formerly Postdienst) became joint stock companies - the only banking business Postbank was allowed to do was to offer clients savings books.

In 1991 Germany's commercial banks began putting pressure on the post ministry to prevent Postbank branching out into other financial products. They did not let up until last year when the new postal reform law finally settled the matter in favour of Postbank.

UBS doubts, Page 19

Agnelli letter tells of a healthier outlook for Italian carmaker, writes Andrew Hill

When Mr Gianni Agnelli, chairman of Fiat, tells Italy he has some good news, the whole country smiles in anticipation.

Last Thursday, smiles broke into grins when Mr Agnelli announced in his traditional letter to shareholders - a sort of industrial state-of-the-nation address - that initial estimates of Fiat's performance in 1994 were better than anyone outside the company had expected.

The 1994 figures are indeed impressive. At a pre-tax level, the group is set to achieve a £3,000bn (\$1.85bn) turnaround, converting a loss of £1,384bn in 1993 into projected profits of £1,750bn before tax for 1994.

At the same time Fiat has cut its net debt to £2,200bn, less than half its level a year previously. Analysts had been gloomed to expect good news, but not this good.

Some even believe Fiat has stored away some extra profit against the next cyclical downturn. Forecasts for Fiat's 1995 pre-tax profits were promptly increased to more than £4,000bn.

The last time the Turin-based group achieved such results was in the late 1980s. In 1990, however Fiat employed more than 300,000 people and had only just begun to think about updating its ageing range of cars. In 1993, Fiat is well on the way to achieving its aim of renewing the model range completely, having been canny enough to start the process with the popular Punto model. It now employs fewer than 250,000 people, and, more importantly, is winning its battle to persuade them to accept more flexible working practices.

The transformation was not achieved by management alone. There was a marked recovery of the car market during 1994 (although, as Mr Agnelli pointed out in his letter, it was not as marked as the previous year's decline). Fiat has also benefited from devaluation of the lira in 1992 and the currency's subsequent weakness, which has helped the group pursue an aggressive export drive and push up its share of the protected Italian car market to more than 50 per cent.

Meanwhile, Italian government aid has softened the transition to modern working practices. The Punto plant in Melfi, a laboratory for more flexible working, was built with the promise of state aid, and a government deal helped Fiat soften the blow of redundancies and temporary layoffs last year.

But the improved 1994 performance is also a reward for aggressive management by Mr Agnelli, Mr Cesare Romiti, group chief executive, and their colleagues, particularly Mr Giorgio Garuzzo and Mr Paolo Cambarella in the dominant automotive sector. Mr Agnelli identified four decisions, taken at the low-point of Fiat's fortunes, as fundamental to the recovery:

- to press ahead with a heavy investment programme;
- to bring down the company's "break-even" production level in line with the exceptionally low demand of 1993;
- to restructure the group to reduce costs; and
- to seek new funds via the complex £5,000bn capital-raising and disposal package announced in September 1993.

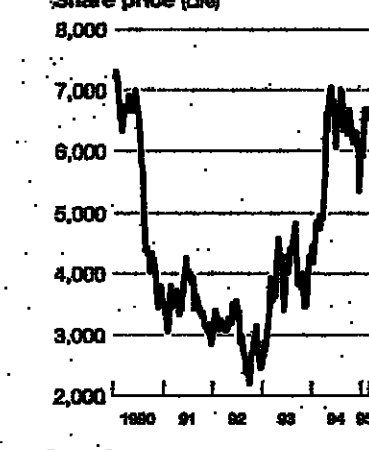
These measures have worked. But what happens in the next

Cheer from Fiat heralds advent of la dolce vita

Turnover 54,556 65,000
Operating cash flow 2,017 5,500
Net debt 5,247 2,200
Investments 6,659 4,600
Research and development 2,246 1,900
Pre-tax profit (loss) (1,384) approx 1,750
Employees 280,500 248,000

Source: Fiat

Share price (Lira)



Source: Datastream



Gianni Agnelli

downturn will be the real test of management's nerve.

The worst case expected recession in the motor vehicle industry has dispelled investors' illusions about the importance of Fiat's diversified businesses, which were partly intended as defence against a slump in the core operations.

In 1994, sales from Fiat Auto, industrial vehicles (Iveco), and agricultural and construction machinery (New Holland) should account for 75 per cent of overall turnover, compared with just under 70 per cent in 1993. Dependence on the automotive market is even more notable if subsidiaries such as Teksid (the metals group), and Magneti Marelli

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Thorn to axe chain of electrical shops in UK

By David Wighton in London

Thorn EMI, the UK music and rentals group, is expected to announce that it is axing its Rumbelows electricals chain when it reports its third quarter results tomorrow.

After nearly a decade of losses, Thorn is expected to reveal plans to rebrand most of the 390 shops and close the rest.

Analysts predicted that Thorn's shares would be boosted by a decision to take action on Rumbelows, which is estimated to be losing more than £10m (\$15.6m) a year. The shares rose 32p to £10.50 last week on rumours that Thorn would close or sell the chain.

The group has been struggling to turn Rumbelows around for more than 10 years. In 1986 its television rental accounts were transferred to Thorn's Radio Rentals chain with the loss of 650 jobs. In 1992, after Rumbelows had lost more than £50m in the previous three years, it was announced that the then 450 shops would be converted into rental outlets.

With the worsening electrical retailing market undermining its efforts to find a buyer for the chain, Thorn has been experimenting with new formats.

Last year, it introduced a UK version of Fona, its Danish chain television and hi-fi shops. It has also piloted a format called Crazy George's, an electricals and furniture chain, modelled on its successful Rent-A-Center chain in the US.

Before costs relating to the restructuring analysis are predicting that Thorn's nine-month profits will be up from £251.1m to around £300m.

This week: Company news

US COMPANIES

Goodyear keeps a firm grip on profit margins

Goodyear on Wednesday is expected to cap a strong year with a further revenue increase in the final quarter of around 4 per cent. The price rises implemented in the US last October are expected to have offset most of the effects of higher raw material prices, enabling the company to maintain operating profit margins at around 12 per cent.

Earnings for the final quarter could come in as high as 90 cents a share, up from 76 cents a share the year before. This would put full-year earnings at \$3.75, up 16 per cent from 1993.

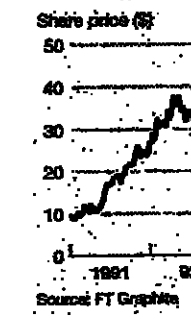
Brewer Anheuser-Busch and soft drinks company PepsiCo are both expected to report record annual results as the US corporate reporting season draws to a close. With its fortunes closely tied to the mature US beer market, the St Louis-based producer of Budweiser will record sluggish sales growth overall. However, a continuing shift towards higher-margin premium brands, together with share repurchases, should lift Anheuser-Busch's earnings to around 67 cents in the final quarter, up from 62 cents a year before. This would put full-year earnings per share at \$3.87, 9 per cent up on 1993.

PepsiCo, meanwhile, is expected to see a 10 per cent advance in earnings per share for the year, to around \$2.20, on the back of growth in the beverage and snacks businesses both in the US and internationally. Better profit margins in these two businesses, which account for nearly two-thirds of sales, will be offset by weaker growth from the restaurant side. Pizza Hut, while continuing to register modest revenue growth, is likely to see a further erosion in margins in the competitive take-out market.

Overall, PepsiCo is expected to register earnings of 82 cents a share for the final quarter, up from 55 cents a year before.

Also tomorrow, 1994 figures from

Goodyear Tire



Source: FT Graphika

Allied Signal

should reflect strong sales to motor manufacturers and the continuing productivity gains promised by chief executive Mr Lawrence Bossidy. Double-digit earnings per share gains for the quarter and year as a whole are expected on the back of revenue growth of around 5 per cent. Earnings could reach 70 cents for the quarter and \$2.66 for the year as a whole.

Emerson Electric, also expected to report on Tuesday, has already forecast sales growth of 13 per cent and earnings per share growth of 15 per cent for the latest quarter, the first of its financial year. The growth, partly from acquisitions, will lift earnings per share to a record 51 cents for the quarter.

The poor conditions in the US property/casualty insurance market will continue to cast a shadow over the results of Aetna, the biggest quoted US insurer, which is due to report on Wednesday. Weak margins from commercial lines of business, and environmental liabilities reported in the middle of last year, will result in a decline in full-year earnings per share to around \$4.40, from \$5.30 a year before. Final quarter earnings are expected to reach \$1.40 a share.

Earnings from Allstate will reflect a different blight on the insurance industry: big catastrophe losses, resulting last year from the Northridge earthquake. A better final quarter, for which the company is expected to report earnings of 60-65 cents a share, will leave it with full-year earnings of under a dollar, compared with \$2.67 in 1993.

OTHER COMPANIES

Boost to Ericsson from mobile phones

Ericsson, the Swedish telecommunications group is expected to unveil profits of around SEK5.5bn (\$740m) when it reports its 1994 figures on Thursday. The result would be more than 70 per cent higher than 1993's SEK3.1bn and reflects surging sales of mobile phone equipment, where Ericsson is the world leader. Analysts expect the group to maintain its momentum in 1995 and are already pencilling in profits of around SEK7.4bn.

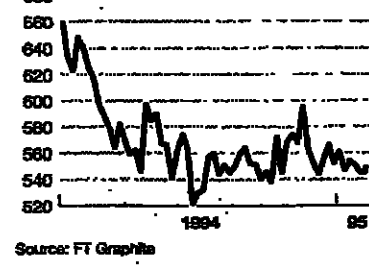
Metallgesellschaft will try to show itself as a normal company again this week and talk about current business instead of past disasters. Having started its legal battle against former directors over the US oil trading losses which nearly bankrupted it, the German company will describe at a press conference tomorrow how its metal, chemical and trading operations are faring. It has forecast operating profits of more than DM100m (\$65.3m) for the financial year to September 30, 1995 after the deep red ink of 1993-94.

British Airways: The international carrier is expected today to announce improved third-quarter pre-tax profits of £70m to £92m (\$143.5m), against £65m last time. For the first nine months to December 31 this spread will bring profits to £411m-£433m, from £300m.

British Sky Broadcasting: Analysts expect the UK satellite television

Lloyds Bank

Share price (pence)



Source: FT Graphika

company to make pre-tax profits of up to £100m (\$156m) in its first results tomorrow since flotation. The results follow last week's announcement of an alliance with Reuters, which industry sources reckon could mean medium-term cost savings for BSkyB of £10m on satellite usage contracts. In June the company announced a continuing rise in both subscribers and profits.

Lloyds: The UK clearing bank is expected on Friday to report pre-tax profits of about £1.3bn (\$2.02bn), compared with £1.03bn last year, raising earnings per share to about 62p, against 50.8p. But a fall in operating revenue is expected because of weak consumer demand. Lloyds wants to expand its share of financial services by buying Cheltenham & Gloucester Building Society for £1.8bn. C&G's results today will give a clearer idea of the premium to net asset value Lloyds will pay this autumn.

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COMPANIES AND FINANCE

ARM in licensing pact with Digital Equipment

By Louise Kehoe

Advanced RISC Machines, the British microprocessor design group, has reached a technology licensing pact with the semiconductor division of Digital Equipment, one of the world's largest computer manufacturers.

The companies are jointly developing a range of "Strong-arm" microprocessors that combine Digital's high performance semiconductor technology with ARM's expertise in low power consumption chips. Digital will manufacture the chips at its new semiconductor plant in Hudson, Massachusetts.

For ARM, which has previously licensed its chip designs to several US and Asian semiconductor manufacturers, the new partnership represents an opportunity to create chips with "performance above that of most computer workstations

in a device that can be powered by a standard torch battery," said Robin Saxby, ARM managing director and chief executive.

The combination of high performance and low power could be a breakthrough that propels ARM chips into emerging high volume markets, such as the next generation of personal digital assistants, interactive cable TV set-top boxes and video games, industry analysts said.

"This technology will enable very advanced portable devices with better handwriting recognition and perhaps voice recognition," said Mr Saxby.

The agreement broadens market opportunities for both companies. For Digital, which is struggling to return to profitability after heavy losses, the agreement could boost efforts to expand semiconductor sales. Digital has invested heavily in its new chip plant and needs

high volume products to defray the costs.

Digital will be in full scale production of the Strong-arm chips in the first half of 1998, said Mr Ed Caldwell, general manager of Digital's semiconductor division.

The chips developed under the agreement will be sold by Digital and the technology will also be available for licensing to other semiconductor manufacturers, Mr Saxby said.

Prospective customers for the Strong-arm chip include Apple Computer, an investor in ARM that uses an ARM-designed microprocessor in its Newton personal digital assistant.

"Apple's Newton engineering team has been working closely with Digital semiconductor and ARM in defining the first Strong-arm microprocessor," said Shane Robinson, general manager of Apple's Personal Interactive Electronics side.

Rank chief may step down three years early

By David Wighton

The Rank Organisation yesterday declined to comment on reports that Mr Michael Gifford, its chief executive for the past 11 years, is to step down from the leisure group within months.

It is thought that Rank will announce at this month's annual meeting that Mr Gifford, 59, is planning to retire from the group three years early.

The move would come at an important time for Rank, which last month raised \$260m from the sale of Rank Xerox.

The disposal, the terms of which disappointed the City, will reduce the debt Rank took on with the badly timed acquisition of Mecca in 1990.

Management changes, including the imminent arrival of Sir Denis Henderson, former head of ICI, as chairman, will increase expectations that Rank may step up its disposal programme.

Mr Gifford joined Rank in 1983 from Cadbury Schweppes where he was finance director. A tough and sometimes abrasive accountant, Mr Gifford was credited with turning the company around in the 1980s but has had a more mixed press from the City in recent years.

It is thought that Mr Gifford wants to leave before the official retirement age of 62 for personal reasons.

In November, Mr Gifford's basic salary was raised from \$333,000 to \$400,000.

The dilemma of what's in the basket

Philip Coggan unravels the mysteries of the programme trade

Imagine that your local supermarket manager calls early on Saturday morning. "There's a special offer down the store today, Mr Smith," he says. "I've got a trolley full of miscellaneous goods worth £50. Let me know by 9.30 what you're willing to bid for it."

That is roughly the dilemma faced by a marketmaker when asked to execute a programme, or portfolio, trade by a fund manager or insurance company. In the UK, it is estimated that roughly \$200m worth of programme trades take place each year, on some days they dominate market activity.

Under a programme trade, the marketmaker is offered a "basket" of at least 20 stocks without being given a precise breakdown of the companies within it. It is as if a consumer were asked to buy the contents of a shopping trolley without knowing whether they were baked beans or caviar.

Some information will be provided: for example, the breakdown by industry sector or the proportion of stocks that are components of the FT-SE 100. But within half an hour or so the marketmaker will be expected to quote a price for the basket. It can be a high-risk business.

Programme trading has had a controversial history, which is why the term portfolio trading is sometimes preferred today.

At the time of the 1987 crash, programmes were blamed by many in the US for worsening the crisis. Criticism focused on a form of programme trading known as index arbitrage, where investors buy a basket of stocks and

sell the index future (or vice versa) to take advantage of price differentials.

The fear was that, in volatile markets, computer-driven arbitrage trades could generate an escalating spiral of sales.

Nowadays, programme trades, particularly in the UK, are not normally concerned with index arbitrage but with asset allocation. A fund manager might, for example, have made a decision to move out of shares and into bonds, or vice versa; or a indexed manager might need to buy all the constituents of an index at a set time in order to set up a consistent basis for performance measurement.

The marketmaker may be asked to buy or sell a basket of stocks, or a combination of the two. Since such transactions can be substantial - a recent UK deal was reported to be worth about \$350m - the marketmaker is obviously taking a substantial risk that share prices will move against it before it can sell (or buy) the relevant stock.

That risk means the marketmaker will buy the basket at a discount, or sell shares at a premium, depending on the customer's needs. Even so, the deal should work out cheaper for the fund manager than carrying out a long series of individual trades.

According to Mr Gifford, executive director of the equities division at Goldman Sachs in London, "when a marketmaker is asked to bid on a diversified portfolio, the risk will be a lot lower and the cost cheaper than having to price a series of

individual stocks. And if the portfolio is closely correlated with the market, I can hedge the exposure via futures and options."

Fund managers who fight shy of the cost of a programme trade with a marketmaker might choose instead to do the deal on an agency basis, with the securities house acting as a broker. The securities house would then simply take a commission which, on a large deal, would be a fraction of 1 per cent.

However, an agency deal will take a few days to work its way through the market. That leaves the fund manager exposed to the risk of a general market rise or fall, or to changes in individual stock prices caused by the scale of his trades.

In the end, the cost of an agency deal, once price movements are accounted for, could work out higher than the alternative of letting the marketmaker assume the risk.

If the marketmaker does accept the trade as a principal, it may have to work fast. Stock Exchange rules allow only 90 minutes before details of the initial trade are available on screen, and then only when the trades are three times normal market size. Even that delay was recently called into question by a London School of Economics study sponsored by the Stock Exchange.

In certain circumstances, programme trades can be "protected", meaning that the marketmaker does not have to reveal the details until the end of the day. However, Mr Reddy says the rules in the UK, unlike in the US, make life more difficult for the market-

maker. One problem is the "whole notion of having to print the trade. As soon as you do so, it's akin to the whole market knowing your book." That knowledge in the hands of other traders may drive prices against the marketmaker.

Given the competition for programme trades, some marketmakers feel that the risk of doing deals is not fully reflected in the returns they receive. But as programme trading is a service demanded by many clients, marketmakers will continue to provide it.

There seems little doubt that the use of programme trading, which started in the US, is growing steadily in London and the rest of the world. One reason is the structure of the industry.

"When you get managers handling many accounts, if they do change their views on allocation they want to get the same price at the same time for all the clients," says Mr George Gray, head of the international portfolio trading unit at UBS in London. "A programme trade allows them to do that efficiently and treat clients equally."

Another cause may simply be acceptance of the technique as the stigma of the 1987 crash fades.

"As fund managers are becoming more familiar with the uses of portfolio trading they are applying the same techniques internationally," says Mr Jack Tracy, executive director of Morgan Stanley International. "New funds are starting to use portfolio trades."

Lowndes buys marine broker

By Ralph Atkins, Insurance Correspondent

Lowndes Lambert, the London-based insurance broker, is to acquire Godfrey Merritt Robertson, the marine "protection and indemnity" broker, for an initial cash consideration of £2m.

GMR is one of the largest brokers in the UK P and I market, by which shipowners have traditionally covered themselves against risks. Lowndes said the addition of GMR

would strengthen the group's marine hull business.

Lowndes' marine division already has a significant book of P and I business. "With recent rises in P and I premium rates shipowners are increasingly turning to the specialist brokers," said Mr Richard Shaw, chairman of Lowndes Lambert.

Lowndes said that GMR, currently owned by its executive directors, was only established in December 1993 so meaningful profit figures are not available.

The brokerage income of the company is estimated at £3m on an annualised basis.

The consideration is adjustable upwards if certain income and profit criteria are met, subject to an overall maximum of £10m. The additional amount will be satisfied by a mixture of loan notes and shares payable over the next seven years.

Three of GMR's executive directors, Mr Malcolm Godfrey, Ian Robertson and David Merritt, will join the board of Lowndes Lambert Marine.

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NEWS DIGEST

Inoco falls sharply to £853,000

Despite a sharp increase from \$259,000 to £1.33m on the sale of investment properties, Inoco, the USM-quoted property group, suffered a fall in pre-tax profits to \$263,000 in 1994, against \$2.51m.

Inoco said losses from marketable securities - the group began trading last January - detracted from good results elsewhere. Trading however, improved towards the end of the year.

Net rental income was little changed at \$9.78m (\$9.97m), but earnings dipped from 1.19p

to 0.41p. No dividends have been paid since 1989.

Vaux trading mixed

Sir Paul Nicholson, chairman of Vaux Group, said that the highest level of business confidence for five years was helping trading at its Swallow Hotels chain.

Speaking at the Sunderland-based group's annual meeting, Sir Paul said that sales at Swallow were up 11 per cent in the first 16 weeks of the current year, with occupancies up 8.4 per cent to 82.1 per cent and profits ahead 30 per cent year-on-year.

The brewing and pub side, however, experienced "mixed fortunes". Following a "very poor" January, overall total beer sales fell some 3 per cent

on last year. "We are concerned about current trading," Sir Paul added.

In contrast, Eldridge Pope, the Dorset-based pub operator and brewer, said its brewery was busier than in recent years reflecting wider distribution of its cask ales.

Mr Christopher Pope, chairman, told the AGM that current performance was in line with budget and ahead of last year. Wine sales were up at twice the national average, while food sales were ahead of competitors.

UK Waste buys

In its fourth acquisition since December, UK Waste, a subsidiary of Wessex Waste Management, the joint venture between Waste Management

International and Wessex Water, has acquired Clarfield Waste Paper in a deal valued at between £2m and £2.5m.

Clarfield, which recycles paper and board, has a customer base across the UK and continental Europe.

Mr Mike Wynne, UK Waste's managing director, said: "This acquisition will allow us to strengthen this field of activity [waste minimisation and recycling advice] and offer waste producers an integrated solution to their needs."

Shorco deal

Shorco Group Holdings, the plant hire company, is to acquire Lydney Containers Holdings for up to £1.7m, partly funded by a 1-for-3 rights issue at 90p per share.

Qualifying shareholders will be offered up to 1.56m new shares to raise £1.4m net of expenses, of which £1m will be paid to the vendors and the balance used to meet expenses and as working capital.

The vendors will also be entitled to loan notes of up to £700,000, depending on Lydney's profits for the next two years. Lydney made pre-tax profits of \$302,000 for the year to March 31 on turnover of \$3.09m. Net assets stood at \$476,000.

Carr's merger off

Carr's Milling Industries, the agribusiness, flour milling and baking group, has terminated discussions with NWF of Cheshire regarding its proposed merger offer.

CROSS BORDER M&A DEALS

| BIDDER/INVESTOR | TARGET | SECTOR | VALUE | COMMENT |
|--|----------------------------------|-----------------------|---------|-----------------------------|
| Axa (France) | National Mutual (Australia) | Insurance | \$338m | Big Asia-Pacific move |
| Delgely (UK) | Unit of Quaker Co (US) | Pet Food | \$422m | Buying European ops |
| WGA (Netherlands) | Wellington Insurance (Canada) | Insurance | \$65m | Further sector change |
| Mammon Group (US) | Units of Charter (UK) | Mining equipment | \$29.4m | Non-core disposals |
| Arco (US) | St James Oil & Gas (UK/Austria) | Oil & gas | \$22m | Clyde/OMV sell JV |
| Inchcape (UK) | Units of Timberland (US) | Clothing & footwear | \$15m | Part of wider agreement |
| Charles Church (UK)/Centrix Homes (US) | JV | Housebuilding | \$10m | Centrix gains UK foothold |
| Bowthorpe (UK) | Metrocorics (US) | Measuring instruments | \$9.8m | Profit-related element |
| Chamberlain Phillips (UK) | Knap (US) | Footwear | \$5.7m | First buy since refloat |
| Cox Communications (US) | European Channel Management (UK) | Broadcasting | \$5m | Joining BBC/Pearson venture |

This announcement appears as a matter of record only.

New Issue / February 6, 1995



U.S. \$500,000,000

The Korea Development Bank

(Incorporated in The Republic of Korea pursuant to The Korea Development Bank Act of 1953.)

8.65% Bonds Due January 26, 2000

CS First Boston

Salomon Brothers Inc

Deutsche Bank AG London
J.P. Morgan Securities Inc.Merrill Lynch & Co.
Nomura SecuritiesBank of Tokyo Capital Markets Limited
Citicorp Securities, Inc.BT Securities Corporation
Daiwa Bank (Capital Management) Limited

Daiwa Europe Limited

Fuji International Finance (HK) Limited

Goldman, Sachs & Co.

IBJ International plc

KDB Securities Co., Ltd.

Korea Associated Securities Inc.

Lehman Brothers

LTCB International Limited

Mitsubishi Finance International plc

Morgan Stanley & Co.

Nippon Credit International Ltd

Paribas Capital Markets

Sumitomo Trust International plc

UBS Limited

Westdeutsche Landesbank

Yamaichi International (Europe) Limited

Girozentrale

The activities of the Underwriters in connection with this transaction are jointly led by CS First Boston and Salomon Brothers Inc.

KKBC INTERNATIONAL LTD

US \$ 50,000,000 FLOATING RATE NOTES DUE 1995

Notice is hereby given that, in accordance with the provisions of the above mentioned Floating Rate Notes, the rate of interest for the six months period from February 3, 1995 to August 3, 1995 has been fixed at 7.15625% per annum.

The interest payable on August 3, 1995 will be US \$ 17,990.02 in respect of each US \$ 500,000 Note.

Agent Bank

BANQUE INTERNATIONALE
A LUXEMBOURG

CAISSE FRANCAISE DE DEVELOPPEMENT

US\$100,000,000 FLOATING RATE NOTES DUE 2003

Notice is hereby given that the Rate of Interest for the period February 6, 1995 to August 4, 1995 has been fixed at 6.4375% and that the interest payable on the relevant Interest Payment Date August 4, 1995, against Coupon No. 5 in respect of US\$3,000 nominal of the Notes will be US\$160.04 and in respect of US\$100,000 nominal of the Notes will be US\$3,200.87.

February 6, 1995, London
By: Citibank, N.A. (Issuer Services), Agent Bank

CITIBANK



Kia Motors Corporation

(Incorporated in the Republic of Korea with limited liability)

U.S.\$44,000,000 Floating Rate Notes due 2000

Notice is hereby given that the Rate of Interest for the interest period February 6, 1995 to August 7, 1995 has been fixed at 7.2775% and that the interest payable on the relevant Interest Payment Date August 7, 1995 against Coupon No.1 will be US\$3,679.18 in respect of US\$100,000 nominal of the Notes.

February 6, 1995, London
By: Citibank, N.A. (Issuer Services), Agent Bank

CITIBANK

INDEXIA Real-time

Technical Analysis

• Market Eye
• Market Eye Term
• Pages
• Tables (Options)

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INFORMATION: Shiller & Associates
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Rate Notes due 1998

For the interest period February 6, 1995 to February 28, 1998, the rate has been determined at 11.8125%.

The interest payable on the relevant interest date February 28, 1998 will be ECU 11,812.50 per ECU

100,000 in bearer form.
By: The Chase Manhattan Bank, N.A.
London, Agent Bank
February 6, 1995

CHASE

EUROPEAN INVESTMENT BANK

Sede: 100, Boulevard Konrad Adenauer - L-2450 LUXEMBOURG

Bond Loan BEI - PTE /93-98 - 12.5 per cent
Payment of the Coupon nr. 2

Notice is hereby given to the Bondholders that, as of 24th February 1995, the interest concerning the Coupon nr. 2 will be paid at the offices of BANCO ESPRITO SANTO E COMERCIAL DE LISBOA, S.A. - main paying agent - and at the offices of KREDIETBANK, S.A. - paying agent in Luxembourg - for the net amount of PTE 125.00.

European Investment Bank

Ireland

U.S.\$100,000,000

Private Placement Issue

Floating Rate Notes 1997/2000

(Coupon No. 20)

Pursuant to Note conditions, notice is hereby given that for the interest period 9th February, 1995 to 7th August, 1995 (282 days), an interest rate of 6% per cent. per annum will apply.

Amount per coupon (No. 20) = U.S. \$34,440.97
Payable on the 7th August, 1995



The Long-Term Credit Bank of Japan, Limited

London Branch

Agent Bank

U.S. \$100,000,000



General Electric Capital Corporation

Medium-Term Notes, Series B

Floating Rate Notes Due February 4, 2003

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from February 6, 1995 to August 4, 1995 the Notes will carry an interest rate of 6.4375% per annum. The interest payable on the relevant interest payment date, August 4, 1995 will be U.S. \$32.01 per U.S. \$1,000 Note, U.S. \$320.08 per U.S. \$10,000 Note, U.S. \$3,200.87 per U.S. \$100,000 Note.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank
February 6, 1995

CHASE

صكوك من الامم

INTERNATIONAL COMPANIES AND FINANCE

UBS admits doubts over legality of share actions

By Ian Rodger in Zurich

Union Bank of Switzerland has acknowledged uncertainty over the legality of some of its actions during the run-up to a controversial shareholders' meeting last November.

However, Mr Nikolaus Senn, the bank's chairman, denied in an interview in a Swiss newspaper last Saturday that the bank had consciously done anything illegal. And he rejected a call from Mr Martin Ebner, chairman of BK Vision, for action to be taken at UBS over the conduct of the proxy battle.

Meanwhile, BK Vision, an investment company that is UBS's largest shareholder, challenged claims that it was losing investors' confidence over launching a one-for-10 rights issue to raise Sfr150m (\$115m).

The latest bitter exchange of charges between UBS directors and BK Vision suggests that the two sides are even wider apart than before over how their dispute over the bank's governance could be resolved.

Mr Ebner said last week the bank should immediately withdraw its controversial scheme for converting its registered shares into bearer shares, following a district court judge's decision that many of the



Nikolaus Senn: denied any conscious illegality

shares represented at the November shareholders' meeting were voted illegally. He suggested that some UBS directors should take "personal responsibility" for improper management.

Mr Senn retorted in the newspaper interview that the district judge had no jurisdiction nor sufficient evidence to rule on the legality of these issues. And Mr Ebner was certainly not "the judge with the guillotine" to apply to UBS directors' heads.

However, he admitted that it was legally debatable whether share voting rights could be separated from ownership in the case of a forward sales contract.

During the proxy battle, UBS

bought a large block of registered shares for delivery next June. The vendor has confirmed that he voted the shares at the shareholders' meeting.

UBS said yesterday that this was one of a number of untested legal issues following the introduction of a new Swiss companies law two years ago. They would be clarified as a result of BK Vision's challenge in the commercial court.

Asked why it chose to test the law in these controversial circumstances, it said it had consulted with a large number of experts. "We are sure we are right, but you never know what will come out of a court," it said.

Mr Senn also complained that UBS was being closely scrutinised over its use of proxies, but that no-one seemed to ask how Mr Ebner had marshalled votes against the board's motion.

Mr Ebner said he cast very few votes other than those on shares held by his BZ group companies. The clients of his brokerage firm, BZ Bank, were mostly large institutions, and they voted their own shares, he said.

● BK Vision's quoted bearer shares have lost a quarter of their value since the row with the UBS board began last September.

Alusuisse more than doubles net income

By Ian Rodger

Alusuisse-Lonza, the packaging, aluminium and fine chemicals group, said its net income more than doubled last year to slightly more than Sfr200m (\$154m), on sales up 21 per cent to Sfr7.5bn.

The result was slightly ahead of forecasts made at the interim stage, and the directors said in a preliminary statement they expected further profit growth in the current year.

In light of the "very pleasing result", the directors said they would recommend a partial restoration of the dividends, from 10 per cent to 12 per cent in respect of 1994.

Alusuisse attributed the jump in net income from Sfr88m in 1993 in part to completion of the restructuring it has been carrying out over the past five years to reduce its dependence on aluminium and chemical commodities.

Other factors were an improved operating performance and the integration of the Canadian Lawson Mardon packaging group, acquired early last year for Sfr1.1bn.

Details of the 1994 results will be disclosed on February 27.

KHD faces insider dealing probe

By Andrew Fisher in Frankfurt

Share trading in Klöckner-Humboldt-Deutz, the German engineering company, is to be investigated to see if insider dealing occurred before a costly refinancing package was announced a week ago.

The Federal Supervisory Office for Securities Trading, which started operations in Frankfurt last month, will look into whether the slide in the share price ahead of the company's announcement was caused by insider activity.

Under the new financial markets promotion law, insider dealing is now illegal in Germany. If the KHD share trading records show evidence of insider share trading, this

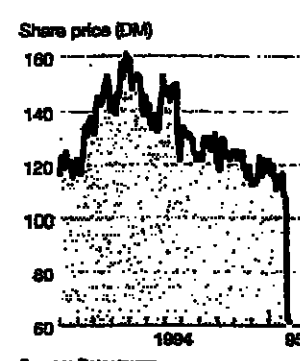
will be Germany's first such case.

Mr Georg Dreyling, deputy head of the regulatory body, said it was looking to see "if, how and when" any insider trading activities took place in KHD's shares. The company said it had been approached by the agency and would co-operate fully.

KHD's shares were suspended on Friday, January 27, ahead of last Monday's meeting with banks and the announcement that afternoon of the financial restructuring details.

After closing on the previous Thursday at DM121, they slid to DM81 on the Friday, having still been traded for 45 minutes on the Biss electronic trading

KHD



Source: Datatrust

network before the shares were suspended. Initially, the Düsseldorf exchange suspended the shares of the Kaufhof retail

group by mistake.

The supervisory body had freed the company from the need - under the new law's provisions on market-moving news - to publicise immediately its refinancing proposals. It allowed KHD to wait from Thursday, when its supervisory board met, until last Monday, when it met with the banks.

However, Capital, the business magazine, published a report on impending measures at KHD before the share suspension. A newspaper in Cologne, where KHD is based, also had a report. Mr Dreyling said the agency would have to establish whether the fall in shares was due to these reports, or to insider trading.

Employers Re may take AMB subsidiary

By Ralph Atkins, Insurance Correspondent

Employers Re, the US reinsurer, has reached an outline agreement on the possible purchase of most of the business of Aachen Re, the reinsurance group largely owned by Aachener und Münchener Beteiligungs (AMB), the large German insurance group.

Few details of the agreement have been released, but the move would mark a further consolidation of the interna-

tional reinsurance sector.

Aachen Re's earnings reached DM110m (\$73.3m) in 1993, and the insurer is expected to report a premium income of more than DM1bn for 1994.

The deal follows the announcement last year that General Re, the largest US reinsurance company, was taking majority control of Germany's Cologne Re. That deal created the world's third biggest reinsuring group in a complex deal estimated to be

worth DM2bn.

Under the terms of the latest agreement, Aachen Re will initially form a new wholly-owned subsidiary which will take on most of Aachen Re's reinsurance business. The new subsidiary will then be bought by Employers Re, the world's fourth largest reinsurance company, for an as yet undisclosed sum.

Talks between AMB, Aachen Re and Employers Re are understood to be continuing, and analysts say the final

terms will not be known until March. Aachen Re is ranked 19th in the world reinsurance sector, according to Standard & Poor's, the rating service, in terms of net premiums written.

Its shares are 80 per cent owned by AMB. The trend towards consolidation in the international reinsurance sector reflects the increased size of many risks and the growth of many of the world's insurance companies, which provide much of the business for reinsurers.

GE Capital acquires rest of HK group

By Louise Lucas in Hong Kong

General Electric Capital Corporation (GE Capital), a wholly-owned subsidiary of General Electric of the US, is paying Jardine Matheson, the Hong Kong conglomerate, US\$14m for the 50 per cent stake it does not already own in United Merchants Finance (UMF), a Hong Kong company, provides instalment credit services.

The deal, which is subject to regulatory approval, will give GE Capital a springboard for expansion in Hong Kong and southern China.

Jardine International Motor Holdings, Jardine Matheson's car distribution arm and the only part of the group which will remain listed on the Hong Kong stock exchange after March, will net about \$43.8m from the sale of 16 per cent of UMF.

Profit from the remaining 34

per cent, held directly by the Singapore-listed Jardine Matheson and sold to GE Capital for \$85.2m, is not being disclosed.

Jardine will use the proceeds to launch its own regional financial services business in tandem with merchant banking affiliate Jardine Fleming, the 50:50 joint venture with Robert Fleming.

Like UMF, Jardine's new operation will initially concentrate on Hong Kong - where it will have its headquarters - and southern China. Ultimately, it will provide instalment finance, motor vehicle, equipment, property and personal loan services throughout Asia.

Jardine believes the size of the potential market, allied with Jardine Fleming's expertise, will enable it to develop the business in spite of competition from its former partner.

Dole Food profit hit by weak banana market

By Maggie Urry in New York

Over-supply in the world banana market hit fourth-quarter profits at Dole Food, the US fruit and vegetable, real estate and resort group. Fourth-quarter net income was \$1.2m, or 2 cents a share, down from \$7.6m, or 13 cents, in the comparable period before non-recurring items.

Dole said the main cause of the fall was weakness in the Pacific Rim banana market.

However, banana results for the full year had improved over 1993.

The group reported 1994 net income of \$67.9m, down from \$80.9m excluding one-time charges in 1993. Earnings per share were \$1.14 compared with \$1.35.

Although bananas were a problem in the fourth quarter,

Dole achieved improved results for fresh vegetables and processed pineapples in the last term.

Market conditions for lettuce and celery, which had been poor for the first three quarters of the year, were better in the fourth.

The housebuilding division recorded flat profits in the quarter, with operating income at \$21.2m against \$21.9m.

Losses from the resorts in Hawaii were cut to \$4.9m from \$6.7m, as occupancy rates rose.

Profits were also hit by higher interest charges, up to \$19.9m from \$13.8m in the review period, and \$77m compared with \$59.2m for the year.

Dole has agreed to sell its juice business to Seagram for \$265m. It expects to complete the sale during the first quarter of 1995.

Heineken buys Italian brewer from Interbrew

By Ronald van de Krol in Amsterdam

Heineken, the Dutch beer group, is to buy Interbrew Italia, a subsidiary of Belgian brewer Interbrew, raising its share of the Italian beer market to 30 per cent from 25 per cent.

Interbrew Italia, based in Bergamo in northern Italy, produces 700,000 hectolitres of beer a year, divided between the brands Stella Artois and Classica von Wunster. It is to be fully absorbed by Heineken Italia, whose five breweries in Italy produce 3.5m hectolitres of beer.

No financial details of the deal, expected to be completed in the first quarter, were disclosed. Besides the additional beer production, Heineken is interested in acquiring Interbrew's Italian subsidiary because of its distribution network in the north of the country.

Interbrew will license Heineken to continue Stella Artois, while the Dutch brewer will

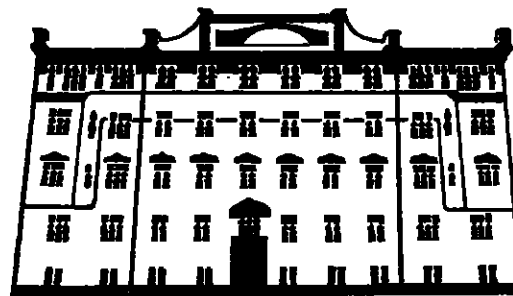
own the Classica von Wunster brand outright.

● The battle for control of Credito Romagnolo (Rolo), the Bolognese bank, has ended with victory for Credito Italiano (Credito), the former state-controlled bank based in Milan, writes Andrew Hill in Milan.

Credito's L3,770bn (\$2.3bn) offer closed on Friday night, but it was clear by then that the bank had won acceptance from Rolo shareholders for more than the 78.36 per cent stake it sought. The bid battle has prompted a wave of speculation on other banking stocks during the last week.

The rival consortium led by Cariplo, the unquoted Milan savings bank, had in effect withdrawn its own lower counterbid earlier in the week, once Credito's L22,000-a-share offer had been accepted by shareholders with more than 50 per cent of Rolo's shares.

The Bolognese bank fought hard for more than three months for an alternative to the Credito offer.

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FINANCIAL TIMES

MARKETS

THIS WEEK

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While German shops stay closed on Saturday afternoons, the current fashion for buying shares in European consumer companies is questionable. There are good short term reasons why these sectors are performing well. But the long term performance depends partly on a more profound liberalisation of European markets than has yet occurred.

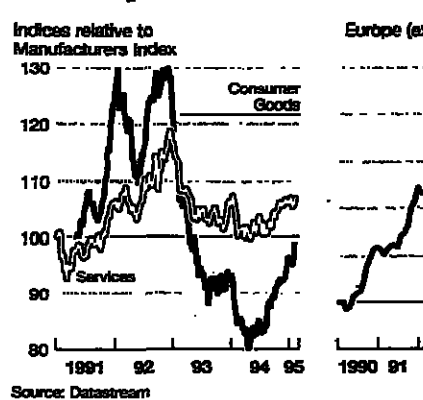
Last week's interest rate rises in the UK and US have dampened some enthusiasm for consumer stocks, particularly those reliant on international demand for branded goods. The question is whether the attempts to check consumer spending in those countries have restored the attractions of manufacturing stocks.

Until recent weeks, stock markets' views on the relative merits of consumer and manufacturing sectors were clear, particularly in Europe. Since the middle of last year, there has been a strong swing on European markets back towards consumer stocks. The two-year bull run of manufacturing stocks, as economies moved out of recession and earnings rose, appeared to have ended decisively. In the

second half of last year, the consumer goods sector in continental Europe outperformed the general manufacturing sector by more than 10 per cent. Brokers, notably Hoare Govett in London, have been recommending, albeit cautiously, that investors stay with the "defensive" consumer stocks. They favour continental European stocks, and within the UK, those with exposure to the Continent. But their caution is justified. For the weighting in favour of consumer stocks to make sense in the longer term, a revolution needs to take place in European markets. At present, product market barriers are restraining growth in the consumer and services sectors of Europe.

In November, the McKinsey Global Institute, the research arm of the international consultancy, concluded that "product market restrictions were as important, if not more important, than work force rigidity in explaining why job creation in Europe was below the US,

Recovery of consumer sector



especially in high growth service industries".

As McKinsey noted, layers of restrictions inhibit the development of many sectors. The construction industry is particularly burdened with rules on land use, building quality, safety, rent and taxes. Retailing suffers from opening hour restrictions, of which the German Ladenschlussgesetz (shop

Europe (ex UK) Consumers relative to Manufacturers Index



closing hours law) is perhaps the best known, as well as rules on the use of part-time labour. The constraints on emerging sectors of the economy was also particularly noticeable in Germany, McKinsey noted. The television, radio and film industries suffer from delays in licensing cable and new broadcast frequencies, and limits on

Total return in local currency to 2/2/95

| | US | Japan | Germany | France | Italy | UK |
|-----------------|-------|-------|---------|--------|-------|-------|
| Cash | 0.11 | 0.04 | 0.08 | 0.10 | 0.16 | 0.11 |
| Week | 0.49 | 0.18 | 0.23 | 0.48 | 0.71 | 0.51 |
| Month | 3.75 | 2.13 | 5.25 | 5.67 | 7.58 | 5.19 |
| Bonds 3-5 year | 0.32 | -0.11 | 0.23 | 0.16 | 0.26 | 0.53 |
| Week | 1.54 | 0.30 | 1.49 | 1.55 | 1.10 | 1.31 |
| Month | 2.22 | 0.55 | 0.60 | 0.99 | 0.25 | -0.56 |
| Bonds 7-10 year | 0.57 | -0.14 | 0.03 | 0.15 | 0.05 | 0.69 |
| Week | 1.97 | -0.33 | 1.94 | 2.25 | 1.09 | 1.97 |
| Month | -5.25 | -1.12 | -3.98 | -7.27 | -8.55 | -5.66 |
| Equities | 1.1 | 3.2 | 0.5 | -0.1 | 0.9 | 0.9 |
| Week | 3.5 | 6.8 | -2.4 | -2.9 | 6.7 | -0.8 |
| Month | 1.7 | -10.0 | -7.8 | -20.2 | 1.9 | -10.9 |

advertising which reduce national ability to fund new programmes, not to mention the creeping pace of telecommunications liberalisation. If such liberalisation took place, McKinsey and other similar studies suggest, not only would employment levels rise, but continental Europe could witness the kind of consumer sector growth which the UK

saw in the 1980s. According to Mr Mark Brown, head of strategy and economics at Hoare Govett, "They really never had the consumer boom which the UK had."

But progress so far has undeniably been slow. Telecoms liberalisation has scarcely progressed, and the French government is currently urging the Europe-wide adop-

tion of new quotas on programmes and films based on their nationality. Despite widespread agreement that a relaxation of German shop laws would benefit the economy at the macro and micro level, liberalisation remains vehemently opposed by unions and the leading retailing association. In the UK, the virtues of adhering to a defensive strategy of holding consumer stocks are clearer, despite the interest rate rises.

Mr Michael Hughes, global strategist at BZW, the securities house, points out that predicting the impact of the rises on consumer behaviour is difficult. That is partly because recent rises, together with a lowering of inflationary expectations, appear to be changing people's view of housing. "They are more prone to save in financial assets, and less likely to look at houses as a pseudo pension scheme, and that change will affect all kinds of spending and saving behaviour," he says.

That uncertainty notwithstanding, he argues that the increase in real earnings has been underestimated, and that earnings from consumer stocks are likely to beat expectations. Moreover, it seems increasingly likely that the market's expectations for UK manufacturing earnings may be too high, given the persistently low levels of industrial investment.

In addition, given the financial strength of the consumer sector compared with manufacturing, consumer shares will be helped by the growing desire of investors for dividends. Not only are interest rates still low by historic standards, but pension funds are maturing.

True, the recovery of UK consumer stocks in the past six months has chipped away at some of the case for buying them. But manufacturing shares hardly look cheap.

Since the UK's exit from the European exchange rate mechanism, manufacturing shares have reclaimed all their previous underperformance against the consumer sector, and most of that against services. At this point in the cycle, the attractions of the consumer sector seem the more convincing. *Employment Performance: McKinsey Global Institute Washington DC, USA.*

COMMODITIES

Third time lucky for accord?

Natural rubber producers and consumers meet in Geneva today and the rest of this week in a third attempt to negotiate a new price stabilising pact.

The existing accord, already renewed twice, expires at the end of this year and cannot be renewed again.

Talks between delegates from more than 30 countries will centre on the demand by exporters for a 5 per cent increase in the reference price, currently 196.84 Malaysian/Singapore cents per kilo.

The reference price is the pivot for the range outside which rubber can be bought or sold by the buffer stock manager to bring market prices back in line.

Exporters argue that a price rise is justified by record rubber prices, which peaked in January at just over 360 Malaysian/Singapore cents per kilo.

Prices had begun rising in July when Chinese demand and falls in supply coincided with higher western tyre consumption.

Intervention on the market is no longer possible because the buffer stock of 220,000 tonnes was sold by the end of September 1994.

Under the 1987 International Natural Rubber Agreement, the reference price will automatically be raised 5 per cent next July if market prices stay at present levels.

At the last negotiating session in October, importers were reluctant to countenance a price increase in the new agreement, arguing that high prices were due to special fac-

tors, including speculation, which would not persist in the longer term. They argue that a periodical 15-month reference price review is required in July and this would bring an automatic 5 per cent mark-up to reference prices under Inra rules if prices stayed high.

"Producers may get their 5 per cent in July anyway and consumers cannot agree to 5 per cent now and risk another 5 per cent rise in July," said a European government delegate.



Nowadays, few doubt that privatisation can do much to foster market-led economic development in poor countries.

Small wonder, then, that in the wake of the Mexican crisis, investors partly judge the chances that another disaster will strike by the scale and speed of governments' sell-off programmes. But recent events, even in the UK, give grounds for caution.

In the days following the Mexican devaluation, President Ernesto Zedillo was pressured by outside investors to include more rapid privatisation in his new economic programme. In similar fashion, a recent string of privatisation policy reversals in Hungary have stoked fears that it will be the next emerging market to hit the rails.

In both countries, investors' concerns stem partly from the government's clear need for foreign capital. But privatisation's vaunted status in successful market reforms worldwide has also made it a more general test of a government's continued commitment.

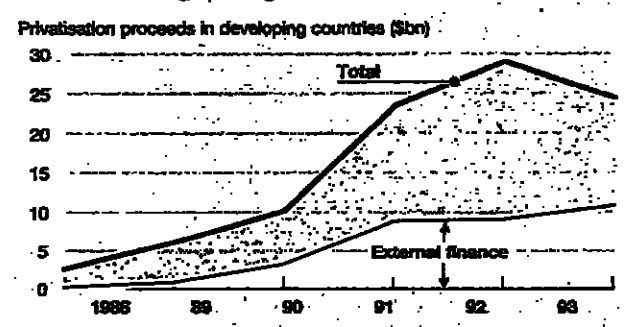
In the period 1988 to 1993 alone, the World Bank calculates that privatisation raised \$270bn worldwide. As the chart shows, developing countries received a large chunk of these revenues. State sell-offs in Latin America, Asia and elsewhere raised a total of \$96bn during the period, more than a third of it coming from foreign investors.

Although early evidence of the benefits of privatisation came from the UK, the gain in countries with highly underdeveloped private sectors can obviously be much larger. This is because, in addition to much greater efficiency in the sectors concerned, successful privatisation can deliver two benefits which are of particular value in such economies. One is additional government resources, not merely from

Economics Notebook

Emerging problems

Just the beginning



Source: World Bank

sale proceeds but reduced expenditure on state subsidies. Last, and most important, is a benefit that accrues to the economy as a whole, especially in former centrally planned economies: broader application and acceptance of market mechanisms rather than state controls. At least in the old Soviet bloc, privatisation will be a necessary part of achieving greater economic efficiency, sound government finances and a thriving commitment to a market economy. It will also, necessarily, be messy and imperfect. But experience shows the importance of ensuring not merely that greater competition and efficiency results, but that the gains are distributed openly and fairly.

In the UK, privatisation raised efficiency in the sectors concerned, although not always competition. The government sacrificed some potential revenues in the interests of wider public participation. Yet even wide share-ownership, and elaborate regulation, has not entirely offset public dismay at the inequitable distribution

of the rewards. The recent uproar at the size of top-executives' salaries in the privatised utility companies shows that, even where the government has sophisticated methods to ensure privatisation succeeds, the feeling that a select group of insiders has reaped a disproportionate share of the benefits can do much to tarnish the policy's success.

In the UK, this is unlikely to translate into a full-scale rebellion against the market system. Among newer converts, however, the stakes are somewhat larger. As noted above, their lack of development means that they stand to gain far more from privatisation than countries like the UK. But it also means that they have less ability to avoid the pitfalls.

In Mexico, privatisation has raised profitability and investment in various sectors. Yet regulation of monopolies, at least in the case of Telcel, the state telephone company, has promoted expansion of the previously state-run concern, not new competitors. The Mexican sell-off programme has also raised con-

siderable funds for the government. Proceeds came to 8.3 per cent of GDP over the years 1989 to 1992 alone - much of it from external sources. But the equally dramatic creation of private wealth has been less popular. In the case of Telcel, for example, the man who has controlled the company since it was sold, Mr Carlos Slim Helu, is now the richest man in Mexico, with net (pre-devaluation) assets of about \$6.6bn.

East European and former Soviet Union governments are even more poorly-equipped to ensure that privatisation creates not merely a larger private sector, but a competitive and popular one. As a recent report from the Adam Smith Institute points out, privatisation in these countries rarely comes with consistent efforts to ensure that it brings greater efficiency and competition. This, coupled with a lack of transparency in the privatisation process itself, breeds discontent at the newly-acquired, often vast, profits of company "insiders".

In both Hungary and Mexico, where foreign investors have been heavily involved in privatisation, these popular concerns can easily translate into general resentment of foreigners. Mr Gyula Horn, the Hungarian prime minister, appears willing to exploit this at the expense of further reforms. Yet experience suggests that both foreign investors, and wary citizens, ought to judge these governments' plans from a broader perspective.

What destabilises these countries, and keeps them poor, is a system that undermines a market economy rather than promoting it. Ownership, be it public or private, foreign or domestic, is neither the source of the problem nor, by itself at least, the solution.

Stephanie Flanders
The Amnesia of Reform, Peter Young & Paul Reynolds, December 1994.

Number 1 in the Eurolira Market in 1994

| | | | |
|---|---|---|--|
| ABBEY NATIONAL Abbey National plc Lire 150 billion 10.20% Callable Notes due 1999 | ABBEY NATIONAL Abbey National plc Lire 250 billion 9.625% Callable Notes due 2004 | BAYERISCHE VEREINSBANK Aktienkreditanstalt Lire 250 billion 11% Notes due 1996 | BAYERISCHE VEREINSBANK Aktienkreditanstalt Lire 350 billion 7.90% Notes due 2004 |
| BNP Lire 150 billion 11.125% Notes due 1996 | CREDIT LOCAL FRANCE Lire 150 billion 10.50% Notes due 1999 | CREDIT LOCAL FRANCE Lire 250 billion 11.30% Notes due 1997 | EUROFIMA Lire 300 billion 10.40% Notes due 1999 |
| BEIFFIG Lire 1,000 billion 7.45% Notes due 1999 | BEIFFIG Lire 400 billion 10.15% Fungible Notes due 1998 | Ford Credit Europe PLC Lire 150 billion 11.70% Notes due 1998 | General Electric Capital Corporation Lire 200 billion 10.125% Notes due 1998 |
| General Electric Capital Corporation Lire 150 billion 9.25% Callable Notes due 2004 | EL-BANK Lombard Odier & Co. - Zurich Lire 400 billion 7.80% Notes due 2004 | PSA PEUGEOT CITROEN PSA Finance Holding Lire 100 billion 10.30% Callable Notes due 1999 | PSA PEUGEOT CITROEN PSA Finance Holding Lire 150 billion 12% Notes due 1997 |
| Rabobank Lire 200 billion 9.25% Callable Notes due 2004 | SEK AB Svensk Exportkredit Lire 50 billion 10.75% Fungible Notes due 2000 | SNCF Société Nationale des Chemins de fer Français Lire 150 billion 9.20% Callable Notes due 2006 | SNCF Lire 150 billion 10.75% Notes due 1996 |

In 1994 Credito Italiano ranked as the **Leading Bookrunner** in the Eurolira Bond Market having Lead Managed 33 bond issues totalling Lire 4,160 billion (US \$2.6 billion) with a market share of 16%



FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Ltd., Goldman, Sachs & Co. and NatWest Securities Ltd. in conjunction with the Institute of Actuaries and the Faculty of Actuaries

| NATIONAL AND REGIONAL MARKETS | | | | | | | | | | | | | DOLLAR INDEX | | | | | | | | | | | | |
|-------------------------------|------|--------|--------|----------|----------------|------------|-------|------------|--------|--------|--------|----------|--------------------------|---------|---------|----------|--|--|--|--|--|--|--|--|--|
| FRIDAY FEBRUARY 3 1995 | | | | | | | | | | | | | THURSDAY FEBRUARY 2 1995 | | | | | | | | | | | | |
| US Dollar | %chg | Point | Yan | DM Index | Local Currency | Local %chg | Gross | US Dollar | %chg | Point | Yan | DM Index | Local Currency | 62 week | 52 week | Year ago | | | | | | | | | |
| US \$2/294 | | | | | from 2/2/95 | | Index | US \$2/294 | | | | | from 2/2/95 | High | Low | (approx) | | | | | | | | | |
| Australia (68) | -0.7 | 153.28 | 101.94 | 128.28 | 142.95 | -2.9 | 4.04 | 155.75 | 154.44 | 103.08 | 129.40 | 143.59 | 188.15 | 161.21 | 186.15 | 186.15 | | | | | | | | | |
| Austria (18) | -7.4 | 100.61 | 100.61 | 134.15 | 134.36 | -8.7 | 1.21 | 172.50 | 161.44 | 106.43 | 136.15 | 143.59 | 188.15 | 161.21 | 186.15 | 186.15 | | | | | | | | | |
| Belgium (25) | 0.1 | 158.70 | 128.28 | 133.69 | 130.06 | -1.2 | 4.28 | 166.62 | 157.96 | 106.44 | 133.25 | 128.27 | 177.04 | 161.53 | 187.37 | 187.37 | | | | | | | | | |
| Brussels (28) | -0.3 | 144.43 | 93.40 | 117.93 | 228.08 | -1.0 | 1.14 | 146.90 | 137.84 | 92.45 | 116.08 | 228.46 | | | | | | | | | | | | | |
| Canada (103) | -2.3 | 119.71 | 100.00 | 100.00 | 100.00 | -2.3 | 7.08 | 120.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | | | | | | | | | |
| Denmark (58) | 2.96 | 192.42 | 203.13 | 203.13 | 203.90 | 0.8 | 1.42 | 257.40 | 241.69 | 78.47 | 98.53 | 168.08 | 142.66 | 150.64 | 142.66 | 142.66 | | | | | | | | | |
| Finland (24) | 1.6 | 147.00 | 114.04 | 148.80 | 187.30 | 1.3 | 0.74 | 185.90 | 173.78 | 116.68 | 144.61 | 163.20 | 201.41 | 133.68 | 270.61 | 270.61 | | | | | | | | | |
| France (102) | -1.2 | 100.00 | 100.00 | 100.00 | 100.00 | -1.2 | 3.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | | | | | | | | | |
| Germany (59) | -0.4 | 156.68 | 100.00 | 111.54 | 234.22 | -0.1 | 8.91 | 160.00 | 156.68 | 92.45 | 116.08 | 228.46 | 188.15 | 161.21 | 186.15 | 186.15 | | | | | | | | | |
| Hong Kong (99) | -0.1 | 234.00 | 100.00 | 237.56 | 297.82 | -8.7 | 4.20 | 233.20 | 274.73 | 164.52 | 201.70 | 112.25 | 100.00 | 128.27 | 130.06 | 130.06 | | | | | | | | | |
| Ireland (16) | 1.8 | 198.00 | 132.58 | 198.58 | 191.22 | 1.8 | 3.38 | 200.89 | 186.67 | 132.09 | 165.57 | 188.13 | 216.80 | 177.56 | 205.05 | 205.05 | | | | | | | | | |
| Italy (58) | 8.3 | 91.54 | 91.54 | 91.54 | 91.54 | 7.1 | 1.59 | 80.07 | 79.59 | 67.00 | 63.67 | 99.76 | 99.76 | 99.76 | 99.76 | 99.76 | | | | | | | | | |
| Japan (49) | -7.2 | 137.97 | 115.48 | 115.48 | 115.48 | -7.2 | 1.38 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | | | | | | | | | |
| Malaysia (37) | -0.7 | 423.86 | 298.39 | 354.00 | 440.10 | -1.7 | 1.92 | 418.73 | 398.08 | 268.99 | 331.42 | 617.01 | 264.00 | 188.15 | 148.78 | 148.78 | | | | | | | | | |
| Mexico (18) | -2.9 | 100.00 | 100.00 | 100.00 | 100.00 | -2.9 | 1.56 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | | | | | | | | | |
| Netherlands (19) | 1.0 | 100.00 | 100.00 | 100.00 | 100.00 | 1.0 | 1.78 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | | | | | | | | | |
| New Zealand (14) | 4.6 | 80.98 | 46.42 | 52.42 | 61.44 | 0.5 | 4.76 | 216.81 | 206.02 | 107.37 | 72.91 | 170.32 | 221.19 | 81.25 | 200.38 | 200.38 | | | | | | | | | |
| Norway (23) | 0.7 | 203.28 | 135.10 | 170.12 | 104.58 | -0.6 | 1.78 | 215.09 | 201.54 | 135.36 | 129.29 | 61.33 | 77.69 | 82.08 | 77.69 | 77.69 | | | | | | | | | |
| Singapore (44) | -6.8 | 329.37 | 219.05 | 273.94 | 293.58 | -6.8 | 1.44 | 349.06 | 288.12 | 218.06 | 275.05 | 222.92 | 401.38 | 254.88 | 357.97 | 357.97 | | | | | | | | | |
| South Africa (34) | -6.8 | 329.37 | 219.05 | 273.94 | 293.58 | -6.8 | 1.44 | 349.06 | 288.12 | 218.06 | 275.05 | 222.92 | 401.38 | 254.88 | 357.97 | 357.97 | | | | | | | | | |
| Spain (38) | 0.4 | 125.51 | 83.47 | 105.04 | 133.07 | 0.1 | 4.27 | 128.02 | 125.51 | 83.47 | 105.04 | 133.07 | 242.52 | 192.74 | 192.74 | 192.74 | | | | | | | | | |
| Sweden (47) | 0.0 | 200.00 | 142.4 | 190.54 | 208.00 | 3.6 | 1.53 | 239.23 | 234.72 | 150.83 | 189.53 | 131.56 | 154.81 | 124.87 | 157.87 | 157.87 | | | | | | | | | |
| Switzerland (47) | -0.2 | 166.68 | 100.00 | 100.00 | 100.00 | -1.6 | 1.86 | 166.68 | 154.28 | 103.01 | 129.40 | 130.44 | 176.56 | 143.91 | 176.56 | 176.56 | | | | | | | | | |
| Thailand (20) | -7.9 | 100.00 | 100.00 | 100.00 | 100.00 | -7.9 | 0.03 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | | | | | | | | | |
| United Kingdom (25) | -0.4 | 187.77 | 122.82 | 135.80 | 163.77 | -0.5 | 4.21 | 184.86 | 180.40 | 87.77 | 101.21 | 213.67 | 153.68 | 181.11 | 213.68 | 213.68 | | | | | | | | | |
| USA (513) | 4.5 | 185.89 | 123.61 | 155.94 | 136.19 | 4.5 | 2.86 | 193.74 | 181.54 | 121.93 | 152.13 | 216.80 | 177.56 | 188.15 | 195.56 | 195.56 | | | | | | | | | |
| Americas (562) | 3.6 | 171.31 | 113.73 | 143.11 | 161.26 | 3.7 | 2.61 | 178.28 | 167.00 | 112.18 | 144.04 | 188.40 | 177.56 | 188.15 | 195.56 | 195.56 | | | | | | | | | |
| Europe (722) | 0.2 | 160.23 | 104.63 | 134.18 | 146.93 | -0.6 | 3.18 | 160.23 | 156.30 | 106.32 | 133.51 | 144.04 | 177.56 | 188.15 | 195.56 | 195.56 | | | | | | | | | |
| Global (129) | 3.0 | 229.21 | 100.00 | 100.00 | 100.00 | 3.0 | 1.40 | 239.00 | 216.00 | 145.12 | 182.23 | 216.80 | 177.56 | 188.15 | 195.56 | 195.56 | | | | | | | | | |
| Pacific Basin (308) | -7.1 | 144.08 | 96.18 | 121.10 | 100.70 | -7.0 | 2.05 | 159.50 | 143.26 | 98.23 | 128.24 | 100.36 | 176.80 | 145.93 | 187.97 | 187.97 | | | | | | | | | |
| Asia-Pacific (151) | -1.4 | 150.00 | 100.00 | 126.43 | 115.56 | -4.3 | 2.05 | 159.50 | 143.26 | 98.23 | 128.24 | 100.36 | 176.80 | 145.93 | 187.97 | 187.97 | | | | | | | | | |
| North America (116) | 4.2 | 190.17 | 120.89 | 152.12 | 191.89 | 4.2 | 2.85 | 186.47 | 177.53 | 119.54 | 128.24 | 100.36 | 176.80 | 145.93 | 187.97 | 187.97 | | | | | | | | | |
| Europe Ex UK (51) | -0.2 | 144.18 | 95.85 | 103.62 | 120.82 | -0.2 | 2.48 | 144.18 | 141.47 | 95.85 | 103.62 | 120.82 | 100.36 | 176.80 | 145.93 | 187.97 | | | | | | | | | |
| Europe Ex UK (51) | -0.2 | 144.18 | 95.85 | 103.62 | 120.82 | -0.2 | 2.48 | 144.18 | 141.47 | 95.85 | 103.62 | 120.82 | 100.36 | 176.80 | 145.93 | 187.97 | | | | | | | | | |
| Pacific Ex Japan (25) | -6.5 | 100.00 | 100.00 | 100.00 | 100.00 | -6.5 | 2.07 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | | | | | | | | | |
| World Ex US (1749) | -4.3 | 150.70 | 100.00 | 128.85 | 122.76 | -4.5 | 2.10 | 163.05 | 150.04 | 137.71 | 172.92 | 100.00 | 281.75 | 141.19 | 286.34 | 286.34 | | | | | | | | | |
| World Ex US (1749) | -4.3 | 150.70 | 100.00 | 128.85 | 122.76 | -4.5 | 2.10 | 163.05 | 150.04 | 137.71 | 172.92 | 100.00 | 281.75 | 141.19 | 286.34 | 286.34 | | | | | | | | | |
| World Ex US (1749) | -4.3 | 150.70 | 100.00 | 128.85 | 122.76 | -4.5 | 2.10 | 163.05 | 150.04 | 137.71 | 172.92 | 100.00 | 281.75 | 141.19 | 286.34 | 286.34 | | | | | | | | | |
| World Ex US (1749) | -4.3 | 150.70 | 100.00 | 128.85 | 122.76 | -4.5 | 2.10 | 163.05 | 150.04 | 137.71 | 172.92 | 100.00 | 281.75 | 141.19 | 286.34 | 286.34 | | | | | | | | | |
| World Ex US (1749) | -4.3 | 150.70 | 100.00 | 128.85 | 122.76 | -4.5 | 2.10 | 163.05 | 150.04 | 137.71 | 172.92 | 100.00 | 281.75 | 141.19 | 286.34 | 286.34 | | | | | | | | | |
| World Ex US (1749) | -4.3 | 150.70 | 100.00 | 128.85 | 122.76 | -4.5 | 2.10 | 163.05 | 150.04 | 137.71 | 172.92 | 100.00 | 281.75 | 141.19 | 286.34 | 286.34 | | | | | | | | | |
| World Ex US (1749) | -4.3 | 150.70 | 100.00 | 128.85 | 122.76 | -4.5 | 2.10 | 163.05 | 150.04 | 137.71 | 172.92 | 100.00 | 281.75 | 141.19 | 286.34 | 286.34 | | | | | | | | | |
| World Ex US (1749) | -4.3 | 150.70 | 100.00 | 128.85 | 122.76 | -4.5 | 2.10 | 163.05 | 150.04 | 137.71 | 172.92 | 100.00 | 281.75 | 141.19 | 286.34 | 286.34 | | | | | | | | | |
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| World Ex US (1749) | -4.3 | 150.70 | 100.00 | 128.85 | 122.76 | -4.5 | 2.10 | 163.05 | 150.04 | 137.71 | 172.92 | 100.00 | 281.75 | 141.19 | 286.34 | 286.34 | | | | | | | | | |
| World Ex US (1749) | -4.3 | 150.70 | 100.00 | 128.85 | 122.76 | -4.5 | 2.10 | 163.05 | 150.04 | 137.71 | 172.92 | 100.00 | 281.75 | 141.19 | 286.34 | 286.34 | | | | | | | | | |
| World Ex US (1749) | -4.3 | 150.70 | 100.00 | 128.85 | 122.76 | -4.5 | 2.10 | 163.05 | 150.04 | 137.71 | 172.92 | 100.00 | 281.75 | 141.19 | 286.34 | 286.34 | | | | | | | | | |
| World Ex US (1749) | -4.3 | 150.70 | 100.00 | 128.85 | 122.76 | -4.5 | 2.10 | 163.05 | 150.04 | 137.71 | 172.92 | 100.00 | 281.75 | 141.19 | 286.34 | 286.34 | | | | | | | | | |
| World Ex US (1749) | -4.3 | 150.70 | 100.00 | 128.85 | 122.76 | -4.5 | 2.10 | 163.05 | 150.04 | 137.71 | 172.92 | 100.00 | 281.75 | 141.19 | 286.34 | 286.34 | | | | | | | | | |
| World Ex US (1749) | -4.3 | 150.70 | 100.00 | 128.85 | 122.76 | -4.5 | 2.10 | 163.05 | 150.04 | 137.71 | 172.92 | 100.00 | 281.75 | 141.19 | 286.34 | 286.34 | | | | | | | | | |
| World Ex US (1749) | -4.3 | 150.70 | 100.00 | 128.85 | 122.76 | -4.5 | 2.10 | 163.05 | 150.04 | 137.71 | 172.92 | 100.00 | 281.75 | 141.19 | 286.34 | 286.34 | | | | | | | | | |
| World Ex US (1749) | -4.3 | 150.70 | 100.00 | 128.85 | 122.76 | -4.5 | 2.10 | 163.05 | 150.04 | 137.71 | 172.92 | 100.00 | 281.75 | 141.19 | 286.34 | 286.34 | | | | | | | | | |
| World Ex US (1749) | -4.3 | 150.70 | 100.00 | 128.85 | 122.76 | -4.5 | 2.10 | 163.05 | 150.04 | 137.71 | 172.92 | 100.00 | 281.75 | 141.19 | 286.34 | 286.34 | | | | | | | | | |
| World Ex US (1749) | -4.3 | 150.70 | 100.00 | 128.85 | 122.76 | -4.5 | 2.10 | 163.05 | 150.04 | 137.71 | 172.92 | 100.00 | 281.75 | 141.19 | 286.34 | 286.34 | | | | | | | | | |
| World Ex US (1749) | -4.3 | 150.70 | 100.00 | 128.85 | 122.76 | -4.5 | 2.10 | 163.05 | 150.04 | 137.71 | 172.92 | 100.00 | 281.75 | 141.19 | 286.34 | 286.34 | | | | | | | | | |
| World Ex US (1749) | -4.3 | 150.70 | 100.00 | 128.85 | 122.76 | -4.5 | 2.10 | 163.05 | 150.04 | 137.71 | 172.92 | 100.00 | 281.75 | 141.19 | 286.34 | 286.34 | | | | | | | | | |
| World Ex US (1749) | -4.3 | 150.70 | 100.00 | 128.85 | 122.76 | -4.5 | 2.10 | 163.05 | 150.04 | 137.71 | 172.92 | 100.00 | 281.75 | 141.19 | 286.34 | 286.34 | | | | | | | | | |
| World Ex US (1749) | -4.3 | 150.70 | 100.00 | 128.85 | 122.76 | -4.5 | 2.10 | 163.05 | 150.04 | 137.71 | 172.92 | 100.00 | 281.75 | 141.19 | 286.34 | 286.34 | | | | | | | | | |
| World Ex US (1749) | -4.3 | 150.70 | 100.00 | 128.85 | 122.76 | -4.5 | 2.10 | 163.05 | 150.04 | 137.71 | 172.92 | 100.00 | 281.75 | 141.19 | 286.34 | 286.34 | | | | | | | | | |
| World Ex US (1749) | -4.3 | 150.70 | 100.00 | 128.85 | 122.76 | -4.5 | 2.10 | 163.05 | 150.04 | 137.71 | 172.92 | 100.00 | 281.75 | 141.19 | 286.34 | 286.34 | | | | | | | | | |
| World Ex US (1749) | -4.3 | 150.70 | 100.00 | 128.85 | 122.76 | -4.5 | 2.10 | 163.05 | 150.04 | 137.71 | 172.92 | 100.00 | 281.75 | 141.19 | 286.34 | 286.34 | | | | | | | | | |
| World Ex US (1749) | -4.3 | 150.70 | 100.00 | 128.85 | 122.76 | -4.5 | 2.10 | 163.05 | 150.04 | 137.71 | 172.92 | 100.00 | 281.75 | 141.19 | 286.34 | 286.34 | | | | | | | | | |
| World Ex US (1749) | -4.3 | 150.70 | 100.00 | 128.85 | 122.76 | -4.5 | 2.10 | 163.05 | 150.04 | 137.71 | 172.92 | 100.00 | 281.75 | 141.19 | 286.34 | 286.34 | | | | | | | | | |
| World Ex US (1749) | -4.3 | 150.70 | 100.00 | 128.85 | 122.76 | -4.5 | 2.10 | 163.05 | 150.04 | 137.71 | 172.92 | 100.00 | 281.75 | 141.19 | 286.34 | 286.34 | | | | | | | | | |
| World Ex US (1749) | -4.3 | 150.70 | 100.00 | 128.85 | 122.76 | -4.5 | 2.10 | 163.05 | 150.04 | 137.71 | 172.92 | 100.00 | 281.75 | 141.19 | 286.34 | 286.34 | | | | | | | | | |
| World Ex US (1749) | -4.3 | 150.70 | 100.00 | 128.85 | 122.76 | -4.5 | 2.10 | 163.05 | 150.04 | 137.71 | 172.92 | 100.00 | 281.75 | 141.19 | 286.34 | 286.34 | | | | | | | | | |
| World Ex US (1749) | -4.3 | 150.7 | | | | | | | | | | | | | | | | | | | | | | | |

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ABN AMRO Hoare Govett Corporate Finance Ltd.

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WORLD BOND MARKETS: This Week

NEW YORK

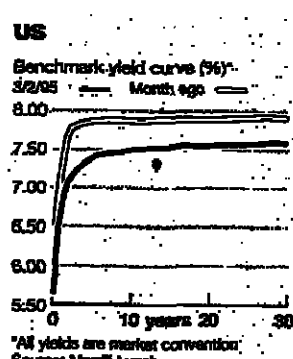
Richard Waters

The sharp drop in yields following last Friday's stampede into bonds has set the stage for a successful \$40bn quarterly refunding operation this week. Fresh data on the state of the economy, in the form of the January producer price index, follows on Friday.

The refunding starts on Tuesday, with an auction of \$17bn of three-year notes. A \$12bn, 10-year note auction follows on Wednesday, with \$11bn of 30-year bonds on Thursday.

Friday's figures will almost certainly show a marked pick-up in inflation in producer prices from their restrained recent level (for the whole of 1994, prices rose 1.6 per cent, with a 0.2 per cent increase in December). The January rise is generally expected to have been around 0.4 per cent.

This need not unsettle bond markets. Each January of the 1990s so far has seen a marked rise in the index, as manufacturers and retailers strive to push through



US Benchmark yield curve (3% to 8%)
Source: Merrill Lynch

new-year price increases. Each year, those rises have petered out in the following months. There could be continued signs of pressure in intermediate goods prices, however, hinting at higher prices for finished goods in the months ahead. Last week's NAISM survey for January contained a pointed warning for the second successive month about the sharply higher prices purchasing managers are experiencing.

LONDON

Graham Bowley

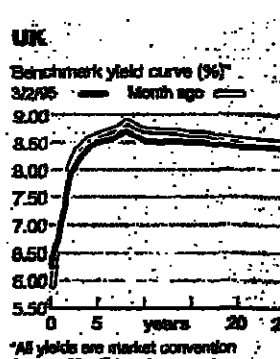
Industrial production data and the Bank of England's inflation report will provide tests for gilts this week, after last week's rise in interest rates.

There was a 1 per cent drop in industrial output in November, but Mr John Sheppard, chief economist at Yamaichi, thinks this week's figures, due tomorrow, could show a bounce in December. Consensus forecast is for a rise of 0.6 per cent.

"The figures could cause some concern, as it tells us about the extent to which the UK economy is slowing or not," he said.

But perhaps the week's highlight will be the quarterly inflation report on Wednesday. It will give the market an impression of the Bank's judgment on the pace of growth, inflationary pressures and the direction in which it sees inflation going, Mr Sheppard said.

Mr Robert Thomas, bond and currency strategist at NatWest Markets, thinks this week's



UK Benchmark yield curve (3% to 8%)
Source: Merrill Lynch

focus could be political after the market's poor showing on Friday. This was linked to the UK government's weakening position, mainly over Ulster. "If sterling is undermined by these political factors then this could unsettle overseas investors," said Mr Thomas. Mr Sheppard agreed: "Sterling assets, including gilts, are now becoming politically questionable, and this could affect markets [this week]," he said.

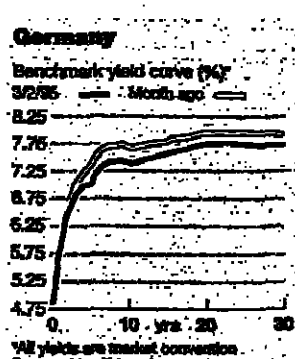
FRANKFURT

Andrew Fisher

As the west German economy continues to advance, bond dealers are starting to wonder when the Bundesbank will start reacting to inflationary pressures. Industrial output was up 2 per cent in December over November, with new orders 2.7 per cent higher.

Thus, said Mr Adolf Rosenstock, economist at Industrial Bank of Japan, capacity utilisation has risen "dangerously close to the 85 per cent threshold beyond which inflationary pressures traditionally begin to rise". He reckoned the central bank would start moving interest rates up from the second quarter.

Also expecting the Bundesbank to put on the monetary brakes this year is Mr Martin Hütner, economist at Bayerische Vereinsbank. "Some difficult months lie ahead," he said. In his view, the Bundesbank will begin raising the repo rate to over 5 per cent this year from the present 4.85 per cent,



Germany Benchmark yield curve (3% to 8%)
Source: Merrill Lynch

and then raise the discount and Lombard rates (unchanged since May). Mr Hütner does not expect German inflation, now just above 2 per cent, to roar ahead strongly, but foresees the possibility that it will approach 3 per cent by the year-end. For the bond market, he said, this means long-term yields will rise further. German yields could top out at 8.5 per cent next year, with the US peak in 1995.

TOKYO

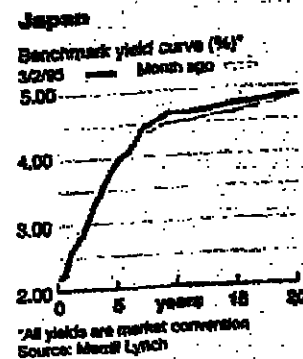
Emiko Torazono

Low short-term money market rates are expected to support the bond market this week.

The Bank of Japan is becoming increasingly concerned with fund procurement by commercial banks ahead of the March financial year-end pushing up short-term interest rates, and the rise in long-term yields due to selling by corporate and financial investors to prop up earnings ahead of book-closing.

Last week, the overnight call rate, regarded as a benchmark for the central bank's money market, fell 6.25 basis points. Traders expect the bank to continue to take an easy stance, providing ample funds to the short-term money market.

However, underlying concerns over extra supply from the government's financing of the reconstruction of Kobe, devastated by last month's earthquake, will suppress heavy buying. Reports that the government is



Japan Benchmark yield curve (3% to 8%)
Source: Merrill Lynch

considering raising ¥1,000bn through the bond market is likely to weigh on investor confidence. The ministry of finance is putting together the second supplementary budget, which is seen to include about ¥500bn to be spent on rebuilding in Kobe. The government may issue deficit covering bonds for the first time in five years, to cover for the decrease in corporate tax income and tax cuts due to the earthquake.

Capital & Credit

Faith in Fed tightening restores optimism

Increasing optimism that the Federal Reserve will be able to tame inflation and steer the US economy to a soft landing reached a peak on Friday as the bond market soared on news of a surprisingly high January jobsless rate.

Investors are certainly ready for some good news. Until recently, the market was dominated by bears looking back at the worst year for bonds in recent memory. The Lehman Brothers Index of Treasury bonds, which measures total returns, fell 3.4 per cent - the first negative return since the index was created in 1978.

So far this year the market seems better, with the index up 1.6 per cent in January. But economists warn that, although 1995 promises to be better for bonds than 1994, the strong bullish turn the market has taken may be premature.

"There was definitely a psychological shift," says Mr Robert Brusca, chief economist at Nikko Securities.

"The bond market has decided on a theme that the economy is slowing."

It was not long ago that investors interpreted all economic data as a sign of coming inflation.

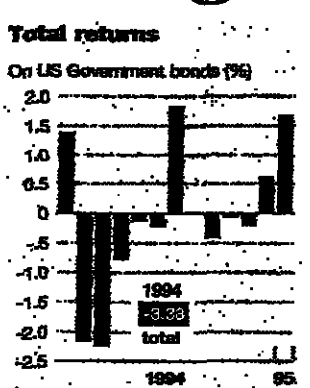
Last November, for example, the market looked past declines in an index of business activity produced by the Federal Reserve Bank of Philadelphia and sank on news that a price sub-index rose.

Now the reverse is true. On Friday, the market brushed off components of the employment figures that indicate the threat of inflation has not yet been conquered.

Although the number of jobs created in January was much lower than most expected, there were sharp increases in hourly wages and the average number of hours worked each week.

Further, most of the slowdown in job creation came from the service side of the economy. There were solid gains in the number of manufacturing jobs created.

Still, the market looked only at the overall figures and reacted accordingly. The long bond soared well over a point as the yield fell back to 7.64 per



Total returns on US Government bonds (3% to 8%)
Source: Lehman Brothers

cent. The short end of the market rallied on speculation that the Fed was about, or almost done, with raising interest rates, and that yield fell to 7.15 per cent.

"The market reaction is perhaps too good to be true," says Mr John Lipsky, chief economist at securities house Salomon Brothers. While he believes that the bond market will be a good investment over the long term, he warns that it could be buffeted by data indicating inflationary pres-

sures still at work in the economy.

"On the trading side, the risk is that upcoming data is much less favourable," he said. "At the same time, investors are increasingly confident that the Federal Reserve is serious in its anti-inflationary goals and is more likely to succeed than had been assumed previously."

This week will not bring a great deal of economic data to upset the market. But one factor that could weigh on the market in the short term will be the new supply to come out of the Treasury's sale of \$40bn in new three-year, 10-year and 30-year bonds into the market by the Treasury department.

The most important economic news is not out until Friday, when the Labour department releases the producer price index for January. The median forecast is that the figure will be up 0.4 per cent on the month versus a 0.2 per cent increase in December. Salomon believes the increase might be as much as 0.6 per cent, which might send investors into the weekend with the hopes of low inflation

for the year dashed. If that turns out to be the case, last Friday's rally could run out just a week after it began.

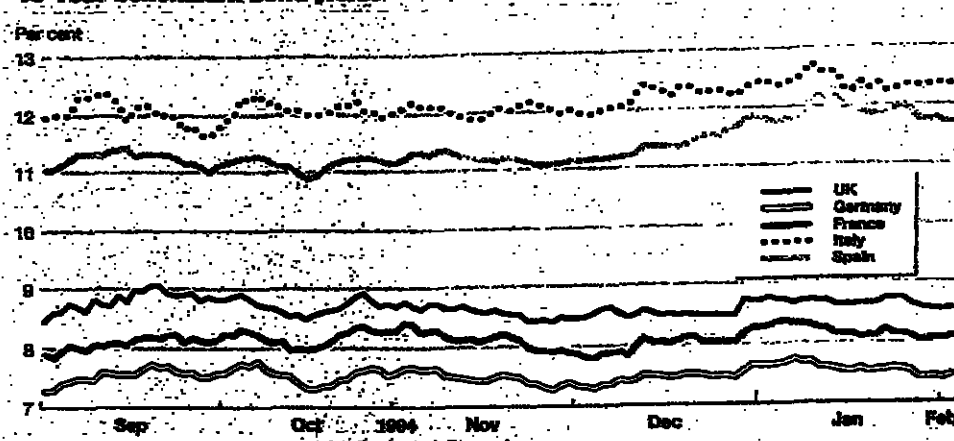
In the long term, there is a growing consensus that, in spite of the rising jobless figures, the economy will show signs of strengthening. The Fed into at least one more interest rate rise this year.

Mr Allen Sinai, chief economist at securities house Lehman Brothers, believes the monetary tightening will come in May if the Fed holds to its current pattern of increasing rates about every two months. While he agrees with most of his colleagues that the bond market could face some bumpy times in the next few weeks, he adds that the growing regularity and steadfastness of Fed policy has removed a great deal of risk from the bond market.

"The total return on bonds and fixed income looks very good at this point. So long as there is no price erosion, they are really very attractive," he says.

Lisa Bransten

10-Year benchmark bond yields



Source: Datastream

INTEREST RATES AT A GLANCE

| | USA | Japan | Germany | France | Italy | UK |
|-------------|------|-------|---------|--------|-------|------|
| Discount | 5.25 | 1.75 | 4.50 | 6.40 | 7.50 | 6.75 |
| Overnight | 5.88 | 2.22 | 4.88 | 5.25 | 8.18 | 5.83 |
| Three month | 5.94 | 2.18 | 4.85 | 5.53 | 8.70 | 6.65 |
| One year | 6.75 | 2.42 | 5.82 | 6.50 | 9.57 | 7.51 |
| Five year | 7.25 | 4.01 | 7.22 | 7.75 | 12.18 | 8.52 |
| Ten year | 7.45 | 4.45 | 7.55 | 7.88 | 12.30 | 8.55 |

(1) Figures change with US 100 basis points. (2) Figures are in percent.

US TREASURY BOND FUTURES (CBOT \$100,000 BOND AT 100%)

| | Open | Settle | Change | High | Low | Est. vol. | Open int. |
|-----|--------|--------|--------|--------|--------|-----------|-----------|
| Jun | 101-01 | 102-04 | +1-24 | 102-09 | 101-00 | 248,415 | 351,889 |
| Sep | 100-21 | 102-08 | +1-24 | 102-13 | 100-17 | 7,999 | 33,881 |
| Dec | 101-08 | 101-28 | +1-22 | 101-31 | 100-30 | 1,087 | 4,421 |

Debt-equity programmes

Conversion deals are back in fashion

Debt-equity schemes are coming back into fashion in Latin America and eastern Europe. The deals, which allow investors to convert distressed sovereign debt into equity in privatised companies, have declined in popularity since 1990 and last year saw almost no activity.

However, the fall in the price of Brady bonds and other developing country debt paper is helping to increase government interest in the deals as a way of reducing debt. In addition, with the interest of fund managers in emerging markets depressed following the Mexican financial crisis, the schemes could be the only way for some countries to attract investors to support ambitious privatisation programmes. "There is now a window of opportunity for debt-equity conversion to be revived on a broader scale," says Mr Richard Segal, emerging markets economist with Bank of America.

A sharp increase in recent activity in Bulgaria has excited interest among bankers in London. More importantly, there are hopes for a large rise in activity in Latin America, which accounted for more than 80 per cent of all debt conversion schemes between 1985 and 1993. Peru completed two debt-equity swaps in the fourth quarter of 1994, and analysts expect increased activity in Argentina - where the government is hoping to raise more than \$3.5bn in new equity investment this year - and

Brazil. Debt-equity schemes started in earnest in the mid-1980s, and flourished at the end of the decade, when the schemes formed a central element of the successful Chilean and Argentine privatisation schemes. The deals entail investors buying equity in local companies with debt paper purchased on the secondary market. The terms of the deals vary. Some governments may offer only slightly more equity than that which could be bought with the discounted dollar price of the debt. However, in other cases, especially where alternative sources of capital may be scarce, an amount of equity nearer to the full face value of the debt might be offered. According to the Institute of International Finance in Washington, activity peaked in 1990 when \$8.5bn of debt was converted into share capital.

A number of countries, including Argentina and Mexico, introduced schemes in which Brady bonds were issued in exchange for the discounted debt and, although activity dropped off slightly, debt-equity swaps exceeded \$4bn in both 1992 and 1993. Last year, activity slowed to a trickle, but in the last two months there have been indications of a revival.

Debt-equity schemes in Bulgaria kicked off in 1988 with the introduction of a scheme allowing investors to convert internal debt bonds for equity in local companies. So far, the government has accepted pay-

ment in this paper for shares in 77 separate deals for a total of \$45m. Under a more recent scheme which allows investors to convert Bulgaria's Brady bonds into equity there have been two deals. In one, a German company acquired an 80 per cent stake in a five-star hotel in Sofia worth DM66m (\$42.8m). Last month, in a smaller deal ING, a Dutch bank, acted as an agent for an investor who bought a stake worth less than \$1m in a Varanasi-based electrical equipment company. There have been some reports that the government may slow down the programme. But bankers are optimistic that there will be more activity.

Peru privatised nearly \$3bn in assets in 1994 and has begun a debt-equity programme. Stakes in two companies - Tintaya, the copper mining and processing company, and Cajamarquilla, a zinc refinery - were sold partially in exchange for debt paper, raising \$65m out of a total \$270m for Tintaya and \$40m of \$180m for Cajamarquilla. Ms Ingrid Iversen, senior economist with Morgan Grenfell, says there is potential to increase activity. "On optimistic assumptions, debt retired in Peru through equity schemes could eventually amount to \$1bn," she says.

In Argentina, the government accepts that debt-equity programmes will form a part of its plans to raise between \$3.5bn and \$4.5bn this year.

Debt-equity schemes could go ahead in Poland and Brazil,

both of which issued Brady bond programmes last year. Emerging market debt prices have fallen by an average 20 per cent in the last year, making it much cheaper for the countries to clear debt. "There is more of an incentive," says Ms Iversen. "They effectively have to pay less to retire the debt." Ms Iversen says that for many countries, debt servicing is an important element of fiscal problems, creating an extra incentive to reduce indebtedness.

"Clearly, 1994 was not a very good year," adds Mr Segal, "but with debt prices more subdued now than in the past it would look more attractive." Moreover, there are signs that the inflows of portfolio capital into privatisation issues is beginning to slow, as institutional investors, especially in the US, reassess their exposure to the emerging markets in the wake of Mexico's financial crisis. With the pace of planned privatisation slowing no signs of let-up, governments could be competing for a smaller amount of capital, adding to pressures to introduce or revive conversion schemes.

Turkey, Russia, Argentina, Brazil and Mexico have plans to raise more than \$15bn, according to Bank of America. In addition, the speed with which portfolio investors have withdrawn from some emerging markets has undermined the attraction of the generally less mobile direct investment.

Richard Lapper

Nikko Europe Plc

Yen Bond House of the Year

International Financing Review

Nikkei's Samurai Deal of the Year
June, 1994

The Disney Company

¥30,000,000,000

3.0 PER CENT BONDS DUE 1997
JAPANESE YEN BONDS
FIRST SERIES (1994)

The Nikko Securities Co., Ltd.

EuroWeek's Yen Deal of the Year
November, 1994

International Bank for Reconstruction and Development

¥200,000,000,000

4% PER CENT JAPANESE YEN
GLOBAL BONDS OF 1994,
DUE DECEMBER 20, 2004

Merrill Lynch & Co.
Nikko Securities
Nomura Securities

Nikkei's Domestic Straight Bond Deal of the Year
June, 1994

Mitsubishi Corporation

¥200,000,000,000

3.45 PER CENT NOTES
DUE 1999

The Nikko Securities Co., Ltd.



The Nikko Securities Co., Ltd.

Nikko Europe Plc

The Nikko Securities Co. International, Inc.

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| Currency | Amount | Maturity | Coupon % | Price | Yield % | Launch | Book name |
|--------------|--------|----------|----------|--------|---------|--------|-----------|
| US DOLLARS | | | | | | | |
| General Corp | 100 | Feb 1999 | 4.50 | 100.00 | - | - | Debt Edge |
| General Corp | 100 | Feb 2005 | (0) | 100.00 | - | - | Debt Edge |
| General Corp | 100 | Feb 1997 | 7.75 | 100.00 | 7.75 | +227/8 | Debt Edge |
| General Corp | 100 | Feb 1998 | 8.00 | 100.00 | 8.00 | +227/8 | Debt Edge |
| General Corp | 100 | Feb 1999 | 8.00 | 100.00 | 8.00 | +227/8 | Debt Edge |
| EURO | | | | | | | |
| General Corp | 100 | Feb 1999 | 4.50 | 100.00 | 4.50 | - | Debt Edge |
| General Corp | 100 | Feb 2005 | (0) | 100.00 | - | - | Debt Edge |
| General Corp | 100 | Feb 1997 | 7.75 | 100.00 | 7.75 | +227/8 | Debt Edge |
| General Corp | 100 | Feb 1998 | 8.00 | 100.00 | 8.00 | +227/8 | Debt Edge |
| General Corp | 100 | Feb 1999 | 8.00 | 100.00 | 8.00 | +227/8 | Debt Edge |
| JAPANESE YEN | | | | | | | |
| General Corp | 100 | Feb 1999 | 4.50 | 100.00 | 4.50 | - | Debt Edge |
| General Corp | 100 | Feb 2005 | (0) | 100.00 | - | - | Debt Edge |
| General Corp | 100 | Feb 1997 | 7.75 | 100.00 | 7.75 | +227/8 | Debt Edge |
| General Corp | 100 | Feb 1998 | 8.00 | 100.00 | 8.00 | +227/8 | Debt Edge |
| General Corp | 100 | Feb 1999 | 8.00 | 100.00 | 8.00 | +227/8 | Debt Edge |

EMERGING MARKETS: This Week

The Emerging Investor / Farhan Bokhari

Mexican ripples reach Pakistan

The after-shock of the Mexican crisis continues to haunt many emerging markets.

In Pakistan, a three month period of negative sentiment, caused by domestic concerns over politics and the country's economic performance, has not been helped by the aftermath of the Latin American situation.

In the past four years, Pakistan's economic reform process has opened up the Karachi stock exchange, the country's largest stock market, to foreign investors.

They now have complete freedom to invest in any share of their choice without limit on investments, and fully repatriate capital and profits. Brokers estimate that up to 10 per cent of foreign money has entered the KSE since 1990.

Although that is still a relatively small portion of the total market capitalisation of roughly \$100m, it is enough to influence decisions by local investors.

Mr Sirajuddin Cassim, president of the KSE says: "We are no longer an isolated market. Whatever happens internationally for emerging markets affects us."

Meanwhile, other analysts are bracing themselves for a further bearish onslaught during the next four weeks, a period which includes the Islamic holy month of Ramadan.

Judging from experience in previous years, Ramadan is a

time when the market has remained subdued.

Other factors include concerns over political issues and the country's recent macroeconomic performance, such as this year's growth rate falling behind target.

Since October, the KSE-100 index has lost approximately 20 per cent of its value and almost half of that fall has occurred in the past month alone.

Initial falls were triggered by worries over the law and order situation and political conditions in Karachi. Despite hectic efforts, the government has still not managed to settle a running dispute between the city's two main warring factions.

On the economic front, the latest cotton crop has suffered from large scale damage following attacks by the leaf curl virus, making it the third consecutive year of such losses.

As a result, the textile sector is expected to once again face substantial losses due to raw material prices almost doubling in the domestic market during the past quarter.

The country's export performance may also suffer, as almost 60 per cent of export revenues have come from cotton products during the past three to five years.

For the KSE, the cotton outlook is crucial. Almost a quarter of the 723 companies listed on the market represent the

| Ten best performing stocks | | | | |
|------------------------------|-------------|--------------|------------------------|-------|
| Stock | Country | Price \$/250 | Week on week change \$ | % |
| Bank Attagoda | Indonesia | 0.8420 | 0.1015 | 18.78 |
| Putra Surya Perkasa | Indonesia | 0.5857 | 0.0902 | 15.21 |
| Advanced Info Services | Thailand | 12.7084 | 1.6760 | 15.11 |
| CAP | Chile | 5.9229 | 0.7762 | 15.08 |
| Land & Houses | Thailand | 14.3955 | 1.7558 | 13.92 |
| Ranang | Malaysia | 1.1200 | 0.1250 | 12.50 |
| Petron | Philippines | 0.7883 | 0.0854 | 12.18 |
| Universal Robina Corporation | Philippines | 0.6250 | 0.0633 | 11.86 |
| First Philippine Holdings | Philippines | 2.7218 | 0.2837 | 11.64 |
| Lippo Bank | Indonesia | 1.3517 | 0.1354 | 11.54 |

Source: Baring Securities

textile sector, and their performance plays a significant role in index volatility.

Many independent analysts fear that the government's earlier target of a 6.9 per cent GDP growth rate for the year to June would have to be lowered by at least 2 percentage points.

Analysts also say that the government would not succeed in its efforts to lower the public sector deficit to 4 per cent of GDP. Indeed, the deficit could end up at more than 5 per cent, due to the cotton results.

"People are very concerned about economic indicators. They are worried about the future," says Mr Nasir Bukhari, chief executive of Khadij Ali Shah Bukhari, Karachi's leading broker firm.

Mr Bukhari's company estimates that Karachi is the second largest market in the south Asian region after Bombay. According to December estimates, the Karachi market is trading on a historic p/e of

14, having been as high as 20 in the summer.

This makes the market look comfortably valued relative to Bombay, on a multiple of 28, and Colombo on 17. However, this year's figures for corporate growth, which are expected over the next couple of months, are not expected to boost market sentiment as many businesses are set to report lower profits or even losses due to the depressing economic outlook.

Some analysts argue that the market's present conditions are a reflection of a record number of share offers during 1994 which have absorbed excess liquidity.

The past year has seen offers worth \$24.4bn (\$1.08bn) or almost 10 per cent of market capitalisation.

According to Mr Siddiq Moti, an independent KSE broker, up to 70 or 80 per cent of the 150 brokers active in the market are suffering from a financial squeeze following large busi-

ness commitments last year.

Among investors, some of the worst hit have been those who participated in the flotation of 10 per cent of Pakistan Telecommunications Corporation, the country's telephone company. The shares, floated during the summer, have since fallen sharply.

The fall was triggered by concerns that the company had not provided correct information on the scale of its operations, such as the number of lines at the time of the offer. Moreover, PTC's financial results for the year to June 1994 have not yet been made public.

The government claims that it wants to step up the pace of PTC's privatisation and has set itself the target of inviting bids from foreign investors later this year for a further 26 per cent stake, with the intention of transferring management to a private company. If the plan succeeds, PTC's share price may recover some of the ground lost.

However, the market's long term future depends as much on domestic issues tied to politics and the economy, as it does to global trends.

One foreign fund analyst said: "Mexico has shaken confidence around the world. Markets like Karachi will find it hard to lure back foreign investors with the same enthusiasm as many have showed in the past, unless Mexico becomes a forgotten story."

NEWS ROUND UP

Taiwan sets new limits

Taiwan has set a new limit on total foreign investment in the stock market at 12 per cent of the market's capitalisation.

Provided the limit was met, general limits of \$7.5bn on direct foreign investment and of \$2.5bn for money raised by local securities investment trusts overseas would be lifted.

However, a \$30m limit on funds raised by local companies through convertible bonds and global depositary receipts is to remain.

A limit on a single foreign investor's holding in a single Taiwan company is also to be raised to 5 per cent of capitalisation from 5 per cent.

The government suggested that the new regulations would become effective in the next couple of months.

Performance

In an analysis of emerging markets throughout 1994, Kleinman International, the independent research group, found a mixture of performances, with smaller, less fashionable markets doing best.

In local currency terms, Egypt came top of the list, rising by more than 150 per cent as progress was made in

the privatisation arena, while Ghana, Bangladesh and Tunisia were up by 117, 115 and 101 per cent respectively.

In Europe only Portugal and Slovenia made a positive move in 1994.

Funds Launches

Foreign & Colonial Emerging Markets has launched the first US-listed Middle East investment fund. The market capitalisation of the fund is \$36.5m, and the net asset value per share \$13.

F & C said that the fund was moving towards an asset allocation of at least 65 per cent in the core markets of Egypt, Jordan, Morocco, Oman and Tunisia, and up to 35 per cent in non-core markets, initially Israel and Turkey. The fund was currently 55.6 per cent invested.

Regent Fund Management is launching a second open-ended hedge fund, the Regent Pacific CB Hedge fund, which will seek capital appreciation on a risk managed basis. The first hedge fund has attracted \$260m and is currently closed to new subscriptions. The new fund will offer a maximum of \$60m of new shares at its launch.

Moscow

The Moscow Times has expanded its index to cover 60 stocks, from 30, in an effort to be more representative of the Russian market.

Newcomers to the index, which tracks quotations from brokers in the over-the-counter market, include Mosenergo, a energy utility, and Megionneftegaz, a Western Siberian oil company.

The market capitalisation of the 50 stocks would be about \$21.5bn.

Morocco

A Moroccan brokerage company, Upline Securities, is to launch a 10 share market index this week to be calculated on a daily basis in both local currency and dollar terms.

The Upline Securities Index will include only the most actively-traded stocks of the 61 companies listed on the Casablanca bourse, which is estimated to be the second biggest in Africa after South Africa.

Demand for shares in newly privatised Moroccan General Tire and Rubber, a subsidiary of Continental of Germany, was heavily subscribed when subscriptions closed on January 31. The bourse said individuals were likely to get 8.2 shares each, less than the 25 minimum.

Bangkok

That listed companies issued a total of \$182.07bn new shares in 1994, a 141 per cent rise over the previous year, the SEC has announced.

Listed companies also issued debt instruments worth a total of \$161.64bn, of which \$108.45bn came from local sources and the rest from overseas markets.

Listed companies also raised \$150.58bn through equity to debt instruments.

Edited by John Pitt. Further coverage of emerging markets appears daily on the World Stock Markets page.

| Baring Securities emerging markets indices | | | | | | | | | |
|--|--------|-----------------------|-------------------------|-----------------------|--------|---------|--------|---------|--------|
| Index | 3/2/95 | Week on week movement | Month on month movement | Year to date movement | Actual | Percent | Actual | Percent | Actual |
| World (\$15) | 142.63 | +2.31 | +1.65 | -13.29 | -8.53 | -15.41 | -6.75 | | |
| Latin America | | | | | | | | | |
| Argentina (24) | 82.81 | +0.80 | +0.97 | -7.22 | -8.02 | -3.30 | -3.84 | | |
| Brazil (21) | 100.38 | -1.70 | -0.89 | -18.80 | -9.19 | -18.99 | -9.07 | | |
| Chile (13) | 225.38 | +1.11 | -0.48 | -4.48 | -2.12 | -2.88 | -2.88 | | |
| Mexico (27) | 74.46 | -0.02 | -0.02 | -14.51 | -16.31 | -23.17 | -23.73 | | |
| Peru (16) | 709.79 | -10.85 | -1.51 | -144.28 | -16.89 | -138.88 | -16.36 | | |
| Latin America (102) | 121.15 | -0.28 | -0.23 | -14.19 | -10.48 | -17.82 | -12.69 | | |
| Europe | | | | | | | | | |
| Greece (18) | 83.39 | +0.80 | -0.72 | -4.53 | -5.15 | -3.80 | -4.14 | | |
| Portugal (19) | 115.15 | +2.62 | -0.59 | -0.59 | -0.51 | -1.13 | -0.97 | | |
| Turkey (20) | 88.08 | +0.24 | +0.36 | -1.95 | -2.78 | -8.02 | -10.54 | | |
| Europe (67) | 93.53 | +0.71 | +0.76 | -2.62 | -2.72 | -4.17 | -4.27 | | |
| Asia | | | | | | | | | |
| Indonesia (27) | 127.21 | +4.03 | +3.27 | -7.83 | -5.80 | -6.48 | -4.85 | | |
| Korea (24) | 125.62 | +1.85 | +1.49 | -11.16 | -8.16 | -14.27 | -10.20 | | |
| Malaysia (22) | 204.62 | +11.25 | +5.81 | -7.32 | -3.45 | -5.90 | -2.80 | | |
| Pakistan (13) | 88.38 | +1.38 | +1.59 | -22.61 | -20.37 | -17.82 | -18.78 | | |
| Philippines (12) | 253.43 | -15.58 | -15.58 | -29.08 | -10.29 | -28.70 | -10.17 | | |
| Thailand (26) | 228.53 | +12.40 | +5.49 | -11.89 | -4.76 | -13.01 | -6.17 | | |
| Taiwan (32) | 183.19 | +0.01 | +0.01 | -21.70 | -11.74 | -20.96 | -11.38 | | |
| Asia (156) | 196.55 | +7.60 | +4.02 | -14.27 | -6.77 | -14.08 | -6.68 | | |

All indices in \$ terms, January 7th 1995=100. Source: Baring Securities

Markets watch for fresh trends

The dollar finished last week rising. Sterling, by contrast, was falling. Markets will be looking this week to see whether or not those movements constitute fresh trends.

Having ignored such seemingly positive events as the Mexican support package and a rise in short-term interest rates, the dollar chose on Friday to rise on the back of a buoyant bond market.

Some analysts believe the US economy may now be on track for a virtuous low-inflation recovery, which would help bond markets and the dollar. The bear market for bonds last year was a factor in the dollar's weak performance.

Two key events which will influence the dollar's progress will be the publication today of President Clinton's proposed fiscal 1996 budget, and the producer prices on Friday. If any bad inflation news emerges, this could halt the rally in bonds and the dollar.

Also relevant for the dollar will be the publication of Japan's December current and capital account data. Analysts at the Industrial Bank of Japan in London argue that a "quite significant" outflow of long-term capital, and a peak in the current account surplus, will cause the yen to weaken against the D-Mark and the dollar.

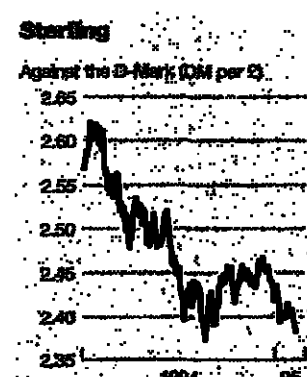
IBJ is predicting a fall in Japan's current account surplus this year to nearly \$100bn, from an estimated \$120bn in 1994. These figures, coupled with continued capital outflows and decreasing foreign interest in yen assets, leads IBJ to forecast the yen falling to Y105 against the dollar.

Sterling's performance will be a function of developments on the political front. Last week's weakness stemmed from investor fears that bi-coups in the Irish peace process could unsettle the government, which is reliant on the votes of Ulster unionists for its Commons majority. The pound is sure to come under pressure if

the government's position is seen to be threatened. Traders will also be seeking hints of the monetary policy outlook from the quarterly inflation bulletin, which will be released on Wednesday.

A further concern for sterling traders will be expected discussion of conditions under which Britain might join a single European currency. The issue goes to the heart of Tory party worries about Europe, and could be the catalyst for further internal bickering.

In Europe, attention will turn initially to France, where markets will have an opportunity to vote on the weekend election of Mr Lionel Jospin as



Source: FT Graphics

The Socialist candidate for the May presidential elections.

FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Friday, February 3, 1995. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of the foreign countries to which they are tied.

| | £/\$ | US \$ | D-MARK | YEN | | £/\$ | US \$ | D-MARK | YEN | | £/\$ | US \$ | D-MARK | YEN |
|---------------------------------|---------|---------|---------|---------|-------------------------------|---------|---------|---------|---------|-----------------------------|---------|---------|---------|---------|
| | (£ 100) | | | (£ 100) | | (£ 100) | | | (£ 100) | | (£ 100) | | | (£ 100) |
| Algeria (Algeria) | 148.27 | 348.28 | 228.08 | 7.957 | Ghana (Ghana) | 15.953 | 0.838 | 0.4913 | 8.578 | Pakistan (Pakistan) | 48.248 | 30.821 | 30.8157 | 30.820 |
| Angola (Angola) | 101.27 | 101.137 | 101.137 | 101.137 | Guinea (Guinea) | 2.584 | 1.598 | 0.152 | 1.527 | Panama (Panama) | 1.598 | 1.598 | 1.0857 | 1.0857 |
| Argentina (Argentina) | 161.855 | 42.734 | 26.0785 | 42.954 | Guinea-Bissau (Guinea-Bissau) | 10.254 | 1.269 | 0.152 | 1.527 | Paraguay (Paraguay) | 1.598 | 1.1805 | 1.0857 | 1.0857 |
| Australia (Australia) | 1.527 | 1.527 | 1.527 | 1.527 | Honduras (Honduras) | 10.254 | 1.269 | 0.152 | 1.527 | Peru (Peru) | 3083.38 | 1957.58 | 1203.08 | 1958.08 |
| Austria (Austria) | 1.356 | 1.356 | 1.356 | 1.356 | Hong Kong (Hong Kong) | 10.254 | 1.269 | 0.152 | 1.527 | Philippines (Philippines) | 36.5034 | 24.7822 | 13.0232 | 24.7822 |
| Bahamas (Bahamas) | 1.000 | 1.000 | 1.000 | 1.000 | India (India) | 9.4128 | 0.7448 | 0.3442 | 0.4442 | Pitcairn (Pitcairn) | 0.2507 | 0.2507 | 0.0411 | 0.0411 |
| Bahrain (Bahrain) | 1.000 | 1.000 | 1.000 | 1.000 | Indonesia (Indonesia) | 4.2525 | 2.7174 | 1.7794 | 2.7794 | Poland (Poland) | 2.971 | 0.2507 | 0.0411 | 0.0411 |
| Bangladesh (Bangladesh) | 10.254 | 1.269 | 0.152 | 1.527 | Israel (Israel) | 10.254 | 1.269 | 0.152 | 1.527 | Portugal (Portugal) | 3.2214 | 2.4415 | 1.0015 | 2.4415 |
| Barbados (Barbados) | 1.000 | 1.000 | 1.000 | 1.000 | Italy (Italy) | 10.254 | 1.269 | 0.152 | 1.527 | Puerto Rico (PR) | 1.598 | 1.598 | 1.0857 | 1.0857 |
| Belize (Belize) | 1.000 | 1.000 | 1.000 | 1.000 | Jamaica (Jamaica) | 2.5712 | 1.2693 | 0.8551 | 1.0114 | Qatar (Qatar) | 7.5222 | 3.6929 | 2.4415 | 3.6929 |
| Bermuda (Bermuda) | 1.000 | 1.000 | 1.000 | 1.000 | Kenya (Kenya) | 10.254 | 1.269 | 0.152 | 1.527 | Romania (Romania) | 1.598 | 1.598 | 1.0857 | 1.0857 |
| Bhutan (Bhutan) | 1.000 | 1.000 | 1.000 | 1.000 | Kazakhstan (Kazakhstan) | 10.254 | 1.269 | 0.152 | 1.527 | Russia (Russia) | 211.850 | 138.645 | 81.574 | 140.111 |
| Bolivia (Bolivia) | 1.000 | 1.000 | 1.000 | 1.000 | Laos (Laos) | 17.265 | 13.876 | 7.4702 | 71.4222 | St. Christopher (E Carri) | 4.2525 | 2.7174 | 1.7819 | 2.7174 |
| Bosnia (Bosnia) | 1.000 | 1.000 | 1.000 | 1.000 | Lebanon (Lebanon) | 10.254 | 1.269 | 0.152 | 1.527 | St. Lucia (E Carri) | 4.2525 | 2.7174 | 1.7819 | 2.7174 |
| Brazil (Brazil) | 1.000 | 1.000 | 1.000 | 1.000 | Liberia (Liberia) | 10.254 | 1.269 | 0.152 | 1.527 | St. Vincent (E Carri) | 4.2525 | 2.7174 | 1.7819 | 2.7174 |
| Bulgaria (Bulgaria) | 1.000 | 1.000 | 1.000 | 1.000 | Lithuania (Lithuania) | 10.254 | 1.269 | 0.152 | 1.527 | San Marino (San Marino) | 2094.80 | 1813.32 | 1067.80 | 1813.32 |
| Burkina Faso (Burkina Faso) | 1.000 | 1.000 | 1.000 | 1.000 | Madagascar (Madagascar) | 10.254 | 1.269 | 0.152 | 1.527 | Sao Paulo (Sao Paulo) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Burundi (Burundi) | 1.000 | 1.000 | 1.000 | 1.000 | Mali (Mali) | 10.254 | 1.269 | 0.152 | 1.527 | Senegal (Senegal) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Cambodia (Cambodia) | 1.000 | 1.000 | 1.000 | 1.000 | Malta (Malta) | 10.254 | 1.269 | 0.152 | 1.527 | Seychelles (Seychelles) | 7.7411 | 4.9847 | 3.2438 | 4.9847 |
| Cameroon (Cameroon) | 1.000 | 1.000 | 1.000 | 1.000 | Mauritania (Mauritania) | 10.254 | 1.269 | 0.152 | 1.527 | Sierra Leone (Sierra Leone) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Canada (Canada) | 1.000 | 1.000 | 1.000 | 1.000 | Mauritius (Mauritius) | 10.254 | 1.269 | 0.152 | 1.527 | Singapore (Singapore) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Cape Verde (Cape Verde) | 1.000 | 1.000 | 1.000 | 1.000 | Mexico (Mexico) | 10.254 | 1.269 | 0.152 | 1.527 | Slovakia (Slovakia) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Chad (Chad) | 1.000 | 1.000 | 1.000 | 1.000 | Moldova (Moldova) | 10.254 | 1.269 | 0.152 | 1.527 | Slovenia (Slovenia) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Chile (Chile) | 1.000 | 1.000 | 1.000 | 1.000 | Monaco (Monaco) | 10.254 | 1.269 | 0.152 | 1.527 | Somalia (Somalia) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| China (China) | 1.000 | 1.000 | 1.000 | 1.000 | Mongolia (Mongolia) | 10.254 | 1.269 | 0.152 | 1.527 | South Africa (South Africa) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Colombia (Colombia) | 1.000 | 1.000 | 1.000 | 1.000 | Morocco (Morocco) | 10.254 | 1.269 | 0.152 | 1.527 | Spain (Spain) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Costa Rica (Costa Rica) | 1.000 | 1.000 | 1.000 | 1.000 | Mozambique (Mozambique) | 10.254 | 1.269 | 0.152 | 1.527 | Sri Lanka (Sri Lanka) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Cote d'Ivoire (Cote d'Ivoire) | 1.000 | 1.000 | 1.000 | 1.000 | Nicaragua (Nicaragua) | 10.254 | 1.269 | 0.152 | 1.527 | St. Kitts (St. Kitts) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Croatia (Croatia) | 1.000 | 1.000 | 1.000 | 1.000 | Niger (Niger) | 10.254 | 1.269 | 0.152 | 1.527 | St. Lucia (St. Lucia) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Cuba (Cuba) | 1.000 | 1.000 | 1.000 | 1.000 | Nigeria (Nigeria) | 10.254 | 1.269 | 0.152 | 1.527 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Cyprus (Cyprus) | 1.000 | 1.000 | 1.000 | 1.000 | Norway (Norway) | 10.254 | 1.269 | 0.152 | 1.527 | St. Kitts (St. Kitts) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Czech Rep. (Czech Rep.) | 1.000 | 1.000 | 1.000 | 1.000 | Pakistan (Pakistan) | 48.248 | 30.821 | 30.8157 | 30.820 | St. Lucia (St. Lucia) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominican Rep. (Dominican Rep.) | 1.000 | 1.000 | 1.000 | 1.000 | Panama (Panama) | 1.598 | 1.598 | 1.0857 | 1.0857 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominica (Dominica) | 1.000 | 1.000 | 1.000 | 1.000 | Paraguay (Paraguay) | 1.598 | 1.1805 | 1.0857 | 1.0857 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominican Rep. (Dominican Rep.) | 1.000 | 1.000 | 1.000 | 1.000 | Peru (Peru) | 3083.38 | 1957.58 | 1203.08 | 1958.08 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominica (Dominica) | 1.000 | 1.000 | 1.000 | 1.000 | Philippines (Philippines) | 36.5034 | 24.7822 | 13.0232 | 24.7822 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominican Rep. (Dominican Rep.) | 1.000 | 1.000 | 1.000 | 1.000 | Pitcairn (Pitcairn) | 0.2507 | 0.2507 | 0.0411 | 0.0411 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominica (Dominica) | 1.000 | 1.000 | 1.000 | 1.000 | Poland (Poland) | 2.971 | 0.2507 | 0.0411 | 0.0411 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominican Rep. (Dominican Rep.) | 1.000 | 1.000 | 1.000 | 1.000 | Portugal (Portugal) | 3.2214 | 2.4415 | 1.0015 | 2.4415 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominica (Dominica) | 1.000 | 1.000 | 1.000 | 1.000 | Puerto Rico (PR) | 1.598 | 1.598 | 1.0857 | 1.0857 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominican Rep. (Dominican Rep.) | 1.000 | 1.000 | 1.000 | 1.000 | Qatar (Qatar) | 7.5222 | 3.6929 | 2.4415 | 3.6929 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominica (Dominica) | 1.000 | 1.000 | 1.000 | 1.000 | Romania (Romania) | 1.598 | 1.598 | 1.0857 | 1.0857 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominican Rep. (Dominican Rep.) | 1.000 | 1.000 | 1.000 | 1.000 | Russia (Russia) | 211.850 | 138.645 | 81.574 | 140.111 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominica (Dominica) | 1.000 | 1.000 | 1.000 | 1.000 | Slovakia (Slovakia) | 0.8989 | 3.7002 | 2.4582 | 3.7002 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominican Rep. (Dominican Rep.) | 1.000 | 1.000 | 1.000 | 1.000 | Slovenia (Slovenia) | 0.8989 | 3.7002 | 2.4582 | 3.7002 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominica (Dominica) | 1.000 | 1.000 | 1.000 | 1.000 | Somalia (Somalia) | 0.8989 | 3.7002 | 2.4582 | 3.7002 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominican Rep. (Dominican Rep.) | 1.000 | 1.000 | 1.000 | 1.000 | South Africa (South Africa) | 0.8989 | 3.7002 | 2.4582 | 3.7002 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominica (Dominica) | 1.000 | 1.000 | 1.000 | 1.000 | Spain (Spain) | 0.8989 | 3.7002 | 2.4582 | 3.7002 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominican Rep. (Dominican Rep.) | 1.000 | 1.000 | 1.000 | 1.000 | Sri Lanka (Sri Lanka) | 0.8989 | 3.7002 | 2.4582 | 3.7002 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominica (Dominica) | 1.000 | 1.000 | 1.000 | 1.000 | St. Kitts (St. Kitts) | 0.8989 | 3.7002 | 2.4582 | 3.7002 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominican Rep. (Dominican Rep.) | 1.000 | 1.000 | 1.000 | 1.000 | St. Lucia (St. Lucia) | 0.8989 | 3.7002 | 2.4582 | 3.7002 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominica (Dominica) | 1.000 | 1.000 | 1.000 | 1.000 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominican Rep. (Dominican Rep.) | 1.000 | 1.000 | 1.000 | 1.000 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominica (Dominica) | 1.000 | 1.000 | 1.000 | 1.000 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominican Rep. (Dominican Rep.) | 1.000 | 1.000 | 1.000 | 1.000 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominica (Dominica) | 1.000 | 1.000 | 1.000 | 1.000 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominican Rep. (Dominican Rep.) | 1.000 | 1.000 | 1.000 | 1.000 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominica (Dominica) | 1.000 | 1.000 | 1.000 | 1.000 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominican Rep. (Dominican Rep.) | 1.000 | 1.000 | 1.000 | 1.000 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominica (Dominica) | 1.000 | 1.000 | 1.000 | 1.000 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominican Rep. (Dominican Rep.) | 1.000 | 1.000 | 1.000 | 1.000 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominica (Dominica) | 1.000 | 1.000 | 1.000 | 1.000 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominican Rep. (Dominican Rep.) | 1.000 | 1.000 | 1.000 | 1.000 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominica (Dominica) | 1.000 | 1.000 | 1.000 | 1.000 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominican Rep. (Dominican Rep.) | 1.000 | 1.000 | 1.000 | 1.000 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominica (Dominica) | 1.000 | 1.000 | 1.000 | 1.000 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominican Rep. (Dominican Rep.) | 1.000 | 1.000 | 1.000 | 1.000 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominica (Dominica) | 1.000 | 1.000 | 1.000 | 1.000 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominican Rep. (Dominican Rep.) | 1.000 | 1.000 | 1.000 | 1.000 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominica (Dominica) | 1.000 | 1.000 | 1.000 | 1.000 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominican Rep. (Dominican Rep.) | 1.000 | 1.000 | 1.000 | 1.000 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominica (Dominica) | 1.000 | 1.000 | 1.000 | 1.000 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominican Rep. (Dominican Rep.) | 1.000 | 1.000 | 1.000 | 1.000 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 |
| Dominica (Dominica) | 1.000 | 1.000 | 1.000 | 1.000 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | 2.4582 | 3.7002 | St. Vincent (St. Vincent) | 0.8989 | 3.7002 | | |

THE WEEK AHEAD

DIVIDEND & INTEREST PAYMENTS

TODAY
 Abstrust Emerging Econ. Inv.
 Tst. 0.6p
 Bibby (J) 2p
 Blatchley Motor 2p
 Brit. Funds 7% Treas. Conv.
 '97 £3.50
 Do. 9% Treas. '12 £4.50
 British Petroleum 2.5
 Do. A.D.S. \$0.612
 Cosmos Sec. FRN. 2000
 Y2,280,822
 E.D. & F. Man 3.2p
 F.R. 2p
 Investment Co. 0.75p
 Johnson Matthey Int. 4.2
 Marks & Spencer ADR \$0.3295
 Nicos 3.5p
 Refresh Tranche A, FRN
 Y2,179,452

Do. Tranche B, Y2,230,137
 River & Merc. Art. Cap. & Inc.
 Tst. 1.8p
 Salvesen (C) 3.4p
 Sanderson Elec 1.8p
 South West Water 10% Db
 2012 £1062.50
 Tiger Cuts R.0.055
 Volux 6.7p

TOMORROW
 Anchor Int. \$0.0324
 Berisford Int. 0.5p
 British Airways A.D.R. \$0.7187
 Claythorne 0.5p
 IAF Group 0.1p
 Marubeni Int. Fin. 61% Dual
 Curr. Bds. '97 Y660,000
 Mazda Motor FRN '96 Y67,722
 Pearson Stg. Fin. 10% Db
 '02 £237.50

Tate & Lyle Fin 8.8p

WEDNESDAY
 FEBRUARY 8
 Abbey Natl. Treas. Services
 7.70% Gtd. Nts. '99 £385,000
 Birmingham Mid. Bldg. Soc.
 FRN. '99 £159.11
 British Gas 71% '44 £71.25
 Courtaulds \$0.081
 Deelkraal R.0.05
 Drayton Recovery Tst. 4p
 Drieston Con. R1
 Electric and Gas, Inv. 1.8p
 Five Oaks Inv. 8%
 Healthcare Ops. B. Mort. FRN.
 '21 £213.85
 I&S Optimum Inc. Tst. 1.95p
 Italy 84% Nts. '01 \$437.5
 Koorf Gold Mining R.0.85
 Northern Foods 6% Bds. '08

£33.75
 Parastor AB Str 5.75
 Readcut Int. 0.63p
 Somic 1.25p
 Vaux 8.5p

THURSDAY
 FEBRUARY 9
 Albrighton 0.1p
 Bank Asia Public 3% Bds
 £37.5
 Coats Vytella 61% Bds '03
 £21.25
 Collateralised Mort. Secs. FRN.
 '28 £203.22
 Feedback 0.5p
 Hydro-Quebec 11% Dabs '99
 £31.10
 M & G Group 17p
 Norsk Hydro AS 9% Nts '95
 \$86.75

Nova Scotia (Prov.) FRN '99
 \$153.33
 Storehouse 2.7p

FRIDAY
 FEBRUARY 10
 American Express \$0.225
 Bristol Water Hldgs. 12p
 Do. NVtg 12p
 Brit. Funds 94% '01 £4.875
 Do. 8% 1999 £3
 Crelingtons Naturally 2.2p
 Equity Consort Int. Tst. Dtd
 13.125p
 Irish Permanent 6.5% Bds
 IR£3.25
 Italy 71% Bds \$3/96 DM72.5
 Latham (James) 2.25p
 London Merchant Secs. 0.8p
 MFI Furniture 1.5p
 Nomura Int. Sub. FRN. '04
 4.5p

\$186.96
 NORWEB 8.2p
 Quadramatic 4p
 Rascal Electronics 1.75p
 Radstone Tech. 0.825p
 Scottish Invs. Tst. 3.35p
 Scottish & Newcastle 6.18p
 Sterling Inds. 2.5p
 Syltone 1.71p
 Vodafone Group 1.64p
 Wellman 0.4p

SUNDAY
 FEBRUARY 12
 Guinness Flight Global
 Strategy Pl. Glt & Stg Bd 20p
 Tesco 9% Cv Cap Bd 2005
 4.5p

UK COMPANIES

TODAY
 COMPANY MEETINGS:
 Avon Rubber, Melfham House,
 Market Place, Melfham,
 Wiltshire, 2.30

BOARD MEETINGS:
 French Property Tst
 Loaders
 Trencherwood
 Waste Mgmt
 Interims
 US Smaller Co's Inv Tst

TOMORROW
 COMPANY MEETINGS:
 Alders, Bournemouth Higholff

Hotel, St. Michaels Road,
 Bournemouth, 11.00

BOARD MEETINGS:
 Final:
 Brown Dolphin
 Fleming Claverhouse Inv Tst
 Final:
 Rattenden (Harry)
 Shant Gp
 Interims:
 Alexander Higgs
 Lloyds Abbey Life
 Scottish American Inv
 Interims:
 Armstrong
 Cornhill
 Edibel

Hong Kong Inv Tst
 News Int

WEDNESDAY
 FEBRUARY 8
 COMPANY MEETINGS:
 M & G, Painters Hall, Little
 Trinity Lane, EC. 12.00

BOARD MEETINGS:
 Final:
 Alexander Higgs
 Lloyds Abbey Life
 Scottish American Inv
 Interims:
 Armstrong
 Cornhill
 Edibel

THURSDAY
 FEBRUARY 9
 COMPANY MEETINGS:
 Archway Group Hldgs., Lloyds
 Building, 1, Lime Street, E.C.,
 10.30
 Bass, Q.E.I. Centre,
 Exeter, 11.30
 Burnside Investments, 22,
 Hanover Street, Edinburgh 10.30
 Dobson Park Inds, Ironmongers
 Hall, Hove, E. 11.30
 Electronic Data Processing,
 Tapton Masonic Hall, Shore
 Lane, Sheffield, 12.00

BOARD MEETINGS:
 Final:
 Ample Small Ent Tst
 Greenfin

Crest Nicholson
 Friends Provident Ethical Inv
 Tst
 Interims:
 Calluna
 Hulton Hldgs
 Impala Platinum

FRIDAY
 FEBRUARY 10
 COMPANY MEETINGS:
 C.H. Hovson, 11, Temple
 Place, W.C. 12.30

BOARD MEETINGS:
 Ample Small Ent Tst
 Greenfin

Johnson Fry Second Utilities
 Tst
 Lloyds Bank
 Murray European Inv Tst

**Company meetings are annual
 general meetings unless
 otherwise stated.**

Please note: Reports and
 accounts are not normally
 available until approximately six
 weeks after the board meeting
 to approve the preliminary
 results.

CONFERENCES & EXHIBITIONS

FEBRUARY 13/14
 Intellectual Property Rights in Multi-
 media and Telecommunications
 A Copyright Conference. Qualifies for points
 under the Law Society's Continuing
 Professional Development Scheme.
 Contact: Commlit
 Tel: (0171) 274 8725

LONDON
FEBRUARY 13-15, APRIL 10-12
 Facility Documentation and
 Legal Issues
 Reviews the legal principles and practical
 issues associated with facility, guarantee and
 security documentation. Loan documents and
 facility letters; Dealing with defaults;
 Litigation and Insolvency. £705 + V.A.T.
 Contact: BPP Bank Training - Hilary Jackson
 Tel: 0171 628 8444 Fax: 0171 628 7818

LONDON
FEBRUARY 13-15, APRIL 26-28
 Advanced Credit Analysis
 Targeted at experienced credit/financial
 analysts and credit managers the course
 works through case studies involving
 complex companies in order to highlight the
 more sophisticated techniques used in
 financial analysis. Creative accounting,
 derivatives, company and product risk,
 Corporate failures. £795 plus V.A.T. Course
 director - Ross Turner.
 Contact: BPP Bank Training - Ross Turner
 Tel: 0171 628 8444 Fax: 0171 628 7818

LONDON
FEBRUARY 14 & 15
 UK RADIO: Investments and
 Finance
 A two-day conference on critical issues facing
 UK radio industry and how to create
 strategies for success. Panels on the BBC vs
 commercial radio, investment, advertising
 initiatives and programme formats.
 Contact: Patricia Beynon, Kain World
 Media Limited, Tel: 0171 371 8880 Fax:
 0171 371 8715

LONDON
FEBRUARY 20
 FT London Motor Conference:
 Block Exemption: Europe's New
 Order for Car Retailing
 The conference will focus on block
 exemption, consider the changing
 relationship between dealer and manufacturer
 and address the question of
 competitiveness in the car sector.
 Enquiries: Financial Times
 Tel: 081-673 9000
 Fax: 081-673 1335

LONDON
FEBRUARY 20-22 1995
 Documentary Credits and Trade
 Finance
 Foundation course providing sound
 understanding of product, techniques, skills
 of trade finance. Letters of Credit,
 Collection, Acceptances, Forfeiting,
 Factoring, Customs Practice, Settlements,
 Documentation, Back-to-Back, Transfers,
 Credits, Countertrade, Credit Insurance,
 Customs Disputes and Problems. How
 to Help your Customer.
 £250 + 1 DAY
 Contact: Fairplay 0171 329 0595

LONDON
FEBRUARY 20-24, MARCH 27-31
 Credit Analysis - Level 1
 For those with little experience of
 analysing and financial analysis the course
 covers financial statements, interpretation
 skills and techniques necessary for
 successful lending. Risk analysis,
 understanding company accounts, Ratio
 analysis, Cashflow statements, The credit
 environment, Security taking. £1,000 plus
 V.A.T.
 Contact: BPP Bank Training - Karim Chah
 Tel: 0171 628 8444 Fax: 0171 628 7818

LONDON
FEBRUARY 21
 EC Competition Law Workshop
 CPD Accredited
 Failure to take EC law into account could
 cost many millions of pounds in fines,
 lost sales and the possibility of substantial
 claims in damages by third parties suffering
 loss. This workshop provides a
 comprehensive and practical introduction to
 the subject.
 Contact: International Professional
 Conferences Ltd on 061 445 8623

LONDON
FEBRUARY 21
 EC Competition Law Workshop
 CPD Accredited
 Failure to take EC law into account could
 cost many millions of pounds in fines,
 lost sales and the possibility of substantial
 claims in damages by third parties suffering
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FEBRUARY 21 & 22
 Insuring the Railway
 A conference examining the new insurance
 regime for the privatised rail industry.
 Covering catastrophe liability, business
 interruption, claims handling, lessons from
 abroad, the legal implications, risk analysis
 & profiling and international agreements.
 Contact: Clive Dexter, T.M. Watkinson
 Conference Company, Tel: 0171 730 0430
 Fax: 0171 730 0450

LONDON
FEBRUARY 21 & 22
 Practical Dealing Course -
 Money Markets
 A conference examining the new insurance
 regime for the privatised rail industry.
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CURRENCIES AND MONEY

POUND SPOT FORWARD AGAINST THE POUND

| Feb 3 | Closing mid-point | Change on day | Bi-annual spread | Day's bid/ask | One month MPA | Three months MPA | One year MPA | Bank of England |
|-------------|-------------------|---------------|------------------|---------------|---------------|------------------|--------------|-----------------|
| Europe | 16.278 | -0.0075 | 215 | 837 | 16.2804 | 16.2804 | 16.2804 | 1.1 |
| Austria | (Sch) | -0.0075 | 215 | 837 | 16.2804 | 16.2804 | 16.2804 | 1.1 |
| Belgium | (Bfr) | -0.0075 | 215 | 837 | 16.2804 | 16.2804 | 16.2804 | 1.1 |
| Denmark | (DKr) | -0.0075 | 215 | 837 | 16.2804 | 16.2804 | 16.2804 | 1.1 |
| France | (Ffr) | -0.0075 | 215 | 837 | 16.2804 | 16.2804 | 16.2804 | 1.1 |
| Germany | (DM) | -0.0075 | 215 | 837 | 16.2804 | 16.2804 | 16.2804 | 1.1 |
| Greece | (Dr) | -0.0075 | 215 | 837 | 16.2804 | 16.2804 | 16.2804 | 1.1 |
| Italy | (L) | -0.0075 | 215 | 837 | 16.2804 | 16.2804 | 16.2804 | 1.1 |
| Japan | (Y) | -0.0075 | 215 | 837 | 16.2804 | 16.2804 | 16.2804 | 1.1 |
| Netherlands | (Gld) | -0.0075 | 215 | 837 | 16.2804 | 16.2804 | 16.2804 | 1.1 |
| Portugal | (Esc) | -0.0075 | 215 | 837 | 16.2804 | 16.2804 | 16.2804 | 1.1 |
| Spain | (Pta) | -0.0075 | 215 | 837 | 16.2804 | 16.2804 | 16.2804 | 1.1 |
| Sweden | (Skr) | -0.0075 | 215 | 837 | 16.2804 | 16.2804 | 16.2804 | 1.1 |
| Switzerland | (Sfr) | -0.0075 | 215 | 837 | 16.2804 | 16.2804 | 16.2804 | 1.1 |
| UK | (£) | -0.0075 | 215 | 837 | 16.2804 | 16.2804 | 16.2804 | 1.1 |
| SDR | (S) | -0.0075 | 215 | 837 | 16.2804 | 16.2804 | 16.2804 | 1.1 |

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

| Feb 3 | Closing mid-point | Change on day | Bi-annual spread | Day's bid/ask | One month MPA | Three months MPA | One year MPA | J.P. Morgan |
|-------------|-------------------|---------------|------------------|---------------|---------------|------------------|--------------|-------------|
| Europe | 10.7336 | -0.0083 | 520 | 550 | 10.7350 | 10.7350 | 10.7350 | 1.5 |
| Austria | (Sch) | -0.0083 | 520 | 550 | 10.7350 | 10.7350 | 10.7350 | 1.5 |
| Belgium | (Bfr) | -0.0083 | 520 | 550 | 10.7350 | 10.7350 | 10.7350 | 1.5 |
| Denmark | (DKr) | -0.0083 | 520 | 550 | 10.7350 | 10.7350 | 10.7350 | 1.5 |
| France | (Ffr) | -0.0083 | 520 | 550 | 10.7350 | 10.7350 | 10.7350 | 1.5 |
| Germany | (DM) | -0.0083 | 520 | 550 | 10.7350 | 10.7350 | 10.7350 | 1.5 |
| Greece | (Dr) | -0.0083 | 520 | 550 | 10.7350 | 10.7350 | 10.7350 | 1.5 |
| Italy | (L) | -0.0083 | 520 | 550 | 10.7350 | 10.7350 | 10.7350 | 1.5 |
| Japan | (Y) | -0.0083 | 520 | 550 | 10.7350 | 10.7350 | 10.7350 | 1.5 |
| Netherlands | (Gld) | -0.0083 | 520 | 550 | 10.7350 | 10.7350 | 10.7350 | 1.5 |
| Portugal | (Esc) | -0.0083 | 520 | 550 | 10.7350 | 10.7350 | 10.7350 | 1.5 |
| Spain | (Pta) | -0.0083 | 520 | 550 | 10.7350 | 10.7350 | 10.7350 | 1.5 |
| Sweden | (Skr) | -0.0083 | 520 | 550 | 10.7350 | 10.7350 | 10.7350 | 1.5 |
| Switzerland | (Sfr) | -0.0083 | 520 | 550 | 10.7350 | 10.7350 | 10.7350 | 1.5 |
| UK | (£) | -0.0083 | 520 | 550 | 10.7350 | 10.7350 | 10.7350 | 1.5 |
| SDR | (S) | -0.0083 | 520 | 550 | 10.7350 | 10.7350 | 10.7350 | 1.5 |

WORLD INTEREST RATES

| MONEY RATES | Over night | One month | Three months | Six months | One year | Long term | Dis. rate | Repo rate |
|-------------|------------|-----------|--------------|------------|----------|-----------|-----------|-----------|
| Belgium | 4 1/2% | 5 1/4% | 5 1/2% | 5 3/4% | 6 1/2% | 7 1/2% | 4.50 | - |
| France | 5 1/2% | 5 1/4% | 5 1/2% | 5 3/4% | 6 1/2% | 7 1/2% | 5.00 | - |
| Germany | 4 1/2% | 5 1/4% | 5 1/2% | 5 3/4% | 6 1/2% | 7 1/2% | 4.50 | - |
| Italy | 5 1/2% | 5 1/4% | 5 1/2% | 5 3/4% | 6 1/2% | 7 1/2% | 5.00 | - |
| Netherlands | 4 1/2% | 5 1/4% | 5 1/2% | 5 3/4% | 6 1/2% | 7 1/2% | 4.50 | - |
| Portugal | 5 1/2% | 5 1/4% | 5 1/2% | 5 3/4% | 6 1/2% | 7 1/2% | 5.00 | - |
| Spain | 5 1/2% | 5 1/4% | 5 1/2% | 5 3/4% | 6 1/2% | 7 1/2% | 5.00 | - |
| Sweden | 4 1/2% | 5 1/4% | 5 1/2% | 5 3/4% | 6 1/2% | 7 1/2% | 4.50 | - |
| Switzerland | 4 1/2% | 5 1/4% | 5 1/2% | 5 3/4% | 6 1/2% | 7 1/2% | 4.50 | - |
| UK | 5 1/2% | 5 1/4% | 5 1/2% | 5 3/4% | 6 1/2% | 7 1/2% | 5.00 | - |
| US | 5 1/2% | 5 1/4% | 5 1/2% | 5 3/4% | 6 1/2% | 7 1/2% | 5.00 | - |

CROSS RATES AND DERIVATIVES

| Feb 3 | SP | DKr | Ffr | DM | £ | Y | Nkr | Pta | Skr | Y | £ |
|-------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Belgium | (Bfr) | 10.16 | 16.87 | 4.857 | 2.056 | 51.98 | 5.446 | 21.27 | 602.2 | 28.82 | 41.08 |
| Denmark | (DKr) | 10.16 | 16.87 | 4.857 | 2.056 | 51.98 | 5.446 | 21.27 | 602.2 | 28.82 | 41.08 |
| France | (Ffr) | 10.16 | 16.87 | 4.857 | 2.056 | 51.98 | 5.446 | 21.27 | 602.2 | 28.82 | 41.08 |
| Germany | (DM) | 10.16 | 16.87 | 4.857 | 2.056 | 51.98 | 5.446 | 21.27 | 602.2 | 28.82 | 41.08 |
| Italy | (L) | 10.16 | 16.87 | 4.857 | 2.056 | 51.98 | 5.446 | 21.27 | 602.2 | 28.82 | 41.08 |
| Netherlands | (Gld) | 10.16 | 16.87 | 4.857 | 2.056 | 51.98 | 5.446 | 21.27 | 602.2 | 28.82 | 41.08 |
| Portugal | (Esc) | 10.16 | 16.87 | 4.857 | 2.056 | 51.98 | 5.446 | 21.27 | 602.2 | 28.82 | 41.08 |
| Spain | (Pta) | 10.16 | 16.87 | 4.857 | 2.056 | 51.98 | 5.446 | 21.27 | 602.2 | 28.82 | 41.08 |
| Sweden | (Skr) | 10.16 | 16.87 | 4.857 | 2.056 | 51.98 | 5.446 | 21.27 | 602.2 | 28.82 | 41.08 |
| Switzerland | (Sfr) | 10.16 | 16.87 | 4.857 | 2.056 | 51.98 | 5.446 | 21.27 | 602.2 | 28.82 | 41.08 |
| UK | (£) | 10.16 | 16.87 | 4.857 | 2.056 | 51.98 | 5.446 | 21.27 | 602.2 | 28.82 | 41.08 |
| Canada | (Cdn) | 10.16 | 16.87 | 4.857 | 2.056 | 51.98 | 5.446 | 21.27 | 602.2 | 28.82 | 41.08 |
| Japan | (Y) | 10.16 | 16.87 | 4.857 | 2.056 | 51.98 | 5.446 | 21.27 | 602.2 | 28.82 | 41.08 |
| South Korea | (Won) | 10.16 | 16.87 | 4.857 | 2.056 | 51.98 | 5.446 | 21.27 | 602.2 | 28.82 | 41.08 |
| Taiwan | (Twd) | 10.16 | 16.87 | 4.857 | 2.056 | 51.98 | 5.446 | 21.27 | 602.2 | 28.82 | 41.08 |
| Thailand | (Bht) | 10.16 | 16.87 | 4.857 | 2.056 | 51.98 | 5.446 | 21.27 | 602.2 | 28.82 | 41.08 |

FT GOLD MINES INDEX

| Feb 3 | SP | DKr | Ffr | DM | £ | Y | Nkr | Pta | Skr | Y | £ |
|-------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Belgium | (Bfr) | 10.16 | 16.87 | 4.857 | 2.056 | 51.98 | 5.446 | 21.27 | 602.2 | 28.82 | 41.08 |
| Denmark | (DKr) | 10.16 | 16.87 | 4.857 | 2.056 | 51.98 | 5.446 | 21.27 | 602.2 | 28.82 | 41.08 |
| France | (Ffr) | 10.16 | 16.87 | 4.857 | 2.056 | 51.98 | 5.446 | 21.27 | 602.2 | 28.82 | 41.08 |
| Germany | (DM) | 10.16 | 16.87 | 4.857 | 2.056 | 51.98 | 5.446 | 21.27 | 602.2 | 28.82 | 41.08 |
| Italy | (L) | 10.16 | 16.87 | 4.857 | 2.056 | 51.98 | 5.446 | 21.27 | 602.2 | 28.82 | 41.08 |
| Netherlands | (Gld) | 10.16 | 16.87 | 4.857 | 2.056 | 51.98 | 5.446 | 21.27 | 602.2 | 28.82 | 41.08 |
| Portugal | (Esc) | 10.16 | 16.87 | 4.857 | 2.056 | 51.98 | 5.446 | 21.27 | 602.2 | 28.82 | 41.08 |
| Spain | (Pta) | 10.16 | 16.87 | 4.857 | 2.056 | 51.98 | 5.446 | 21.27 | 602.2 | 28.82 | 41.08 |
| Sweden | (Skr) | 10.16 | 16.87 | 4.857 | 2.056 | 51.98 | 5.446 | 21.27 | 602.2 | 28.82 | 41.08 |
| Switzerland | (Sfr) | 10.16 | 16.87 | 4.857 | 2.056 | 51.98 | 5.446 | 21.27 | 602.2 | 28.82 | 41.08 |
| UK | (£) | 10.16 | 16.87 | 4.857 | 2.056 | 51.98 | 5.446 | 21.27 | 602.2 | 28.82 | 41.08 |
| Canada | (Cdn) | 10.16 | 16.87 | 4.857 | 2.056 | 51.98 | 5.446 | 21.27 | 602.2 | 28.82 | 41.08 |
| Japan | (Y) | 10.16 | 16.87 | 4.857 | 2.056 | 51.98 | 5.446 | 21.27 | 602.2 | 28.82 | 41.08 |
| South Korea | (Won) | 10.16 | 16.87 | 4.857 | 2.056 | 51.98 | 5.446 | 21.27 | 602.2 | 28.82 | 41.08 |
| Taiwan | (Twd) | 10.16 | 16.87 | 4.857 | 2.056 | 51.98 | 5.446 | 21.27 | 602.2 | 28.82 | 41.08 |
| Thailand | (Bht) | 10.16 | 16.87 | 4.857 | 2.056 | 51.98 | 5.446 | 21.27 | 602.2 | 28.82 | 41.08 |

D-MARK FUTURES (MM) \$125,000 per DM

| Mar | Open | Sett | Change | High | Low | Sett | Open Int. |
|-----|--------|--------|---------|--------|--------|--------|-----------|
| Mar | 0.6598 | 0.6555 | -0.0039 | 0.6608 | 0.6538 | 27.034 | 79,750 |
| Jun | 0.6512 | 0.6577 | -0.0042 | 0.6625 | 0.6550 | 367 | 3,247 |
| Sep | - | 0.6500 | - | 0.6620 | 0.6540 | 185 | 403 |

D-MARK FUTURES (MM) \$125,000 per DM

| Mar | Open | Sett | Change | High | Low | Sett | Open Int. |
|-----|--------|--------|---------|--------|--------|--------|-----------|
| Mar | 0.7810 | 0.7742 | -0.0038 | 0.7828 | 0.7724 | 10,827 | 36,854 |
| Jun | 0.7840 | 0.7791 | -0.0032 | 0.7809 | 0.7777 | 245 | 1,842 |
| Sep | - | 0.7842 | -0.0034 | 0.7870 | 0.7840 | 105 | 173 |

JAPANESE YEN FUTURES (MM) Yen 12.5 per Yen 100

| Mar | Open | Sett | Change | High | Low | Sett | Open Int. |
|-----|--------|--------|---------|--------|--------|--------|-----------|
| Mar | 1.0100 | 1.0057 | -0.0044 | 1.0110 | 1.0047 | 22,234 | 72,588 |
| Jun | 1.0208 | 1.0189 | -0.0048 | 1.0222 | 1.0180 | 573 | 7,732 |
| Sep | - | 1.0284 | -0.0058 | 1.0300 | 1.0280 | 231 | 670 |

STERLING FUTURES (MM) £250,000 per £

| Mar | Open | Sett | Change | High | Low | Sett | Open Int. |
|-----|--------|--------|---------|--------|--------|-------|-----------|
| Mar | 1.8808 | 1.8808 | -0.0188 | 1.8814 | 1.8798 | 4,805 | 37,978 |
| Jun | 1.8750 | 1.8804 | -0.0194 | 1.8770 | 1.8750 | 66 | 1,412 |
| Sep | - | 1.8802 | -0.0202 | - | 1.8802 | 2 | - |

PHILADELPHIA SIX MONTHS (MM) \$125,000 per DM

| Mar | Open | Sett | Change | High | Low | Sett | Open Int. |
|-----|--------|--------|---------|--------|--------|--------|-----------|
| Mar | 1.0100 | 1.0057 | -0.0044 | 1.0110 | 1.0047 | 22,234 | 72,588 |
| Jun | 1.0208 | 1.0189 | -0.0048 | 1.0222 | 1.0180 | 573 | 7,732 |
| Sep | - | 1.0284 | -0.0058 | 1.0300 | 1.0280 | 231 | 670 |

UK GILTS PRICES

| Notes | Price | % Yield | Interest | Last | City | Due |
|-----------------------|-------|---------|----------|-------|-------|-------|
| Short-term (3 months) | 101.5 | 5.00 | 1.00 | 101.5 | 101.5 | 101.5 |
| 3 months | 101.5 | 5.00 | 1.00 | 101.5 | 101.5 | 101.5 |
| 6 months | 101.5 | 5.00 | 1.00 | 101.5 | 101.5 | 101.5 |
| 12 months | 101.5 | 5.00 | 1.00 | 101.5 | 101.5 | 101.5 |
| 18 months | 101.5 | 5.00 | 1.00 | 101.5 | 101.5 | 101.5 |
| 24 months | 101.5 | 5.00 | 1.00 | 101.5 | 101.5 | 101.5 |
| 30 months | 101.5 | 5.00 | 1.00 | 101.5 | 101.5 | 101.5 |
| 36 months | 101.5 | 5.00 | 1.00 | 101.5 | 101.5 | 101.5 |
| 42 months | 101.5 | 5.00 | 1.00 | 101.5 | 101.5 | 101.5 |
| 48 months | 101.5 | 5.00 | 1.00 | 101.5 | 101.5 | 101.5 |
| 54 months | 101.5 | 5.00 | 1.00 | 101.5 | 101.5 | 101.5 |
| 60 months | 101.5 | 5.00 | 1.00 | 101.5 | 101.5 | 101.5 |

UK INTEREST RATES

| Feb 3 | Over night | 7 days | One month | Three months | Six months | One year |
|-----------------|------------|--------|-----------|--------------|------------|----------|
| Interbank | 5 1/2% | 5 1/4% | 5 1/2% | 5 3/4% | 6 1/2% | 7 1/2% |
| Bank bills | 5 1/2% | 5 1/4% | 5 1/2% | 5 3/4% | 6 1/2% | 7 1/2% |
| Local authority | 5 1/2% | 5 1/4% | 5 1/2% | 5 3/4% | 6 1/2% | 7 1/2% |
| Discount | 5 1/2% | 5 1/4% | 5 1/2% | 5 3/4% | 6 1/2% | 7 1/2% |

LONDON MONEY RATES

| Feb 3 | Over night | 7 days | One month | Three months | Six months | One year |
|-----------------|------------|--------|-----------|--------------|------------|----------|
| Interbank | 5 1/2% | 5 1/4% | 5 1/2% | 5 3/4% | 6 1/2% | 7 1/2% |
| Bank bills | 5 1/2% | 5 1/4% | 5 1/2% | 5 3/4% | 6 1/2% | 7 1/2% |
| Local authority | 5 1/2% | 5 1/4% | 5 1/2% | 5 3/4% | 6 1/2% | 7 1/2% |
| Discount | 5 1/2% | 5 1/4% | 5 1/2% | 5 3/4% | 6 1/2% | 7 1/2% |

BASE LENDING RATES

● FT Cityline Unit Trust Prices: dial 0801 430010 and key in a 5 digit code listed below. Calls are charged at 39p/minute cheap rate and 49p/minute at all other times. International access available by subscription only. For more details call the FT Cityline Help Desk on (+44 71) 873 4378.

[illegible]

Find out more by calling
Mike or Jo on 0171 873 3362

INVESTMENT TRUSTS - Cont.[illegible]

| | | | |
|---------------------|-------|------|-----|
| For & Col Euro... | \$117 | 2.5 | 2.5 |
| For & Col German... | \$117 | -1.5 | 2.5 |

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|--------------------|--------|-----|------|
| Warrants | 17 | | |
| HTR Japanese Stock | 95 1/2 | 3.8 | 0.48 |
| | 43 | 7.6 | |

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| Walmart | 20 | 118 | 25 | 3,604 | |
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| Walmart | 20 | 118 | 25 | | |

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| Colonywork Chapter | 10 | 3.15 | A |
| Colonywork Day | 339 | 11.9 | B |
| Colonywork Even Mtds | 102 | -1.0 | |

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| Cost | 121 | 121 | 121 |
| Materials | 40 | 40 | 40 |

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| Albany State | NY | 200 | 4.5 | Oct |
| Albany | NY | 200 | 3.5 | Oct |
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| 2280 | 2281 | 2282 | 2283 | 2284 | 2285 | 2286 | 2287 | 2288 | 2289 | 2290 | 2291 | 2292 | 2293 | 2294 | 2295 | 2296 | 2297 | 2298 | 2299 | 2300 | 2301 | 2302 | 2303 | 2304 | 2305 | 2306 | 2307 | 2308 | 2309 | 2310 | 2311 | 2312 | 2313 | 2314 | 2315 | 2316 | 2317 | 2318 | 2319 | 2320 | 2321 | 2322 | 2323 | 2324 | 2325 | 2326 | 2327 | 2328 | 2329 | 2330 | 2331 | 2332 | 2333 | 2334 | 2335 | 2336 | 2337 | 2338 | 2339 | 2340 | 2341 | 2342 | 2343 | 2344 | 2345 | 2346 | 2347 | 2348 | 2349 | 2350 | 2351 | 2352 | 2353 | 2354 | 2355 | 2356 | 2357 | 2358 | 2359 | 2360 | 2361 | 2362 | 2363 | 2364 | 2365 | 2366 | 2367 | 2368 | 2369 | 2370 | 2371 | 2372 | 2373 | 2374 | 2375 | 2376 | 2377 | 2378 | 2379 | 2380 | 2381 | 2382 | 2383 | 2384 | 2385 | 2386 | 2387 | 2388 | 2389 | 2390 | 2391 | 2392 | 2393 | 2394 | 2395 | 2396 | 2397 | 2398 | 2399 | 2400 | 2401 | 2402 | 2403 | 2404 | 2405 | 2406 | 2407 | 2408 | 2409 | 2410 | 2411 | 2412 | 2413 | 2414 | 2415 | 2416 | 2417 | 2418 | 2419 | 2420 | 2421 | 2422 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| 2566 | 2567 | 2568 | 2569 | 2570 | 2571 | 2572 | 2573 | 2574 | 2575 | 2576 | 2577 | 2578 | 2579 | 2580 | 2581 | 2582 | 2583 | 2584 | 2585 | 2586 | 2587 | 2588 | 2589 | 2590 | 2591 | 2592 | 2593 | 2594 | 2595 | 2596 | 2597 | 2598 | 2599 | 2600 | 2601 | 2602 | 2603 | 2604 | 2605 | 2606 | 2607 | 2608 | 2609 | 2610 | 2611 | 2612 | 2613 | 2614 | 2615 | 2616 | 2617 | 2618 | 2619 | 2620 | 2621 | 2622 | 2623 | 2624 | 2625 | 2626 | 2627 | 2628 | 2629 | 2630 | 2631 | 2632 | 2633 | 2634 | 2635 | 2636 | 2637 | 2638 | 2639 | 2640 | 2641 | 2642 | 2643 | 2644 | 2645 | 2646 | 2647 | 2648 | 2649 | 2650 | 2651 | 2652 | 2653 | 2654 | 2655 | 2656 | 2657 | 2658 | 2659 | 2660 | 2661 | 2662 | 2663 | 2664 | 2665 | 2666 | 2667 | 2668 | 2669 | 2670 | 2671 | 2672 | 2673 | 2674 | 2675 | 2676 | 2677 | 2678 | 2679 | 2680 | 2681 | 2682 | 2683 | 2684 | 2685 | 2686 | 2687 | 2688 | 2689 | 2690 | 2691 | 2692 | 2693 | 2694 | 2695 | 2696 | 2697 | 2698 | 2699 | 2700 | 2701 | 2702 | 2703 | 2704 | 2705 | 2706 | 2707 | 2708 | 2709 | 2710 | 2711 | 2712 | 2713 | 2714 | 2715 | 2716 | 2717 | 2718 | 2719 | 2720 | 2721 | 2722 | 2723 | 2724 | 2725 | 2726 | 2727 | 2728 | 2729 | 2730 | 2731 | 2732 | 2733 | 2734 | 2735 | 2736 | 2737 | 2738 | 2739 | 2740 | 2741 | 2742 | 2743 | 2744 | 2745 | 2746 | 2747 | 2748 | 2749 | 2750 | 2751 | 2752 | 2753 | 2754 | 2755 | 2756 | 2757 | 2758 | 2759 | 2760 | 2761 | 2762 | 2763 | 2764 | 2765 | 2766 | 2767 | 2768 | 2769 | 2770 | 2771 | 2772 | 2773 | 2774 | 2775 | 2776 | 2777 | 2778 | 2779 | 2780 | 2781 | 2782 | 2783 | 2784 | 2785 | 2786 | 2787 | 2788 | 2789 | 2790 | 2791 | 2792 | 2793 | 2794 | 2795 | 2796 | 2797 | 2798 | 2799 | 2800 | 2801 | 2802 | 2803 | 2804 | 2805 | 2806 | 2807 | 2808 | 2809 | 2810 | 2811 | 2812 | 2813 | 2814 | 2815 | 2816 | 2817 | 2818 | 2819 | 2820 | 2821 | 2822 | 2823 | 2824 | 2825 | 2826 | 2827 | 2828 | 2829 | 2830 | 2831 | 2832 | 2833 | 2834 | 2835 | 2836 | 2837 | 2838 | 2839 | 2840 | 2841 | 2842 | 2843 | 2844 | 2845 | 2846 | 2847 | 2848 | 2849 | 2850 | 2851 | 2852 | 2853 | 2854 | 2855 | 2856 | 2857 | 2858 | 2859 | 2860 | 2861 | 2862 | 2863 | 2864 | 2865 | 2866 | 2867 | 2868 | 2869 | 2870 | 2871 | 2872 | 2873 | 2874 | 2875 | 2876 | 2877 | 2878 | 2879 | 2880 | 2881 | 2882 | 2883 | 2884 | 2885 | 2886 | 2887 | 2888 | 2889 | 2890 | 2891 | 2892 | 2893 | 2894 | 2895 | 2896 | 2897 | 2898 | 2899 | 2900 | 2901 | 2902 | 2903 | 2904 | 2905 | 2906 | 2907 | 2908 | 2909 | 2910 | 2911 | 2912 | 2913 | 2914 | 2915 | 2916 | 2917 | 2918 | 2919 | 2920 | 2921 | 2922 | 2923 | 2924 | 2925 | 2926 | 2927 | 2928 | 2929 | 2930 | 2931 | 2932 | 2933 | 2934 | 2935 | 2936 | 2937 | 2938 | 2939 | 2940 | 2941 | 2942 | 2943 | 2944 | 2945 | 2946 | 2947 | 2948 | 2949 | 2950 | 2951 | 2952 | 2953 | 2954 | 2955 | 2956 | 2957 | 2958 | 2959 | 2960 | 2961 | 2962 | 2963 | 2964 | 2965 | 2966 | 2967 | 2968 | 2969 | 2970 | 2971 | 2972 | 2973 | 2974 | 2975 | 2976 | 2977 | 2978 | 2979 | 2980 | 2981 | 2982 | 2983 | 2984 | 2985 | 2986 | 2987 | 2988 | 2989 | 2990 | 2991 | 2992 | 2993 | 2994 | 2995 | 2996 | 2997 | 2998 | 2999 | 3000 |
|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|-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23 02 61 Mar S


هكذا من الراحل

| High | Low | Stock | Chg | Vol | P/E | 52 Wk High | 52 Wk Low | Yield | Div | Price | Change |
|---------|---------|----------|------|-----|-----|------------|-----------|-------|-----|-------|--------|
| 17 1/2 | 17 1/2 | Alcoa | 0.48 | 36 | 19 | 137 | 125 | 12 | | 137 | +1 |
| 21 1/4 | 21 1/4 | Alcoa A | 0.18 | 09 | 44 | 308 | 198 | 18 | | 198 | +1 |
| 72 1/2 | 72 1/2 | Alcoa B | 1.84 | 28 | 29 | 3564 | 71 | 70 | | 70 | +1 |
| 72 1/2 | 72 1/2 | Alcoa C | | | | | | | | | +1 |
| 86 1/2 | 86 1/2 | Alcoa D | 2.00 | 43 | 28 | 800 | 444 | 4 | | 444 | +1 |
| 86 1/2 | 86 1/2 | Alcoa E | 0.18 | 22 | 18 | 850 | 26 | 26 | | 26 | +1 |
| 104 1/2 | 104 1/2 | Alcoa F | 0.50 | 12 | 20 | 103 | 12 | 12 | | 12 | +1 |
| 104 1/2 | 104 1/2 | Alcoa G | 0.50 | 12 | 20 | 103 | 12 | 12 | | 12 | +1 |
| 174 1/2 | 174 1/2 | Alcoa H | 0.09 | 25 | 14 | 300 | 24 | 24 | | 24 | +1 |
| 174 1/2 | 174 1/2 | Alcoa I | | | | | | | | | +1 |
| 21 1/4 | 21 1/4 | Alcoa J | 0.44 | 18 | 8 | 257 | 20 | 20 | | 20 | +1 |
| 12 1/2 | 12 1/2 | Alcoa K | 0.10 | 11 | 7 | 832 | 9 | 9 | | 9 | +1 |
| 12 1/2 | 12 1/2 | Alcoa L | 0.10 | 11 | 7 | 832 | 9 | 9 | | 9 | +1 |
| 12 1/2 | 12 1/2 | Alcoa M | 0.10 | 11 | 7 | 832 | 9 | 9 | | 9 | +1 |
| 10 1/4 | 10 1/4 | Alcoa N | 0.06 | 12 | 7 | 785 | 7 | 7 | | 7 | +1 |
| 12 1/2 | 12 1/2 | Alcoa O | 0.10 | 11 | 7 | 832 | 9 | 9 | | 9 | +1 |
| 12 1/2 | 12 1/2 | Alcoa P | 0.10 | 11 | 7 | 832 | 9 | 9 | | 9 | +1 |
| 12 1/2 | 12 1/2 | Alcoa Q | 0.10 | 11 | 7 | 832 | 9 | 9 | | 9 | +1 |
| 12 1/2 | 12 1/2 | Alcoa R | 0.10 | 11 | 7 | 832 | 9 | 9 | | 9 | +1 |
| 12 1/2 | 12 1/2 | Alcoa S | 0.10 | 11 | 7 | 832 | 9 | 9 | | 9 | +1 |
| 12 1/2 | 12 1/2 | Alcoa T | 0.10 | 11 | 7 | 832 | 9 | 9 | | 9 | +1 |
| 12 1/2 | 12 1/2 | Alcoa U | 0.10 | 11 | 7 | 832 | 9 | 9 | | 9 | +1 |
| 12 1/2 | 12 1/2 | Alcoa V | 0.10 | 11 | 7 | 832 | 9 | 9 | | 9 | +1 |
| 12 1/2 | 12 1/2 | Alcoa W | 0.10 | 11 | 7 | 832 | 9 | 9 | | 9 | +1 |
| 12 1/2 | 12 1/2 | Alcoa X | 0.10 | 11 | 7 | 832 | 9 | 9 | | 9 | +1 |
| 12 1/2 | 12 1/2 | Alcoa Y | 0.10 | 11 | 7 | 832 | 9 | 9 | | 9 | +1 |
| 12 1/2 | 12 1/2 | Alcoa Z | 0.10 | 11 | 7 | 832 | 9 | 9 | | 9 | +1 |
| 12 1/2 | 12 1/2 | Alcoa AA | 0.10 | 11 | 7 | 832 | 9 | 9 | | 9 | +1 |
| 12 1/2 | 12 1/2 | Alcoa AB | 0.10 | 11 | 7 | 832 | 9 | 9 | | 9 | +1 |
| 12 1/2 | 12 1/2 | Alcoa AC | 0.10 | 11 | 7 | 832 | 9 | 9 | | 9 | +1 |
| 12 1/2 | 12 1/2 | Alcoa AD | 0.10 | 11 | 7 | 832 | 9 | 9 | | 9 | +1 |
| 12 1/2 | 12 1/2 | Alcoa AE | 0.10 | 11 | 7 | 832 | 9 | 9 | | 9 | +1 |
| 12 1/2 | 12 1/2 | Alcoa AF | 0.10 | 11 | 7 | 832 | 9 | 9 | | 9 | +1 |
| 12 1/2 | 12 1/2 | Alcoa AG | 0.10 | 11 | 7 | 832 | 9 | 9 | | 9 | +1 |
| 12 1/2 | 12 1/2 | Alcoa AH | 0.10 | 11 | 7 | 832 | 9 | 9 | | 9 | +1 |
| 12 1/2 | 12 1/2 | Alcoa AI | 0.10 | 11 | 7 | 832 | 9 | 9 | | 9 | +1 |
| 12 1/2 | 12 1/2 | Alcoa AJ | 0.10 | 11 | 7 | 832 | 9 | 9 | | 9 | +1 |
| 12 1/2 | 12 1/2 | Alcoa AK | 0.10 | 11 | 7 | 832 | 9 | 9 | | 9 | +1 |
| 12 1/2 | 12 1/2 | Alcoa AL | 0.10 | 11 | 7 | 832 | 9 | 9 | | 9 | +1 |
| 12 1/2 | 12 1/2 | Alcoa AM | 0.10 | 11 | 7 | 832 | 9 | 9 | | 9 | +1 |
| 12 1/2 | 12 1/2 | Alcoa AN | 0.10 | 11 | 7 | 832 | 9 | 9 | | 9 | +1 |
| 12 1/2 | 12 1/2 | Alcoa AO | 0.10 | 11 | 7 | 832 | 9 | 9 | | 9 | +1 |
| 12 1/2 | 12 1/2 | Alcoa AP | 0.10 | 11 | 7 | 832 | 9 | 9 | | | |

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| Company | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 | 2037 | 2038 | 2039 | 2040 | 2041 | 2042 | 2043 | 2044 | 2045 | 2046 | 2047 | 2048 | 2049 | 2050 | 2051 | 2052 | 2053 | 2054 | 2055 | 2056 | 2057 | 2058 | 2059 | 2060 | 2061 | 2062 | 2063 | 2064 | 2065 | 2066 | 2067 | 2068 | 2069 | 2070 | 2071 | 2072 | 2073 | 2074 | 2075 | 2076 | 2077 | 2078 | 2079 | 2080 | 2081 | 2082 | 2083 | 2084 | 2085 | 2086 | 2087 | 2088 | 2089 | 2090 | 2091 | 2092 | 2093 | 2094 | 2095 | 2096 | 2097 | 2098 | 2099 | 2100 | 2101 | 2102 | 2103 | 2104 | 2105 | 2106 | 2107 | 2108 | 2109 | 2110 | 2111 | 2112 | 2113 | 2114 | 2115 | 2116 | 2117 | 2118 | 2119 | 2120 | 2121 | 2122 | 2123 | 2124 | 2125 | 2126 | 2127 | 2128 | 2129 | 2130 | 2131 | 2132 | 2133 | 2134 | 2135 | 2136 | 2137 | 2138 | 2139 | 2140 | 2141 | 2142 | 2143 | 2144 | 2145 | 2146 | 2147 | 2148 | 2149 | 2150 | 2151 | 2152 | 2153 | 2154 | 2155 | 2156 | 2157 | 2158 | 2159 | 2160 | 2161 | 2162 | 2163 | 2164 | 2165 | 2166 | 2167 | 2168 | 2169 | 2170 | 2171 | 2172 | 2173 | 2174 | 2175 | 2176 | 2177 | 2178 | 2179 | 2180 | 2181 | 2182 | 2183 | 2184 | 2185 | 2186 | 2187 | 2188 | 2189 | 2190 | 2191 | 2192 | 2193 | 2194 | 2195 | 2196 | 2197 | 2198 | 2199 | 2200 | 2201 | 2202 | 2203 | 2204 | 2205 | 2206 | 2207 | 2208 | 2209 | 2210 | 2211 | 2212 | 2213 | 2214 | 2215 | 2216 | 2217 | 2218 | 2219 | 2220 | 2221 | 2222 | 2223 | 2224 | 2225 | 2226 | 2227 | 2228 | 2229 | 2230 | 2231 | 2232 | 2233 | 2234 | 2235 | 2236 | 2237 | 2238 | 2239 | 2240 | 2241 | 2242 | 2243 | 2244 | 2245 | 2246 | 2247 | 2248 | 2249 | 2250 | 2251 | 2252 | 2253 | 2254 | 2255 | 2256 | 2257 | 2258 | 2259 | 2260 | 2261 | 2262 | 2263 | 2264 | 2265 | 2266 | 2267 | 2268 | 2269 | 2270 | 2271 | 2272 | 2273 | 2274 | 2275 | 2276 | 2277 | 2278 | 2279 | 2280 | 2281 | 2282 | 2283 | 2284 | 2285 | 2286 | 2287 | 2288 | 2289 | 2290 | 2291 | 2292 | 2293 | 2294 | 2295 | 2296 | 2297 | 2298 | 2299 | 2300 | 2301 | 2302 | 2303 | 2304 | 2305 | 2306 | 2307 | 2308 | 2309 | 2310 | 2311 | 2312 | 2313 | 2314 | 2315 | 2316 | 2317 | 2318 | 2319 | 2320 | 2321 | 2322 | 2323 | 2324 | 2325 | 2326 | 2327 | 2328 | 2329 | 2330 | 2331 | 2332 | 2333 | 2334 | 2335 | 2336 | 2337 | 2338 | 2339 | 2340 | 2341 | 2342 | 2343 | 2344 | 2345 | 2346 | 2347 | 2348 | 2349 | 2350 | 2351 | 2352 | 2353 | 2354 | 2355 | 2356 | 2357 | 2358 | 2359 | 2360 | 2361 | 2362 | 2363 | 2364 | 2365 | 2366 | 2367 | 2368 | 2369 | 2370 | 2371 | 2372 | 2373 | 2374 | 2375 | 2376 | 2377 | 2378 | 2379 | 2380 | 2381 | 2382 | 2383 | 2384 | 2385 | 2386 | 2387 | 2388 | 2389 | 2390 | 2391 | 2392 | 2393 | 2394 | 2395 | 2396 | 2397 | 2398 | 2399 | 2400 | 2401 | 2402 | 2403 | 2404 | 2405 | 2406 | 2407 | 2408 | 2409 | 2410 | 2411 | 2412 | 2413 | 2414 | 2415 | 2416 | 2417 | 2418 | 2419 | 2420 | 2421 | 2422 | 2423 | 2424 | 2425 | 2426 | 2427 | 2428 | 2429 | 2430 | 2431 | 2432 | 2433 | 2434 | 2435 | 2436 | 2437 | 2438 | 2439 | 2440 | 2441 | 2442 | 2443 | 2444 |
|---------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|
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1. *Journal of Management Studies*, 1990, 27, 1, 1-14.

FT GUIDE TO THE WEEK

MONDAY

6

EU foreign ministers meet

European Union foreign ministers meet in Brussels under the chairmanship of France (to Feb 7). The war in Chechnya and the deteriorating situation in former Yugoslavia are high on the agenda, but ministers will also try to bridge differences over proposed revisions in the Lomé convention governing trade and political relations with developing countries in Africa, the Caribbean, and Pacific. France also wants to overcome Greek resistance to a proposed EU-Turkey customs union, so an agreement can be reached in early March.

De Klerk starts Far East trip

F W de Klerk, deputy president of South Africa, begins a five-day visit to Australia on Monday and then travels on to Malaysia for talks on February 13 and 14. In both countries he will seek to promote business links and seek investment. Mr de Klerk will hold talks with Paul Keating, the Australian premier, and Mahathir Mohamad, the prime minister of Malaysia.

Talks on rubber pact

Rubber producing and consuming countries begin a two-week meeting in Geneva in a third attempt to negotiate a new price stabilising pact. The existing accord expires at the end of this year. The talks, which will centre on rubber exporters' demands for a 5 per cent price rise, come at a time when rubber prices have hit record levels on world markets.

Clinton releases budget

Today is Ronald Reagan's 84th birthday and would have been Babe Ruth's 100th. Thus Speaker Newt Gingrich wants to honour the former president by having the House of Representatives pass the line item budget veto bill and President Bill Clinton has ordered baseball's owners and players to settle the strike - or else. Mr Clinton also unveils the 1995-96 budget, dismissed in advance as "dead on arrival" in Congress but nonetheless important for its economic forecasts and programmatic proposals. All eyes will be looking for where he makes cuts.

Après moi le déluge

Guy Delage, the Frenchman who is attempting to swim the Atlantic, is expected to arrive in the eastern Caribbean if all goes according to plan.



Lloyd's of London

David Rowland, chairman of Lloyd's of London, faces a grilling about the insurance market's regulatory system when he gives evidence to the Commons' Treasury select committee. Many names



Poland's President Lech Wałęsa, who faces likely defeat in November's presidential polls, is in dispute with the government, and threatens to dissolve parliament

blame Lloyd's system of self-regulation for the lax underwriting standards which have led to losses in excess of \$7bn (\$10.9bn) in recent years.

UK electricity sale

The sale of the government's 40 per cent stake in Britain's two largest generators, National Power and PowerGen, gets under way, with the publication of the pathfinder prospectus. It will set the price retail investors will pay on the first two of three instalments on the partly-paid offer.

Vietnamese-Australian ties

Nguyen Manh Cam, Vietnam's foreign minister, arrives in Australia for a five-day visit. In Canberra, he is due to meet Australian trade, industry and immigration ministers, as well as Paul Keating, the prime minister, and Bill Hayden, governor-general.

He will also travel to Sydney, which has a growing Vietnamese business community, and to agricultural regions of Queensland.

Holidays

New Zealand.

TUESDAY 7

Ron Brown visits Mideast

US Commerce Secretary Ron Brown, on a visit to the Middle East with a party of US businessmen, presides over a two-day regional trade meeting in the Egyptian Red Sea resort of Taba, near Eilat in Israel. Israel, Jordan, Egypt and the Palestinians are attending. The meeting will discuss ways of consolidating regional economic development, integration and trade.

Greece moves on sea law

Greece's parliament is due to start procedures for ratifying the United Nations Convention on the Law of the Sea, which allows Greece to extend its territorial waters from six to 12 miles. Turkey has threatened to attack Greece if the extension is carried out. Athens says it has no plans to extend its territorial waters but reserves the right to do so.

S Korean party congress

The ruling Democratic Liberal party holds a convention. President Kim Young-sam is expected to tighten control at the expense of the conservative old guard affiliated with the country's former military rulers. The convention follows the forced resignation as party chairman of Kim Jong-pil, leader of a conservative faction, who is expected to establish a new right-wing party this week.

Winter sports

World bobsleigh championships begin in Winterberg, Germany (to Feb 19).



UK farmers' union meets

The National Farmers' Union's two-day annual general meeting opens in London. On the agenda are animal welfare and the protests about the export of live calves to veal crates on the Continent. William Waldegrave, minister of agriculture, will address the conference on Wednesday.

WEDNESDAY 8

Irish budget

Ireland's new Fine Gael led coalition government presents its first budget. Attention will be on Ruairi Quinn, the Labour party's first finance minister. Robust growth in 1994 means Mr Quinn has plenty of room for manoeuvre, although economists believe he will be prudent on public spending, despite pressures from his own party and the third partner in the coalition, the small radical socialist Democratic Left party.

Juppé heads EU trip to Israel

French foreign minister Alain Juppé arrives in Israel at the head of a European Union delegation to assess the Middle East peace process and prospects for the development of a Euro-Mediterranean economic zone. Israel will use the visit to press the EU on further trade concessions in negotiations about a new association agreement. Mr Juppé will also visit Palestinian-ruled Gaza for talks with chairman Yasser Arafat on the peace process and European aid.

Kohl visits Clinton

Germany's Chancellor Helmut Kohl jets to Washington for a two-day visit. Events in Russia are likely to be the focus of talks with President Bill Clinton, but the two will also discuss how defence and economic contacts between the US and Europe can be strengthened.

Greek Albanians' appeal

An appeal court in Tirana will decide whether to free four ethnic Greek Albanians jailed since August on charges of spying for Greece and illegal arms

possession. The trial strained relations between Greece and Albania, but the Greek government has stopped blocking Ecu\$5m (\$28m) in European Union aid for Albania.

Holidays

Iraq, Slovenia (Day of Slovenian Culture).

THURSDAY 9

EU delegation in Japan

A European Commission delegation, led by Horst Krenzler, director-general of economic affairs, begins two days of talks in Tokyo with senior Japanese officials to push for progress on Japan's five-year deregulation plan, due to be published this spring.

Rabin and Arafat to meet

Israel's Prime Minister Yitzhak Rabin meets Yasser Arafat, the Palestinian leader, at the Israeli-Gaza border for crucial talks aimed at reviving the suspended peace talks. The two leaders will try to build on progress made in the unprecedented Arab-Israeli summit in Cairo last week and find ways of implementing the next phase of the peace process, which calls for Israeli troop redeployment in the occupied West Bank ahead of Palestinian elections.

Human rights in Russia

Klaus Kinkel, Germany's foreign minister, is to hold talks in Bonn with Sergei Kovalev, the Russian human rights ombudsman, to learn more about the fighting in the breakaway republic of Chechnya.

Saleroom

Some 80 costumes worn on stage by one of the great operatic divas of the age, Dame Joan Sutherland, come under the hammer at Sotheby's in London. Dame Joan's heaviest costume, which she wore as Donna Anna in Don Giovanni at the Met in New York in 1978, is expected to make up to \$5,000.

Holidays

Lebanon (St Maron Day).

FRIDAY 10

WTO disputes body meets

The much-vaunted Disputes Settlement Body of the World Trade Organisation holds its inaugural meeting in Geneva. First to test the mettle of the tougher, more streamlined dispute procedure, seen as crucial in upholding the WTO's effectiveness and credibility, is a complaint from Singapore over Malaysian barriers to petrochemical imports.

CIS summit in Alma Ata

The 12 leaders of the Commonwealth of Independent States meet in Alma Ata, capital of Kazakhstan, to discuss closer integration and co-operation between member states.

Nursultan Nazarbayev, president of Kazakhstan, who is hosting the meeting, is a keen advocate of deepening economic

and political relations with Russia. The leaders will also discuss plans for commemorating the 50th anniversary of the defeat of Nazism.

Norwegian party congress

Norway's ruling Labour party convenes its annual two-day congress. Minister of social affairs, Håll Martin Solberg, will present a draft proposal on welfare reform. It is to be endorsed by delegates before being presented as a government white paper during parliament's spring session.

Austria moves closer to Nato

Austria, which joined the European Union on January 1, is to become the 25th member of Nato's partnership for peace initiative. Foreign Minister Alois Mock plans to sign the treaty of accession at Nato headquarters in Brussels.

The partnership for peace programme was devised to allow newly democratic countries in eastern Europe to work with Nato, stopping short of membership.

Northern League congress

Italy's populist Northern League begins a three-day national congress in Milan at which the political future of the movement is in question. The breakdown of the coalition with Silvio Berlusconi's Forza Italia and the right-wing National Alliance was prompted by the defection of League leader Umberto Bossi (above), but not all League deputies agreed with the move.

The congress should see a struggle for power between Mr Bossi, and Roberto Maroni, former interior minister, who leads a dissenting group of "leghist" favourable to Mr Berlusconi.

Holidays

Liberia (Armed Forces Day).

SATURDAY 11

Thai minister bows out

Thailand's foreign minister, Thaksin Shinawatra, has said he will step down today, before a constitutional tribunal can rule on whether he can legally hold the portfolio. Mr Thaksin, one of the country's most successful businessmen, decided to resign after a controversy about potential conflicts of interest. He has held the job for only three months.

SUNDAY 12

Kuwaiti sell-off

The Kuwait Investment Company is to auction Kuwait Investment Authority's 52 per cent stake in United Real Estate Company. The authority, the government's investment arm, is selling its stake as part of privatisation plans.

Compiled by Patrick Stiles.
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ECONOMIC DIARY

Statistics to be released this week

| Day | Released | Country | Economic Statistic | Median Forecast | Previous Actual | Day | Released | Country | Economic Statistic | Median Forecast | Previous Actual |
|-------|----------|---------|--------------------------------|-----------------|-----------------|--------|-----------|---------|------------------------------------|-----------------|-----------------|
| Mon | US | | Dec home completions | - | 1.35m | Thur | Canada | | Jan raw materials price index/cost | 0.7% | 0.3% |
| Feb 6 | Japan | | Jan trade balance, 1st 20 days | - | \$0.4bn | Feb 9 | Austria | | Jan employment rate | 10.0% | 14.0% |
| Tues | US | | 4th qtr productivity prelim | - | 2.5% | (Cont) | Australia | | Jan (unemployment rate) | 9% | 8.9% |
| Feb 7 | US | | Johnson Redbook, w/e Feb 4 | - | 2.1% | Fri | US | | Jan producer prices index | 0.4% | 0.2% |
| | US | | Dec consumer credit | \$11bn | \$12.9bn | Feb 10 | US | | Ditto, ex-food & energy | 0.4% | 0.2 |
| | Germany | | Jan unemployment, West | -5,000 | 1,000 | | US | | Jan bank credit | - | 9.5% |
| | Germany | | Dec employment, West | No change | -4,000 | | US | | Jan C&I bank loans | - | 9.2% |
| | Germany | | Jan vacancies, West | 4,000 | 6,000 | | Canada | | Jan employment rate | 0.2% | 0.0% |
| | Germany | | Jan short time, West | 40,000 | -38,000 | | Canada | | Jan unemployment rate | 9.5% | 9.8% |
| | Germany | | Jan unemployment, East | 82,000 | 34,000 | | Norway | | Jan consumer prices index | 0.0% | 0.0% |
| | France | | 3rd qtr industrial production | 2.4% | 3% | | Norway | | Jan consumer prices index | 2.1% | 1.6% |
| | UK | | Dec manufacturing output | 0.5% | -0.7% | | Sweden | | Jan unemployment rate | 7.6% | 7.4% |
| | UK | | Dec manufacturing output | 4.5% | 4.5% | | | | | | |
| | UK | | Dec industrial production | 0.6% | -1% | | | | | | |
| Wed | US | | Dec wholesale trade | - | -0.1% | | | | | | |
| Feb 8 | Japan | | Dec current a/c, IMF | \$12.9bn | \$12.7bn | | | | | | |
| | Japan | | Dec trade balance, IMF | - | \$14.2bn | | | | | | |
| | Japan | | Dec foreign bond investment | - | \$9.8bn | | | | | | |
| | Canada | | Nov estimate of Labour income | 0.1% | -0.3% | | | | | | |
| | Canada | | Jan housing starts, units | 135,000 | 130,000 | | | | | | |
| Thurs | US | | Initial claims, w/e Feb 4 | 325,000 | 326,000 | | | | | | |
| Feb 9 | US | | State benefits, w/e Jan 28 | - | 2.47m | | | | | | |
| | US | | M2 | - | \$1bn | | | | | | |
| | UK | | Nov visible trade bal, global | -2650m | -2844m | | | | | | |
| | Canada | | Dec motor vehicle sales | 3.1% | -4.3% | | | | | | |

Other economic news

Tuesday: In the wake of last week's base rate rise, and comments from Eddie George, Bank of England governor, suggesting that growth may be slowing, UK data will attract particular market attention. Industrial production data today are expected to show that output bounced back in December, after a small surprise drop in November. However the yearly growth rate in manufacturing is expected to remain below the high levels seen last summer.

Wednesday: With City economists divided about whether last week's interest rate rise will be followed by further tightening soon, the Bank of England's inflation report could yield crucial indications about the level of Bank concern about inflation.

Japan's December trade balance will be watched carefully in the light of the continued uncertainty about US-Japanese trade relations.

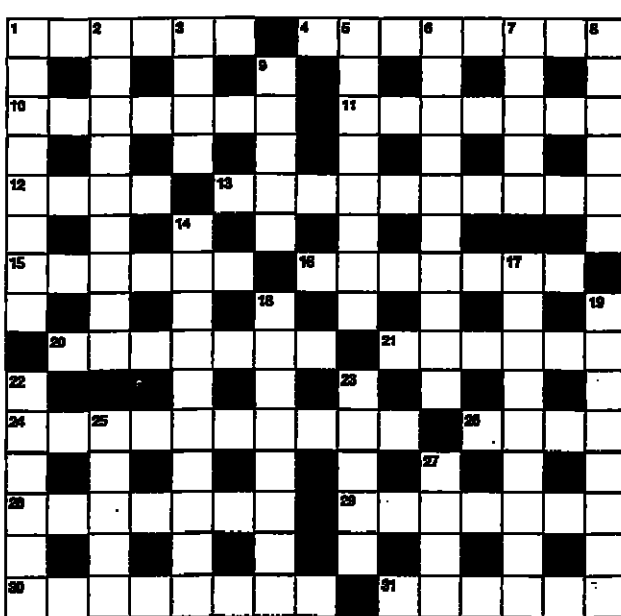
Friday: After last week's US rate rise, January's producer price data are likely to provide further indications of the upward price pressure that the Federal Reserve is now fighting to control. Economists expect a small rise in the monthly price growth.

ACROSS

- Crack the Camptown system? (6)
- Single reed blown in the wind (8)
- Straying miles out of the way in Asia (7)
- First-class animal-doctor in north-east showing inexperience (7)
- Bloody fine (4)
- Spring collection of jumpers here (10)
- Harry showing insignia to king? (6)
- Projecting support for Britain's first swindle (7)
- They are dashed if they will present a facade? (7)
- Top GI's turning tap (6)
- Shire, being short, lured badly (5-5)
- Examination of flora, locally (4)
- Privateer of rough manner, we hear (7)
- River-bore the most difficult to understand? (7)
- Watch central subspecies at gallery (8)
- City short of fast movement? (6)

DOWN

- Denunciation of girl leading a clan (8)
- People are up here for the river-gum (9)
- Reversible operation (4)
- Monument to come down on the spot? (6)
- Charging animal on range? That gets up one's nose! (10)
- Delivery marks (5)
- City on the Nile, not quite the most attractive (8)
- Begins Professor at American university is to take over (5)
- Thin rounds from a table, most crumbly? (5-5)
- Longing for rolling green seas? (9)
- Politician's cart upset following protest march (8)
- Heel of lot damaged on climbing-frame (8)
- Orders shorter English dictionaries (6)
- Indirect speech? (5)
- Admit soldiers in decline? (5)
- Show attention to wife (4)

MONDAY PRIZE CROSSWORD
No.8,679 Set by DINMUTZ

A prize of a Pelikan New Classic 300 fountain pen for the first correct solution opened and five runner-up prizes of 500 Pelikan vouchers will be awarded. Solution by Thursday February 9, marked Monday Crossword 8,679 on the envelope, to the Financial Times, 1 Southwark Bridge, London SE1 8UL. Solution on Monday February 20.

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